Update on the Methodology for Amtrak Performance Tracking (APT)

Annual Update for Appendices A and B, Fiscal Year 2024

David Hyde, Greg Bucci, Matthew Keen, Claire Roycroft



January 2024

DOT-VNTSC-FRA-25-02

Prepared for:

Federal Railroad Administration Office of Railroad Development Washington, D.C.



Notice

This document is disseminated under the sponsorship of the Department of Transportation in the interest of information exchange. The United States Government assumes no liability for the contents or use thereof.

The United States Government does not endorse products or manufacturers. Trade or manufacturers' names appear herein solely because they are considered essential to the objective of this report.

REPORT DOCUMENTATION PAGE

Form Approved OMB No. 0704-0188

Public reporting burden for this collection of information is estimated to average 1 hour per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing this collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Department of Defense, Washington Headquarters Services, Directorate for Information Operations and Reports (0704-0188), 1215 Jefferson Davis Highway, Suite 1204, Arlington, VA 22202-4302. Respondents should be aware that notwithstanding any other provision of law, no person shall be subject to any penalty for failing to comply with a collection of information if it does not display a currently valid OMB control number. PLEASE DO NOT RETURN YOUR FORM TO THE ABOVE ADDRESS.

1. REPORT DATE (DD-MM-YYYY)	2. REPORT TYPE		3. DATES COVERED (From - To)
January 2025	Final Report		October 2023 – September 2024
4. TITLE AND SUBTITLE	5a. (CONTRACT NUMBER	
Update on the Methodology for Amtrak Performance Tracking (APT): Annual Update for Appendices A			JJ621N000029
and B, Fiscal Year 2024		5b. (GRANT NUMBER
and b, riscal real 2024			
		5c. F	PROGRAM ELEMENT NUMBER
6. AUTHOR(S)		5d. F	PROJECT NUMBER
David Hyde, Greg Bucci, Matthew	Keen Claire Roycroft	51R	R06D521
David Tryde, Greg Bacci, Matthew	Reen, claire Royeron	5e. 1	TASK NUMBER
		5f. W	VORK UNIT NUMBER
		V-32	21
7. PERFORMING ORGANIZATION NAME(S) AND ADDRESS(ES)		ERFORMING ORGANIZATION REPORT
U.S. Department of Transportation		N	UMBER
John A Volpe National Transportation Sy	stems Center		
220 Binney Street		DOT	T-VNTSC-FRA-25-02
Cambridge, MA 02142-1093			
9. SPONSORING / MONITORING AGENC	Y NAME(S) AND ADDRESS(ES)	10. 8	SPONSOR/MONITOR'S ACRONYM(S)
US Department of Transportation			
Federal Railroad Administration			
Office of Railroad Development			SPONSOR/MONITOR'S REPORT
1200 New Jersey Avenue, SE		ľ	NUMBER(S)
Washington, DC 20590			
12 DISTRIBUTION / AVAILABILITY STAT	EMENT		

This document is available to the public on the FRA website at http://www.fra.dot.gov.

13. SUPPLEMENTARY NOTES

Program Manager: David Hyde

14. ABSTRACT

This document contains data for the full Fiscal Year 2024 and updates Appendices A and B from Update on the Methodology for Amtrak Performance Tracking (APT) (DOT-VNTSC-FRA-23-02) published in February 2024. All data within were captured in November 2024 and consist of unaudited figures from APT allocated data available at that time and do not reflect any subsequent adjustments or corrections. The figures are intended only to provide a general snapshot of the relative size of Amtrak's business and may not directly align with other published Amtrak reports, based on differences in reporting methodologies. The data described in the summary paragraphs below and within the appendices should be viewed holistically and do not necessarily account for changes within the Cost Center (CC), Family, or Subfamily structures over time.

15. SUBJECT TERMS

Amtrak Cost Accounting, Amtrak Performance Tracking, APT, Fully Allocated Cost

16. SECURITY CLAS	SSIFICATION OF:		17. LIMITATION OF ABSTRACT	18. NUMBER OF PAGES	19a. NAME OF RESPONSIBLE PERSON
a. REPORT	b. ABSTRACT	c. THIS PAGE		151	19b. TELEPHONE NUMBER (include area code) 617-494-2000

Standard Form 298 (Rev. 8-98) Prescribed by ANSI Std. Z39.18

		ETRIC) CONVERS		
		MATE CONVERSIONS TO		
Symbol	When You Know	Multiply By	To Find	Symbol
		LENGTH		
in	inches	25.4	millimeters	mm
ft .	feet	0.305	meters	m
yd	yards 	0.914	meters	m
mi	miles	1.61	kilometers	km
		AREA		2
in ²	square inches	645.2	square millimeters	mm²
ft²	square feet	0.093	square meters	m²
yd²	square yard acres	0.836 0.405	square meters hectares	m² ha
ac mi²	square miles	2.59	square kilometers	km²
	square miles	VOLUME	Square knometers	KIII
fl or	fluid ounces	29.57	milliliters	ml
fl oz gal	gallons	3.785	liters	mL L
ft ³	cubic feet	0.028	cubic meters	m ³
yd³	cubic yards	0.765	cubic meters	m³
,	the contract of the contract o	nes greater than 1000 L shall be s		
	710 121 101411	MASS		
OZ	ounces	28.35	grams	σ
lb	pounds	0.454	kilograms	g kg
.~ T	short tons (2000 lb)	0.907	megagrams (or "metric ton")	Mg (or "t")
OZ	ounces	28.35	grams	g g
		IPERATURE (exact degre	<u> </u>	
°F	Fahrenheit	5 (F-32)/9	Celsius	°C
·	, am emen	or (F-32)/1.8	56.5.45	, and the second
		ILLUMINATION		
fc	foot-candles	10.76	lux	lx
fl	foot-Lamberts	3.426	candela/m²	cd/m ²
		CE and PRESSURE or STR	·	ou,
lbf	poundforce	4.45	newtons	N
lbf/in ²	poundforce per square inch	6.89	kilopascals	kPa
1017111		TE CONVERSIONS FRO	·	Ki u
Symbol	When You Know	Multiply By	To Find	Symbol
Зуппоот	When fou know	LENGTH	10 Fillu	Зуппоот
			· · · · ·	
mm 	millimeters	0.039 3.28	inches feet	in ft
m m	meters meters	1.09	yards	yd
km	kilometers	0.621	miles	yu mi
KIII	Kilofficters		Times	
2	***	AREA		
mm² m²		0.0016		:2
	square millimeters	0.0016	square inches	in ²
	square meters	10.764	square feet	ft²
m²	square meters square meters	10.764 1.195	square feet square yards	ft² yd²
m² ha	square meters square meters hectares	10.764 1.195 2.47	square feet square yards acres	ft² yd² ac
m²	square meters square meters	10.764 1.195 2.47 0.386	square feet square yards	ft² yd²
m² ha km²	square meters square meters hectares square kilometers	10.764 1.195 2.47 0.386 VOLUME	square feet square yards acres square miles	ft² yd² ac mi²
m² ha km² mL	square meters square meters hectares square kilometers milliliters	10.764 1.195 2.47 0.386 VOLUME 0.034	square feet square yards acres square miles fluid ounces	ft ² yd ² ac mi ² fl oz
m² ha km²	square meters square meters hectares square kilometers	10.764 1.195 2.47 0.386 VOLUME	square feet square yards acres square miles	ft² yd² ac mi²
m ² ha km ² mL	square meters square meters hectares square kilometers milliliters liters	10.764 1.195 2.47 0.386 VOLUME 0.034 0.264	square feet square yards acres square miles fluid ounces gallons	ft ² yd ² ac mi ² fl oz gal ft ³
m ² ha km ² mL L m ³	square meters square meters hectares square kilometers milliliters liters cubic meters	10.764 1.195 2.47 0.386 VOLUME 0.034 0.264 35.314	square feet square yards acres square miles fluid ounces gallons cubic feet	ft ² yd ² ac mi ² fl oz gal
m ² ha km ² mL L m ³ m ³	square meters square meters hectares square kilometers milliliters liters cubic meters	10.764 1.195 2.47 0.386 VOLUME 0.034 0.264 35.314 1.307 0.034	square feet square yards acres square miles fluid ounces gallons cubic feet cubic yards	ft ² yd ² ac mi ² fl oz gal ft ³ yd ³
m² ha km² mL L m³ m³ mL	square meters square meters hectares square kilometers milliliters liters cubic meters	10.764 1.195 2.47 0.386 VOLUME 0.034 0.264 35.314 1.307	square feet square yards acres square miles fluid ounces gallons cubic feet cubic yards	ft ² yd ² ac mi ² fl oz gal ft ³ yd ³
m ² ha km ² mL L m ³ m³ mL	square meters square meters hectares square kilometers milliliters liters cubic meters cubic meters milliliters	10.764 1.195 2.47 0.386 VOLUME 0.034 0.264 35.314 1.307 0.034 MASS	square feet square yards acres square miles fluid ounces gallons cubic feet cubic yards fluid ounces	ft ² yd ² ac mi ² fl oz gal ft ³ yd ³ fl oz
m² ha km² mL L m³ mL g	square meters square meters hectares square kilometers milliliters liters cubic meters cubic meters milliliters grams	10.764 1.195 2.47 0.386 VOLUME 0.034 0.264 35.314 1.307 0.034 MASS 0.035	square feet square yards acres square miles fluid ounces gallons cubic feet cubic yards fluid ounces ounces	ft ² yd ² ac mi ² fl oz gal ft ³ yd ³ fl oz
m² ha km² mL L m³ m³ mL	square meters square meters hectares square kilometers milliliters liters cubic meters cubic meters milliliters grams kilograms	10.764 1.195 2.47 0.386 VOLUME 0.034 0.264 35.314 1.307 0.034 MASS 0.035 2.202	square feet square yards acres square miles fluid ounces gallons cubic feet cubic yards fluid ounces ounces pounds	ft ² yd ² ac mi ² fl oz gal ft ³ yd ³ fl oz
m² ha km² mL L m³ mL g kg Mg (or "t")	square meters square meters hectares square kilometers milliliters liters cubic meters cubic meters milliliters grams kilograms megagrams (or "metric ton") grams	10.764 1.195 2.47 0.386 VOLUME 0.034 0.264 35.314 1.307 0.034 MASS 0.035 2.202 1.103 0.035	square feet square yards acres square miles fluid ounces gallons cubic feet cubic yards fluid ounces ounces pounds short tons (2000 lb) ounces	ft ² yd ² ac mi ² fl oz gal ft ³ yd ³ fl oz
m² ha km² mL L m³ mL g kg Mg (or "t")	square meters square meters hectares square kilometers milliliters liters cubic meters cubic meters milliliters grams kilograms megagrams (or "metric ton") grams	10.764 1.195 2.47 0.386 VOLUME 0.034 0.264 35.314 1.307 0.034 MASS 0.035 2.202 1.103	square feet square yards acres square miles fluid ounces gallons cubic feet cubic yards fluid ounces ounces pounds short tons (2000 lb) ounces	ft ² yd ² ac mi ² fl oz gal ft ³ yd ³ fl oz
m² ha km² mL L m³ m³ mL g kg Mg (or "t")	square meters square meters hectares square kilometers milliliters liters cubic meters cubic meters milliliters grams kilograms megagrams (or "metric ton") grams	10.764 1.195 2.47 0.386 VOLUME 0.034 0.264 35.314 1.307 0.034 MASS 0.035 2.202 1.103 0.035 IPERATURE (exact degreents)	square feet square yards acres square miles fluid ounces gallons cubic feet cubic yards fluid ounces ounces pounds short tons (2000 lb) ounces	ft² yd² ac mi² fl oz gal ft³ yd³ fl oz oz lb T
m² ha km² mL L m³ m³ mL g kg Mg (or "t")	square meters square meters hectares square kilometers milliliters liters cubic meters cubic meters milliliters grams kilograms megagrams (or "metric ton") grams	10.764 1.195 2.47 0.386 VOLUME 0.034 0.264 35.314 1.307 0.034 MASS 0.035 2.202 1.103 0.035 IPERATURE (exact degree	square feet square yards acres square miles fluid ounces gallons cubic feet cubic yards fluid ounces ounces pounds short tons (2000 lb) ounces	ft² yd² ac mi² fl oz gal ft³ yd³ fl oz oz lb T oz
m² ha km² mL L m³ m³ mL g kg Mg (or "t") g	square meters square meters hectares square kilometers milliliters liters cubic meters cubic meters milliliters grams kilograms megagrams (or "metric ton") grams TEN Celsius	10.764 1.195 2.47 0.386 VOLUME 0.034 0.264 35.314 1.307 0.034 MASS 0.035 2.202 1.103 0.035 IPERATURE (exact degreend 1.8C+32 ILLUMINATION	square feet square yards acres square miles fluid ounces gallons cubic feet cubic yards fluid ounces ounces pounds short tons (2000 lb) ounces es) Fahrenheit	ft² yd² ac mi² fl oz gal ft³ yd³ fl oz oz lb T
m² ha km² mL L m³ m³ mL g kg Mg (or "t") g	square meters square meters hectares square kilometers milliliters liters cubic meters cubic meters milliliters grams kilograms megagrams (or "metric ton") grams TEN Celsius	10.764 1.195 2.47 0.386 VOLUME 0.034 0.264 35.314 1.307 0.034 MASS 0.035 2.202 1.103 0.035 1PERATURE (exact degreent 1.8C+32 ILLUMINATION 0.0929 0.2919	square feet square yards acres square miles fluid ounces gallons cubic feet cubic yards fluid ounces ounces pounds short tons (2000 lb) ounces es) Fahrenheit foot-candles foot-Lamberts	ft² yd² ac mi² fl oz gal ft³ yd³ fl oz oz lb T oz
m² ha km² mL L m³ m³ mL g kg Mg (or "t") g	square meters square meters hectares square kilometers milliliters liters cubic meters cubic meters milliliters grams kilograms megagrams (or "metric ton") grams TEN Celsius lux candela/m²	10.764 1.195 2.47 0.386 VOLUME 0.034 0.264 35.314 1.307 0.034 MASS 0.035 2.202 1.103 0.035 IPERATURE (exact degreended) 1.8C+32 ILLUMINATION 0.0929 0.2919 CE and PRESSURE or STR	square feet square yards acres square miles fluid ounces gallons cubic feet cubic yards fluid ounces ounces pounds short tons (2000 lb) ounces es) Fahrenheit foot-candles foot-Lamberts	ft² yd² ac mi² fl oz gal ft³ yd³ fl oz oz lb T oz °F fc fl
m² ha km² mL L m³ m³ mL g kg Mg (or "t") g	square meters square meters hectares square kilometers milliliters liters cubic meters cubic meters milliliters grams kilograms megagrams (or "metric ton") grams TEN Celsius	10.764 1.195 2.47 0.386 VOLUME 0.034 0.264 35.314 1.307 0.034 MASS 0.035 2.202 1.103 0.035 1PERATURE (exact degreent 1.8C+32 ILLUMINATION 0.0929 0.2919	square feet square yards acres square miles fluid ounces gallons cubic feet cubic yards fluid ounces ounces pounds short tons (2000 lb) ounces es) Fahrenheit foot-candles foot-Lamberts	ft² yd² ac mi² fl oz gal ft³ yd³ fl oz oz lb T oz

Contents

List of Tables		V
Appendix Exec	cutive Summary	viii
Appendix A	٩	ix
Appendix B	3	ix
Appendix A:	Cost Center List by Subfamily	A-1
A.1 Cost Ce	enter List Introduction	A-2
A.2 Cost Ce	enter Shifts Over Time	A-2
A.3 Descrip	ption of Amtrak Service Lines	A-3
A.4 Fiscal Y	Year 2024 Subcategory Breakdown	A-4
A.5 Cost Ce	enter Listings by Subfamily	A-7
Appendix B:	APT Data Tables	B-1
B.1 APT Da	ata Tables Overview	B-2



List of Tables

Table ES-1. Change in Amtrak Family Total Operating and Capital Costs	ix
Table ES-2. Change in Amtrak Family Operating Costs	x
Table ES-3. Change in Amtrak Family Capital Costs	xi
Table A-1. Number of Cost Centers, by Fiscal Year	A-2
Table A-2. Subcategory Breakdown by Subfamily	A-4
Table A-3. Cost Center List by Business Type for Subfamily Central Div MoW - #101	A-8
Table A-4. Cost Center List by Business Type for Subfamily MidAtlantic Div MoW - #102	A-9
Table A-5. Cost Center List by Business Type for Subfamily New England Div MoW - #103	A-12
Table A-6. Cost Center List by Business Type for Subfamily New York Div MoW - #104	A-15
Table A-7. Cost Center List by Business Type for Subfamily MoW Support - #105	A-18
Table A-8. Cost Center List by Business Type for Subfamily System Gangs - #106	A-23
Table A-9. Cost Center List by Business Type for Subfamily West Div MoW - #107	A-25
Table A-10. Cost Center List by Business Type for Subfamily Empire District - #108	A-26
Table A-11. Cost Center List by Business Type for Subfamily Michigan Line - #109	A-27
Table A-12. Cost Center List by Business Type for Subfamily MoE Turnaround - #201	A-28
Table A-13. Cost Center List by Business Type for Subfamily MoE Loco Maintenance - #202	A-32
Table A-14. Cost Center List by Business Type for Subfamily MoE Car Maintenance - #203	A-33
Table A-15. Cost Center List by Business Type for Subfamily MoE Support - #204	A-34
Table A-16. Cost Center List by Business Type for Subfamily MoE Multiple - #205	A-37
Table A-17. Cost Center List by Business Type for Subfamily MoE HSR Maintenance - #206	A-38
Table A-18. Cost Center List by Business Type for Subfamily MoE Back Shop - #207	A-39
Table A-19 Cost Center List by Rusiness Type for Subfamily MoF Material Control - #208	Δ-41



Table A-20. Cost Center List by Business Type for Subfamily On Board Services (OBS) - #301	\-43
Table A-21. Cost Center List by Business Type for Subfamily T&E - #302A	١-50
Table A-22. Cost Center List by Business Type for Subfamily Yard - #303A	۹-59
Fable A-23. Cost Center List by Business Type for Subfamily Fuel - #304A	4-61
Table A-24. Cost Center List by Business Type for Subfamily Transportation - Multiple - #305A	۱-64
Table A-25. Cost Center List by Business Type for Subfamily Train Movement - #306	۹-65
Table A-26. Cost Center List by Business Type for Subfamily Train Movement - Host RR - #307A	4-67
Table A-27. Cost Center List by Business Type for Subfamily Transportation Support - #308A	\-70
Table A-28. Cost Center List by Business Type for Subfamily Power - Electric Traction - #309A	\-77
Fable A-29. Cost Center List by Business Type for Subfamily Stations - #310A	١-78
Table A-30. Cost Center List by Business Type for Subfamily Sales - #401A	۹-97
Table A-31. Cost Center List by Business Type for Subfamily Information & Reservations - #402A	۱ -98
Fable A-32. Cost Center List by Business Type for Subfamily Marketing - #403A	1 -99
Table A-33. Cost Center List by Business Type for Subfamily Station and On-Board Technology - #404 101	A-
Table A-34. Cost Center List by Business Type for Subfamily Service Line Mgmt #405	102
Table A-35. Cost Center List by Business Type for Subfamily Corporate Administration - #601A-	104
Table A-36. Cost Center List by Business Type for Subfamily Centralized Services - #602A-	107
Table A-37. Cost Center List by Business Type for Subfamily Qualified Mgmt - #603	112
Table A-38. Cost Center List by Business Type for Subfamily Direct Customer (Non-NTS) - #604 A-	114
Table A-39. Cost Center List by Business Type for Subfamily Claims Mgmt - #605A-	115
Table A-40. Cost Center List by Business Type for Subfamily Centralized Expense - #801A-	116
Fable A-41. Cost Center List by Business Type for Subfamily Police - #901	117
Fable A-42. Cost Center List by Business Type for Subfamily Emergency Mgmt & Corp Security - #902.	A-



Table A-43. Cost Center List by Business Type for Subfamily Environmental & Safety - #903 A-120
Table A-44. Cost Center List by Business Type for Capital Family
Table B-1. Fully Allocated Costs by Family, Pre-Audit Fiscal Year 2024 Dollars (Millions) B-3
Table B-2. Fully Allocated Costs by Subfamily, Pre-Audit Fiscal Year 2024 Dollars (Millions) B-4
Table B-3. All Statistics – Ranked by Expenses Allocated or Directly Assigned, Pre-Audit Fiscal Year 2024 Dollars (Millions)B-6
Table B-4. All Statistics – Alphabetical List, Pre-Audit Fiscal Year 2024 Dollars (Millions) B-8
Table B-5. Percent of Statistic by Family, Pre-Audit Fiscal Year 2024 DollarsB-10
Table B-6. Percent of Family by Statistic, Pre-Audit Fiscal Year 2024 DollarsB-12
Table B-7. Internal Order - Operating & Capital Expenses by Internal Order, Pre-Audit Fiscal Year 2024 Dollars (Millions)B-14



Appendix Executive Summary

The Volpe Center, the Federal Railroad Administration (FRA), and Amtrak have collaborated on three major reports describing Amtrak Performance Tracking (APT), Amtrak's Congressionally mandated cost allocation system. The initial document in 2009 was a Report to Congress and described the initial methodology of the new APT system. A second report followed in 2016 describing revisions to the APT implementation by Amtrak required after it replaced its legacy general ledger system with SAP, a modern enterprise reporting platform. A third report in 2022 updated the methodology description and added additional detail on Amtrak's cost areas.

This document uses Fiscal Year 2024 data and is the third update to the data Appendices A and B from the 2022 report, *Update on the Methodology for Amtrak Performance Tracking (APT) - Volume 1: Main Report.* ⁴ The prior update used Fiscal Year 2023 data and was published in January 2024. ⁵

The data presented within were captured in October 2024 and consist of unaudited figures from APT allocated data available at that time and do not reflect any subsequent adjustments or corrections. The figures are intended only to provide a general snapshot of the relative size of Amtrak's business and may not directly align with other published Amtrak reports, based on differences in reporting methodologies. The data described in the summary paragraphs below and within the appendices should be viewed holistically and do not necessarily account for changes within the cost center, family, or subfamily structures over time.

⁵ Update on the Methodology for Amtrak Performance Tracking (APT): Annual Update for Appendices A and B Fiscal Year 2023, U.S. Department of Transportation, Federal Railroad Administration, February 2024, https://railroads.dot.gov/elibrary/update-methodology-amtrak-performance-tracking-apt-volume-2-annual-update-appendix-and-b-0.



¹ Methodology for Determining the Avoidable and Fully Allocated Costs of Amtrak Routes, Volume 1: Main Report, Federal Railroad Administration, August 1, 2009. https://rosap.ntl.bts.gov/view/dot/6273.

² Update on the Methodology for Amtrak Cost Accounting, Amtrak Performance Tracking (APT): Volume 1, U.S. Department of Transportation, Federal Railroad Administration, April 22, 2016. Volume 2 contains Appendices A – F. Volumes 1 and 2 are accessible online at: https://rosap.ntl.bts.gov/view/dot/39858 and https://rosap.ntl.bts.gov/view/dot/12420.

³ Update on the Methodology for Amtrak Performance Tracking (APT): Volume 1, U.S. Department of Transportation, Federal Railroad Administration, October 2022. Volume 2 contains Appendices A – F. Volumes 1 and 2 are accessible online at: https://railroads.dot.gov/elibrary/update-methodology-amtrak-performance-tracking-apt-volume-1-main-report and https://railroads.dot.gov/elibrary/update-methodology-amtrak-performance-tracking-apt-volume-2-annual-update-appendix-and-b

⁴ Update on the Methodology for Amtrak Performance Tracking (APT): Volume 1, U.S. Department of Transportation, Federal Railroad Administration, October 2022, https://railroads.dot.gov/elibrary/update-methodology-amtrak-performance-tracking-apt-volume-1-main-report.

Appendix A

In Fiscal Year 2024, Amtrak reported operating and capital expenses at 1,472 cost centers, an increase of 15 from Fiscal Year 2023, in which Amtrak reported expenses across 1,457 cost centers, reflecting the nature of APT as a living system with Amtrak seeking efficiency and alignment with organizational priorities. Those cost centers are listed in Appendix A, by subfamily. The change in cost centers was not distributed equally across the families, with some families increasing while others decreased. The largest net increases were in the Maintenance of Way Family, increasing by six cost centers. Within this family, the Maintenance of Way Support Subfamily (FM_105), saw the largest increase in cost centers, increasing by seven (with other Maintenance of Way subfamilies increasing or decreasing). The Sales and Marketing Family increased by five cost centers and the Operations-Transportation Family increased by four, and the Maintenance of Equipment Family increased by two. The General and Administrative Family and Police, Environmental & Safety Family, each saw a reduction of one cost center. 6

In Fiscal Year 2024, Amtrak used 84 subcategories, a net decrease of one from Fiscal Year 2023. Two subcategories used in Fiscal Year 2024 were not present the prior year: Corp Common (FM_601_8) and Central Svc Corp Common (FM_602_12). Conversely, three subcategories present in Fiscal Year 2023 were no longer used in Fiscal Year 2024 as their component cost centers were either reclassified into another subcategory or show no activity this year. These are Real Estate (FM_604_2), Subsidiary – General (FM_605_0), and Environmental & Safety – General (FM_903_0).

Appendix B

From Fiscal Year 2023 to Fiscal Year 2024, Amtrak's total operating and capital expenses increased \$1,654.6 million to \$9,648.8 million (20.7%) (Table ES-1). There were substantial increases across all families from Fiscal Year 2023 to Fiscal Year 2024. The largest changes in terms of absolute increase were in the Maintenance of Way Family, which grew by \$572.4 million (30.2%). Sales and Marketing had the second largest absolute increase at \$513.5 million, while having the largest percentage increase, nearly doubling at 99.1%.

Table ES-1. Change in Amtrak Family Total Operating and Capital Costs

Family	Fiscal Year 2024 Expenses (Millions)	Fiscal Year 2024 Change (Millions)	Percentage Change
Maintenance of Way (MoW)	\$2,470.6	\$572.4	30.2%
Maintenance of Equipment (MoE)	\$1,092.6	\$112.6	11.5%
Operations-Transportation (Ops)	\$2,034.7	\$133.0	7.0%

⁶ No costs were reported in Fiscal Year 2024 for the Interest Expense Family and no cost centers are shown. The Interest Expense Family captures only infrequent and irregular expenses in cost center CC_0803 – Interest Expense, prompting its occasional inclusion as an active cost center and family when charges are present. The most recent period with any financial activity was June 2022.



Appendix Update for the Methodology for APT ix

Family	Fiscal Year 2024 Expenses (Millions)	Fiscal Year 2024 Change (Millions)	Percentage Change
Sales and Marketing	\$1,031.5	\$513.5	99.1%
General and Administrative (G&A)	\$2,358.0	\$251.0	11.9%
Capital	\$466.2	\$40.2	9.4%
Police, Environmental & Safety	\$195.2	\$31.9	19.5%
Total	\$9,648.8	\$1,654.6	20.7%

Operating costs in Fiscal Year 2024 increased in total by \$373.1 million to \$5,770.0 million (6.9%) (Table ES-2). Of the seven families, four saw costs increase while three saw costs fall (the Capital Family saw a small increase after not being reported the prior year, but its operating costs still remain near zero). The General & Administrative Family saw the largest increase, both in percentage and absolute terms, increasing \$208.4 million (12.3%). Other families with operating cost increases were the Operations-Transportation family, which increased \$128.3 million (6.9%) and Maintenance of Equipment, which increased \$46.7 million (6.0%).

- Within the General and Administrative family, the bulk of the increase was found in the Centralized Expense subfamily (FM_801), itself up \$259.5 million, by far the largest single subfamily increase this year.
- Within Operations-Transportation, the largest increase was a \$63.3 million increase in Train Movement – Host RR subfamily (FM_307), followed by T&E (FM_302), up \$32.0 million, and OBS (FM_301), up \$19.3 million.
- Within Maintenance of Equipment, the largest absolute increase was in the MoE Turnaround subfamily (FM_201), up \$14.7 million (4.8%) and the largest percentage increase was MoE Support (FM_205), up \$14.2 million (22.3%).

The largest decrease in absolute terms was in the Maintenance of Way Family, with a net drop of \$6.1 million (-0.9%). Most of the fall was confined to the MoW Support Subfamily (FM_105), accounting for a decrease of \$41.1 million. The MoW Support Subfamily records large credit transactions for benefits transfers to projects and the capital work in progress transfers for capitalized projects. The other eight subfamilies combine for a \$35.1 million increase. The Police, Environmental and Safety Family saw the largest decrease in percentage terms, falling \$2.7 million (-2.2%) with the decrease isolated to the Environmental & Safety Subfamily (FM_903). The Sales and Marketing Family fell by \$1.6 million (-0.6%).

Table ES-2. Change in Amtrak Family Operating Costs

Family	Fiscal Year 2024	Fiscal Year 2024	Percentage
	Expenses (Millions)	Change (Millions)	Change
Maintenance of Way (MoW)	\$688.1	-\$6.1	-0.9%
Maintenance of Equipment (MoE)	\$821.4	\$46.7	6.0%
Operations-Transportation (Ops)	\$1,982.4	\$128.3	6.9%
Sales and Marketing	\$247.6	-\$1.6	-0.6%



Family	Fiscal Year 2024	Fiscal Year 2024	Percentage
	Expenses	Change (Millions)	Change
	(Millions)		
General and Administrative (G&A)	\$1,907.3	\$208.4	12.3%
Capital	\$0.02	\$0.0	NA
Police, Environmental & Safety	\$123.1	-\$2.7	-2.2%
Total	\$5,770.0	\$373.1	6.9%

Total capital costs increased \$1,281.5 million from Fiscal Year 2023 to Fiscal Year 2024, a 49.3% increase. Capital expenses rose in all families in Fiscal Year 2024 but were concentrated primarily in the Maintenance of Way Family, up \$578.5 million (48.0%), and the Sales and Marketing Family, up \$515.1 (191.6%). Jointly, these two families account for 85.3% of the year's increase. The family increase was primarily confided to a single subfamily within each: the largest single subfamily increase in capital costs was found in Service Line Mgmt. (FM_405), up \$516.4 million (202%), followed by MoW Support (FM_105), up \$483.9 million (48%). The increase in Service Line Mgmt. capital costs are primarily capitalized station rents and the MoW costs are capitalized project costs from completed capital work.

The next largest increase was in the Maintenance of Equipment Family, up \$65.9 million (32.1%). This increase was concentrated almost entirely within the MoE Multiple Subfamily (FM_205) with \$50.9 million and MoE Back Shop (FM_207) at \$14.6 million. The Police, Environmental & Safety Family had the second largest percentage increase, up \$34.6 million (92.3%), with the increase split between the Police Subfamily (FM_901) at \$40.1 million and Emergency Mgmt & Corp Security (FM_902) at \$23.3 million). Overall, of the 42 active subfamilies, 22 increased in capital costs, 11 decreased, and 9 had zero capital costs. The largest decrease in capital costs was in Centralized Service's (FM_602), down \$51.4 million (25%).

Table ES-3. Change in Amtrak Family Capital Costs

Family	Fiscal Year 2024	Fiscal Year 2024	Percentage
	Expenses	Change (Millions)	Change
	(Millions)		
Maintenance of Way (MoW)	\$1,782.5	\$578.5	48.0%
Maintenance of Equipment (MoE)	\$271.2	\$65.9	32.1%
Operations-Transportation (Ops)	\$52.2	\$4.6	9.7%
Sales and Marketing	\$783.9	\$515.1	191.6%
General and Administrative (G&A)	\$450.7	\$42.6	10.4%
Capital	\$466.1	\$40.1	9.4%
Police, Environmental & Safety	\$72.1	\$34.6	92.3%
Total	\$3,878.8	\$1,281.5	49.3%



Appendix A: Cost Center List by Subfamily



A.I Cost Center List Introduction

This appendix describes the assignment of cost centers to APT's family structure, their shift over time, and the business types to which costs are allocated. While Table A-1 presents a historical view of the number of cost centers, the remaining tables describe the alignment of APT's cost centers within the family structure at the end of Fiscal Year 2024.

A.2 Cost Center Shifts Over Time

APT is a living system that shifts in response to the current business organization at Amtrak. Accordingly, the number of cost centers within each subfamily may change over time as cost centers are added, retired, or shifted between subfamilies with a change in function. Table A-1 below shows the number of active cost centers assigned to each subfamily for the past eight fiscal years, from Fiscal Years 2017 through 2024, as captured at the conclusion of each fiscal year in the annual appendix updates.

Table A-1. Number of Cost Centers, by Fiscal Year

Subfamily	2017	2018	2019	2020	2021	2022	2023	2024
FM_101	11	11	11	11	11	10	12	10
FM_102	52	49	50	50	52	51	50	48
FM_103	37	34	39	38	37	38	38	37
FM_104	43	43	47	47	49	48	49	49
FM_105	71	56	69	62	61	61	69	76
FM_106	20	17	18	17	18	19	22	26
FM_107	6	6	6	6	6	6	6	6
FM_108	6	4	5	5	4	4	4	5
FM_109	4	4	4	4	2	2	3	2
FM_201	47	48	54	56	56	57	57	59
FM_202	6	7	8	8	8	8	8	8
FM_203	3	3	4	5	5	5	5	5
FM_204	54	39	46	42	37	41	44	44
FM_205	18	17	10	6	6	6	6	6
FM_206	6	6	7	7	7	9	7	7
FM_207	21	21	21	22	22	22	22	22
FM_208	14	8	14	14	14	14	14	14
FM_301	132	123	124	123	119	121	120	126
FM_302	152	150	160	158	156	157	156	155
FM_303	25	27	25	26	26	26	25	24
FM_304	48	44	45	45	41	45	45	44
FM_305	6	6	5	5	5	5	5	5
FM_306	32	10	29	30	29	29 29		30
FM_307	28	27	27	27	24	26	30	30



Subfamily	2017	2018	2019	2020	2021	2022	2023	2024
FM_308	123	92	99	89	85	87	84	82
FM_309	3	1	3	3	3	3	3	3
FM_310	272	246	285	284	284	280	285	287
FM_401	5	5	5	3	3	3	3	4
FM_402	7	7	4	4	4	4	3	4
FM_403	16	15	15	17	16	15	15	19
FM_404	3	3	3	0	2	1	1	1
FM_405	0	0	19	19	18	18	18	17
FM_601	47	48	38	36	38	47	48	49
FM_602	98	99	95	77	79	78	83	83
FM_603	27	27	15	16	19	19	24	25
FM_604	22	22	11	8	9	9	7	6
FM_605	21	11	2	2	2	2	3	2
FM_801	8	5	12	12	12	11	13	12
FM_901	15	15	16	19	19	20	19	20
FM_902	15	14	12	9	9	9	11	8
FM_903	9	9	8	11	10	9	10	11
FM_991	1	0	0	1	0	0	0	0
FM_992	1	0	1	1	0	1	0	0
FM_Capital	0	0	0	1	1	1	1	1
Total	1,535	1,379	1,471	1,426	1,408	1,427	1,457	1,472

APT is a dynamic system and the nature or function of individual cost centers may change, and cost centers may shift from one subfamily to another, or names may change. In Fiscal Year 2024, Amtrak reported operating and capital expenses at 1,472 cost centers, an increase of 15 from Fiscal Year 2023, in which Amtrak reported expenses across 1,457 cost centers. However, the net change masks the full variation in cost centers. Fiscal Year 2024 included 46 new cost centers with 31 Fiscal Year 2023 cost centers no longer used, resulting in the net increase of 15. Additionally, seven cost centers changed their subcategory assignment and 27 changed their description. Accordingly, the specific cost centers and the business types they allocate costs to are expected to continue to change beyond the Fiscal Year 2024 time period represented here. This Appendix is updated annually to reflect these changes.

A.3 Description of Amtrak Service Lines

The subfamily tables below present the service lines that each cost center supports. The service lines described here reflect the separate business areas that make up the Amtrak enterprise as of Fiscal Year 2024:

 National Train Service (NTS): Amtrak's primary business of providing intercity passenger train service, consisting of the Northeast Corridor (NEC), State Supported (SS), and Long Distance (LD) service lines.



- Infrastructure Access: Provision of access to Amtrak owned facilities, including track, other
 facilities, and infrastructure services such as yard moves to independently operated railroads.
 This includes access to both the NEC, owned and operated by Amtrak as well as other Amtrakowned assets nationwide.
- Commuter Operations (CMR): An Ancillary Service, Commuter Operations reflects the provision of commuter rail service by Amtrak on behalf of outside commuter railroad agencies.
- **Reimbursable (REB):** An Ancillary Service, Reimbursable captures maintenance of non-Amtrak owned infrastructure and equipment performed by Amtrak for outside enterprises, mostly commuter railroads and states on a reimbursable cost basis.
- **Commercial (COM):** An Ancillary Service, Commercial reflects Amtrak's management of property and assets for purposes other than for the direct provision of intercity passenger train service (e.g., retail space, parking garages, air rights, etc.).
- Other Unallocated: Not a service line as above, Amtrak groups certain transactions from SAP
 here that are not allocated to the NTS trains or other service lines. The expenses are mainly
 depreciation, interest, Amtrak's OIG, and expenses not associated with the current operation
 such as inactive assets maintained per lease requirements.

A.4 Fiscal Year 2024 Subcategory Breakdown

Within each subfamily, Amtrak uses one or more subcategories to track subsets of closely related costs. A subcategory is a grouping of similar cost centers within a subfamily that performs a similar subset of functions and activities. For example, the T&E Subfamily (FM_302) has Subcategories for Crew (FM_302_1) and Support (FM_302_2). In Fiscal Year 2024, Amtrak used 84 subcategories, a net decrease of one from Fiscal Year 2023. Two subcategories used in Fiscal Year 2024 were not present the prior year: Corp Common (FM_601_8) and Central Svc Corp Common (FM_602_12). Three subcategories present in Fiscal Year 2023 were no longer used in Fiscal Year 2024, their component cost centers either reclassified into another subcategory or showing no activity this year: Real Estate (FM_604_2), Subsidiary – General (FM_605_0), and Environmental & Safety – General (FM_903_0). Table A-2 offers a view of all subcategories by subfamily.

Table A-2. Subcategory Breakdown by Subfamily

Subcategory	Subcategory Description	Subfamily	Subfamily Description
FM_101_0	Central Div MoW - General	FM_101	Central Div MoW
FM_102_0	MidAtlantic Div MoW - General	FM_102	MidAtlantic Div MoW
FM_102_1	Harrisburg Line	FM_102	MidAtlantic Div MoW
FM_103_0	New England Div MoW - General	FM_103	New England Div MoW
FM_103_1	Springfield Line	FM_103	New England Div MoW
FM_104_0	New York Div MoW - General	FM_104	New York Div MoW
FM_105_0	MoW Support - General	FM_105	MoW Support
FM_105_1	Engineering Training	FM_105	MoW Support
FM_106_0	System Gangs - General	FM_106	System Gangs
FM_107_0	West Div MoW - General	FM_107	West Div MoW



Subcategory	Subcategory Description	Subfamily	Subfamily Description
FM 108 0	Empire District - General	FM 108	Empire District
FM_109_0	Michigan Line - General	FM_109	Michigan Line
FM_201_0	MoE Turnaround - General	FM_201	MoE Turnaround
FM_202_0	MoE Loco Maintenance - General	FM_202	MoE Loco Maintenance
FM 203 0	MoE Car Maintenance - General	FM 203	MoE Car Maintenance
FM_204_0	MoE Support - General	FM_204	MoE Support
FM_204_1	Mechanical Training	FM_204	MoE Support
FM_205_0	MoE Multiple - General	FM_205	MoE Multiple
FM_206_0	MoE HSR Maintenance - General	FM_206	MoE HSR Maintenance
FM_207_0	MoE Back Shop - General	FM_207	MoE Back Shop
FM_208_0	MoE Material Control	FM_208	MoE Material Control
FM_301_1	OBS - Crew	FM_301	On Board Services (OBS)
FM_301_2	OBS - Supplies - F&B	FM_301	On Board Services (OBS)
FM_301_3	OBS - Commissary/Mgmt F&B	FM_301	On Board Services (OBS)
FM_301_4	OBS - Support	FM_301	On Board Services (OBS)
FM_302_1	T&E - Crew	FM_302	T&E
FM_302_2	T&E - Support	FM_302	T&E
FM_303_1	Yard Direct (Commuter)	FM_303	Yard
FM_303_2	Yard - Train & Equipment Moves	FM_303	Yard
FM_303_3	Yard - Equipment Moves (NY & CHI)	FM_303	Yard
	Yard - Terminal Rent/Yard Services		
FM_303_4	(Contract)	FM_303	Yard
FM_304_0	Fuel - General	FM_304	Fuel
FM_305_0	Transportation - Multiple - General	FM_305	Transportation - Multiple
FM_306_0	Train Movement - General	FM_306	Train Movement
FM_306_3	Connecting Services	FM_306	Train Movement
FM_307_0	Train Movement - Host RR - General	FM_307	Train Movement - Host RR
FM_308_0	Transportation Support - General	FM_308	Transportation Support
FM_308_1	Trans Support - Crewbase	FM_308	Transportation Support
FM_308_2	Trans Support - Route Mgmt	FM_308	Transportation Support
FM_308_3	Operations Research & Planning	FM_308	Transportation Support
FM_309_0	Power - Electric Traction - General	FM_309	Power - Electric Traction
FM_310_1	Stations - Route	FM_310	Stations
FM_310_2	Stations - Shared (Commuters Present)	FM_310	Stations
	Stations - Shared (No Commuters		
FM_310_3	Present)	FM_310	Stations
FM_310_4	Station Support	FM_310	Stations
FM_401_0	Sales - General	FM_401	Sales
ENA 402 4	Posonyations and Call Contains	EN4 402	Information &
FM_402_1	Reservations and Call Centers Marketing General	FM_402 FM_403	Reservations
FM_403_0	Marketing Support	_	Marketing
FM_403_1	Marketing Support	FM_403	Marketing



Station and On-Board Technology-GeneralStation and On-Board TechnologyFM_404_0GeneralFM_404TechnologyFM_405_0Service Line Mgmt. GeneralFM_405Service Line Mgmt.FM_601_0Corporate Administration - GeneralFM_601Corporate AdministrationFM_601_1Corp OperationsFM_601Corporate AdministrationFM_601_2LegalFM_601Corporate AdministrationFM_601_3Govt Affairs Corp CommunicationsFM_601Corporate AdministrationFM_601_4Financial PlanningFM_601Corporate AdministrationFM_601_5ControllerFM_601Corporate AdministrationFM_601_6CFO OfficeFM_601Corporate AdministrationFM_601_7CEO_PresidentFM_601Corporate AdministrationFM_601_8Corp CommonFM_601Corporate AdministrationFM_601_8Corp CommonFM_601Corporate AdministrationFM_602_0Centralized Services - GeneralFM_601Corporate AdministrationFM_602_0Centralized Services - GeneralFM_602Centralized ServicesFM_602_0TrainingFM_602Centralized ServicesFM_602_0TrainingFM_602Centralized ServicesFM_602_0Personnel & Benefits MgmtFM_602Centralized ServicesFM_602_0HCM SupportFM_602Centralized ServicesFM_602_1Procurement & PurchasingFM_602Centralized ServicesFM_603_1Procurement & PurchasingFM_602 <th>Subcategory</th> <th>Subcategory Description</th> <th>Subfamily</th> <th>Subfamily Description</th>	Subcategory	Subcategory Description	Subfamily	Subfamily Description
FM_405_0 Service Line Mgmt. General FM_405 Service Line Mgmt. FM_601_0 Corporate Administration - General FM_601 Corporate Administration FM_601_1 Corp Operations FM_601 Corporate Administration FM_601_2 Legal FM_601 Corporate Administration FM_601_3 Govt Affairs Corp Communications FM_601 Corporate Administration FM_601_4 Financial Planning FM_601 Corporate Administration FM_601_5 Controller FM_601 Corporate Administration FM_601_6 CFO Office FM_601 Corporate Administration FM_601_7 CEO President FM_601 Corporate Administration FM_601_8 Corp Common FM_601 Corporate Administration FM_601_9 Cerp Strategy FM_601 Corporate Administration FM_601_9 Corp Strategy FM_601 Corporate Administration FM_601_9 Centralized Services FM_601 Corporate Administration FM_602_0 Centralized Services FM_602 Centralized Services		Station and On-Board Technology -		Station and On-Board
FM_601_0 Corporate Administration - General FM_601 Corporate Administration FM_601_11 Corp Operations FM_601 Corporate Administration FM_601_2 Legal FM_601 Corporate Administration FM_601_3 Govt Affairs Corp Communications FM_601 Corporate Administration FM_601_4 Financial Planning FM_601 Corporate Administration FM_601_5 Controller FM_601 Corporate Administration FM_601_6 CFO Office FM_601 Corporate Administration FM_601_7 CEO_President FM_601 Corporate Administration FM_601_8 Corp Common FM_601 Corporate Administration FM_601_8 Corp Strategy FM_601 Corporate Administration FM_601_9 Corp Strategy FM_601 Corporate Administration FM_602_0 Centralized Services FM_601 Corporate Administration FM_602_0 Centralized Services FM_601 Corporate Administration FM_602_0 Centralized Services FM_602 Centralized Services <tr< td=""><td>FM_404_0</td><td>General</td><td>FM_404</td><td>Technology</td></tr<>	FM_404_0	General	FM_404	Technology
FM_601_11Corp OperationsFM_601Corporate AdministrationFM_601_2LegalFM_601Corporate AdministrationFM_601_3Govt Affairs Corp CommunicationsFM_601Corporate AdministrationFM_601_4Financial PlanningFM_601Corporate AdministrationFM_601_5ControllerFM_601Corporate AdministrationFM_601_6CFO OfficeFM_601Corporate AdministrationFM_601_7CEO_PresidentFM_601Corporate AdministrationFM_601_8Corp CommonFM_601Corporate AdministrationFM_601_9Corp StrategyFM_601Corporate AdministrationFM_602_0Centralized Services - GeneralFM_602Centralized ServicesFM_602_0IT OperationsFM_602Centralized ServicesFM_602_0TrainingFM_602Centralized ServicesFM_602_0Personnel & Benefits MgmtFM_602Centralized ServicesFM_602_0HCM SupportFM_602Centralized ServicesFM_602_0HCM SupportFM_602Centralized ServicesFM_602_1PayrollFM_602Centralized ServicesFM_602_1Procurement & PurchasingFM_602Centralized ServicesFM_602_1Procurement & PurchasingFM_602Centralized ServicesFM_603_1Fleet StrategyFM_603Qualified MgmtFM_603_2NEC IIDFM_603Qualified MgmtFM_603_2NEC IIDFM_603Qualified MgmtFM_605_1Claims MgmtFM_605<	FM_405_0	Service Line Mgmt. General	FM_405	Service Line Mgmt.
FM_601_2 Legal FM_601 Corporate Administration FM_601_3 Govt Affairs Corp Communications FM_601 Corporate Administration FM_601_4 Financial Planning FM_601 Corporate Administration FM_601_5 Controller FM_601 Corporate Administration FM_601_6 CFO Office FM_601 Corporate Administration FM_601_7 CEO_President FM_601 Corporate Administration FM_601_8 Corp Common FM_601 Corporate Administration FM_601_9 Corp Strategy FM_601 Corporate Administration FM_602_0 Centralized Services FM_602 Centralized Services FM_602_0 To Evaluate Services - General FM_602 Centralized Services FM_602_0 To Evaluate Services - General FM_602 Centralized Services FM_602_0 To Training FM_602 Centralized Services FM_602_0 Personnel & Benefits Mgmt FM_602 Centralized Services FM_602_0 Personnel & Benefits Mgmt FM_602 Centralized Services FM_602_0 HCM Technology Support FM_602 Centrali	FM_601_0	Corporate Administration - General	FM_601	Corporate Administration
FM_601_3Govt Affairs Corp CommunicationsFM_601Corporate AdministrationFM_601_4Financial PlanningFM_601Corporate AdministrationFM_601_5ControllerFM_601Corporate AdministrationFM_601_6CFO OfficeFM_601Corporate AdministrationFM_601_7CEO_PresidentFM_601Corporate AdministrationFM_601_8Corp CommonFM_601Corporate AdministrationFM_601_9Corp StrategyFM_601Corporate AdministrationFM_602_0Centralized Services - GeneralFM_602Centralized ServicesFM_602_05IT OperationsFM_602Centralized ServicesFM_602_07TrainingFM_602Centralized ServicesFM_602_08Personnel & Benefits MgmtFM_602Centralized ServicesFM_602_09HCM SupportFM_602Centralized ServicesFM_602_10HCM Technology SupportFM_602Centralized ServicesFM_602_11PayrollFM_602Centralized ServicesFM_602_12Procurement & PurchasingFM_602Centralized ServicesFM_602_13Central Svc Corp CommonFM_602Centralized ServicesFM_603_0Qualified Mgmt - GeneralFM_603Qualified MgmtFM_603_1Fleet StrategyFM_603Qualified MgmtFM_603_2NEC IIDFM_603Qualified MgmtFM_604_1OIGFM_604NTS)FM_605_1Claims MgmtFM_605Claims MgmtFM_605_1Claims MgmtFM_605<	FM_601_11	Corp Operations	FM_601	Corporate Administration
FM_601_4Financial PlanningFM_601Corporate AdministrationFM_601_5ControllerFM_601Corporate AdministrationFM_601_6CFO OfficeFM_601Corporate AdministrationFM_601_7CEO_PresidentFM_601Corporate AdministrationFM_601_8Corp CommonFM_601Corporate AdministrationFM_601_9Corp StrategyFM_601Corporate AdministrationFM_602_0Centralized Services - GeneralFM_602Centralized ServicesFM_602_05IT OperationsFM_602Centralized ServicesFM_602_07TrainingFM_602Centralized ServicesFM_602_08Personnel & Benefits MgmtFM_602Centralized ServicesFM_602_09HCM SupportFM_602Centralized ServicesFM_602_10HCM Technology SupportFM_602Centralized ServicesFM_602_11PayrollFM_602Centralized ServicesFM_602_11PayrollFM_602Centralized ServicesFM_602_12Procurement & PurchasingFM_602Centralized ServicesFM_602_13Central Svc Corp CommonFM_602Centralized ServicesFM_603_0Qualified MgmtFM_603Qualified MgmtFM_603_1Fleet StrategyFM_603Qualified MgmtFM_603_1Fleet StrategyFM_603Qualified MgmtFM_604_1OIGFM_604NTS)FM_605_1Claims MgmtFM_603Centralized ExpenseFM_605_1Claims MgmtFM_605Claims Mgmt <td>FM_601_2</td> <td>Legal</td> <td>FM_601</td> <td>Corporate Administration</td>	FM_601_2	Legal	FM_601	Corporate Administration
FM_601_5ControllerFM_601Corporate AdministrationFM_601_6CFO OfficeFM_601Corporate AdministrationFM_601_7CEO_PresidentFM_601Corporate AdministrationFM_601_8Corp CommonFM_601Corporate AdministrationFM_601_9Corp StrategyFM_601Corporate AdministrationFM_602_0Centralized Services - GeneralFM_602Centralized ServicesFM_602_05IT OperationsFM_602Centralized ServicesFM_602_07TrainingFM_602Centralized ServicesFM_602_08Personnel & Benefits MgmtFM_602Centralized ServicesFM_602_09HCM SupportFM_602Centralized ServicesFM_602_10HCM Technology SupportFM_602Centralized ServicesFM_602_11PayrollFM_602Centralized ServicesFM_602_12Procurement & PurchasingFM_602Centralized ServicesFM_602_13Central Sector CommonFM_602Centralized ServicesFM_603_0Qualified Mgmt - GeneralFM_603Qualified MgmtFM_603_1Fleet StrategyFM_603Qualified MgmtFM_603_2NEC IIDFM_603Qualified MgmtFM_603_5Operations SupportFM_603Qualified MgmtFM_604_1OIGFM_603Qualified MgmtFM_605_1Claims MgmtFM_605Claims MgmtFM_801_0Employee BenefitsFM_801Centralized ExpenseFM_901_1Police - NationalFM_901Police </td <td>FM_601_3</td> <td>Govt Affairs Corp Communications</td> <td>FM_601</td> <td>Corporate Administration</td>	FM_601_3	Govt Affairs Corp Communications	FM_601	Corporate Administration
FM_601_6CFO OfficeFM_601Corporate AdministrationFM_601_7CEO_PresidentFM_601Corporate AdministrationFM_601_8Corp CommonFM_601Corporate AdministrationFM_601_9Corp StrategyFM_601Corporate AdministrationFM_602_0Centralized Services - GeneralFM_602Centralized ServicesFM_602_05IT OperationsFM_602Centralized ServicesFM_602_07TrainingFM_602Centralized ServicesFM_602_08Personnel & Benefits MgmtFM_602Centralized ServicesFM_602_09HCM SupportFM_602Centralized ServicesFM_602_10HCM Technology SupportFM_602Centralized ServicesFM_602_11PayrollFM_602Centralized ServicesFM_602_12Procurement & PurchasingFM_602Centralized ServicesFM_602_13Central Svc Corp CommonFM_602Centralized ServicesFM_603_1Fleet StrategyFM_603Qualified MgmtFM_603_1Fleet StrategyFM_603Qualified MgmtFM_603_2NEC IIDFM_603Qualified MgmtFM_603_5Operations SupportFM_603Qualified MgmtFM_604_1OIGFM_604NTS)FM_605_1Claims MgmtFM_605Claims MgmtFM_801_0Employee BenefitsFM_801Centralized ExpenseFM_801_1Corporate CommonFM_801Centralized ExpenseFM_901_1Police - NationalFM_901PoliceFM_901	FM_601_4	Financial Planning	FM_601	Corporate Administration
FM_601_7CEO_PresidentFM_601Corporate AdministrationFM_601_8Corp CommonFM_601Corporate AdministrationFM_601_9Corp StrategyFM_601Corporate AdministrationFM_602_0Centralized ServicesFM_602Centralized ServicesFM_602_05IT OperationsFM_602Centralized ServicesFM_602_07TrainingFM_602Centralized ServicesFM_602_08Personnel & Benefits MgmtFM_602Centralized ServicesFM_602_09HCM SupportFM_602Centralized ServicesFM_602_10HCM Technology SupportFM_602Centralized ServicesFM_602_11PayrollFM_602Centralized ServicesFM_602_12Procurement & PurchasingFM_602Centralized ServicesFM_602_13Central Svc Corp CommonFM_602Centralized ServicesFM_603_1Fleet StrategyFM_603Qualified MgmtFM_603_1Fleet StrategyFM_603Qualified MgmtFM_603_2NEC IIDFM_603Qualified MgmtFM_603_5Operations SupportFM_603Qualified MgmtFM_604_1OIGFM_604NTS)FM_605_1Claims MgmtFM_605Claims MgmtFM_801_0Employee BenefitsFM_801Centralized ExpenseFM_801_1Police - NationalFM_901PoliceFM_901_1Police - Regional/LocalFM_901PoliceFM_901_2Police - Regional/LocalFM_901PoliceFM_902_0Emergency	FM_601_5	Controller	FM_601	Corporate Administration
FM_601_8Corp CommonFM_601Corporate AdministrationFM_601_9Corp StrategyFM_601Corporate AdministrationFM_602_0Centralized Services - GeneralFM_602Centralized ServicesFM_602_05IT OperationsFM_602Centralized ServicesFM_602_07TrainingFM_602Centralized ServicesFM_602_08Personnel & Benefits MgmtFM_602Centralized ServicesFM_602_09HCM SupportFM_602Centralized ServicesFM_602_10HCM Technology SupportFM_602Centralized ServicesFM_602_11PayrollFM_602Centralized ServicesFM_602_12Procurement & PurchasingFM_602Centralized ServicesFM_602_13Central Svc Corp CommonFM_602Centralized ServicesFM_603_1Fleet StrategyFM_603Qualified MgmtFM_603_1Fleet StrategyFM_603Qualified MgmtFM_603_2NEC IIDFM_603Qualified MgmtFM_603_5Operations SupportFM_603Qualified MgmtFM_604_1OIGFM_604NTS)FM_605_1Claims MgmtFM_605Claims MgmtFM_801_0Employee BenefitsFM_801Centralized ExpenseFM_901_1Police - NationalFM_901PoliceFM_901_2Police - Regional/LocalFM_901PoliceFM_901_2Police - Regional/LocalFM_901PoliceFM_902_0Emergency Mgmt & Corp SecurityFM_902Environmental & Safety </td <td>FM_601_6</td> <td>CFO Office</td> <td>FM_601</td> <td>Corporate Administration</td>	FM_601_6	CFO Office	FM_601	Corporate Administration
FM_601_9Corp StrategyFM_601Corporate AdministrationFM_602_0Centralized Services - GeneralFM_602Centralized ServicesFM_602_05IT OperationsFM_602Centralized ServicesFM_602_07TrainingFM_602Centralized ServicesFM_602_08Personnel & Benefits MgmtFM_602Centralized ServicesFM_602_09HCM SupportFM_602Centralized ServicesFM_602_10HCM Technology SupportFM_602Centralized ServicesFM_602_11PayrollFM_602Centralized ServicesFM_602_12Procurement & PurchasingFM_602Centralized ServicesFM_602_13Central Svc Corp CommonFM_602Centralized ServicesFM_603_0Qualified Mgmt - GeneralFM_603Qualified MgmtFM_603_1Fleet StrategyFM_603Qualified MgmtFM_603_2NEC IIDFM_603Qualified MgmtFM_603_5Operations SupportFM_603Qualified MgmtFM_604_1OIGFM_604NTS)FM_605_1Claims MgmtFM_605Claims MgmtFM_801_0Employee BenefitsFM_801Centralized ExpenseFM_801_1Corporate CommonFM_801Centralized ExpenseFM_901_1Police - NationalFM_901PoliceFM_901_2Police - Regional/LocalFM_901PoliceFM_902_0Emergency Mgmt & Corp SecurityFM_902SecurityFM_903_1EnvironmentalEnvironmental & Safety	FM_601_7	CEO_President	FM_601	Corporate Administration
FM_602_0Centralized Services - GeneralFM_602Centralized ServicesFM_602_05IT OperationsFM_602Centralized ServicesFM_602_07TrainingFM_602Centralized ServicesFM_602_08Personnel & Benefits MgmtFM_602Centralized ServicesFM_602_09HCM SupportFM_602Centralized ServicesFM_602_10HCM Technology SupportFM_602Centralized ServicesFM_602_11PayrollFM_602Centralized ServicesFM_602_12Procurement & PurchasingFM_602Centralized ServicesFM_602_13Central Svc Corp CommonFM_602Centralized ServicesFM_603_1Central Svc Corp CommonFM_603Qualified MgmtFM_603_1Fleet StrategyFM_603Qualified MgmtFM_603_2NEC IIDFM_603Qualified MgmtFM_603_5Operations SupportFM_603Qualified MgmtFM_604_1OIGFM_604NTS)FM_605_1Claims MgmtFM_605Claims MgmtFM_801_0Employee BenefitsFM_801Centralized ExpenseFM_801_1Corporate CommonFM_801Centralized ExpenseFM_901_1Police - NationalFM_901PoliceFM_901_2Police - Regional/LocalFM_901PoliceFM_902_0Emergency Mgmt & Corp SecurityFM_902SecurityFM_903_1EnvironmentalFM_903Environmental & Safety	FM_601_8	Corp Common	FM_601	Corporate Administration
FM_602_05IT OperationsFM_602Centralized ServicesFM_602_07TrainingFM_602Centralized ServicesFM_602_08Personnel & Benefits MgmtFM_602Centralized ServicesFM_602_09HCM SupportFM_602Centralized ServicesFM_602_10HCM Technology SupportFM_602Centralized ServicesFM_602_11PayrollFM_602Centralized ServicesFM_602_12Procurement & PurchasingFM_602Centralized ServicesFM_602_13Central Svc Corp CommonFM_602Centralized ServicesFM_603_0Qualified Mgmt - GeneralFM_603Qualified MgmtFM_603_1Fleet StrategyFM_603Qualified MgmtFM_603_2NEC IIDFM_603Qualified MgmtFM_603_5Operations SupportFM_603Qualified MgmtFM_604_1OIGFM_604NTS)FM_605_1Claims MgmtFM_605Claims MgmtFM_801_0Employee BenefitsFM_801Centralized ExpenseFM_801_1Corporate CommonFM_801Centralized ExpenseFM_901_1Police - NationalFM_901PoliceFM_901_2Police - Regional/LocalFM_901PoliceFM_902_0Emergency Mgmt & Corp SecurityFM_902SecurityFM_903_1EnvironmentalFM_903Environmental & Safety	FM_601_9	Corp Strategy	FM_601	Corporate Administration
FM_602_07TrainingFM_602Centralized ServicesFM_602_08Personnel & Benefits MgmtFM_602Centralized ServicesFM_602_09HCM SupportFM_602Centralized ServicesFM_602_10HCM Technology SupportFM_602Centralized ServicesFM_602_11PayrollFM_602Centralized ServicesFM_602_12Procurement & PurchasingFM_602Centralized ServicesFM_602_13Central Svc Corp CommonFM_602Centralized ServicesFM_603_0Qualified Mgmt - GeneralFM_603Qualified MgmtFM_603_1Fleet StrategyFM_603Qualified MgmtFM_603_2NEC IIDFM_603Qualified MgmtFM_603_5Operations SupportFM_603Qualified MgmtFM_604_1OIGFM_604NTS)FM_605_1Claims MgmtFM_605Claims MgmtFM_801_0Employee BenefitsFM_801Centralized ExpenseFM_801_1Corporate CommonFM_801Centralized ExpenseFM_901_1Police - NationalFM_901PoliceFM_901_2Police - Regional/LocalFM_901PoliceFM_902_0Emergency Mgmt & Corp SecurityFM_902SecurityFM_903_1EnvironmentalFM_903Environmental & Safety	FM_602_0	Centralized Services - General	FM_602	Centralized Services
FM_602_08Personnel & Benefits MgmtFM_602Centralized ServicesFM_602_09HCM SupportFM_602Centralized ServicesFM_602_10HCM Technology SupportFM_602Centralized ServicesFM_602_11PayrollFM_602Centralized ServicesFM_602_12Procurement & PurchasingFM_602Centralized ServicesFM_602_13Central Svc Corp CommonFM_602Centralized ServicesFM_603_0Qualified Mgmt - GeneralFM_603Qualified MgmtFM_603_1Fleet StrategyFM_603Qualified MgmtFM_603_2NEC IIDFM_603Qualified MgmtFM_603_5Operations SupportFM_603Qualified MgmtFM_604_1OIGFM_604NTS)FM_605_1Claims MgmtFM_605Claims MgmtFM_801_0Employee BenefitsFM_801Centralized ExpenseFM_801_1Corporate CommonFM_801Centralized ExpenseFM_901_1Police - NationalFM_901PoliceFM_901_2Police - Regional/LocalFM_901PoliceFM_902_0Emergency Mgmt & Corp SecurityFM_902SecurityFM_903_1EnvironmentalFM_903Environmental & Safety	FM_602_05	IT Operations	FM_602	Centralized Services
FM_602_09HCM SupportFM_602Centralized ServicesFM_602_10HCM Technology SupportFM_602Centralized ServicesFM_602_11PayrollFM_602Centralized ServicesFM_602_12Procurement & PurchasingFM_602Centralized ServicesFM_602_13Central Svc Corp CommonFM_602Centralized ServicesFM_603_0Qualified Mgmt - GeneralFM_603Qualified MgmtFM_603_1Fleet StrategyFM_603Qualified MgmtFM_603_2NEC IIDFM_603Qualified MgmtFM_603_5Operations SupportFM_603Qualified MgmtFM_604_1OIGFM_604NTS)FM_605_1Claims MgmtFM_605Claims MgmtFM_801_0Employee BenefitsFM_801Centralized ExpenseFM_801_1Corporate CommonFM_801Centralized ExpenseFM_901_1Police - NationalFM_901PoliceFM_901_2Police - Regional/LocalFM_901PoliceFM_902_0Emergency Mgmt & Corp SecurityFM_902SecurityFM_903_1EnvironmentalFM_903Environmental & Safety	FM_602_07	Training	FM_602	Centralized Services
FM_602_10HCM Technology SupportFM_602Centralized ServicesFM_602_11PayrollFM_602Centralized ServicesFM_602_12Procurement & PurchasingFM_602Centralized ServicesFM_602_13Central Svc Corp CommonFM_602Centralized ServicesFM_603_0Qualified Mgmt - GeneralFM_603Qualified MgmtFM_603_1Fleet StrategyFM_603Qualified MgmtFM_603_2NEC IIDFM_603Qualified MgmtFM_603_5Operations SupportFM_603Qualified MgmtFM_604_1OIGFM_604NTS)FM_605_1Claims MgmtFM_605Claims MgmtFM_801_0Employee BenefitsFM_801Centralized ExpenseFM_801_1Corporate CommonFM_801Centralized ExpenseFM_901_1Police - NationalFM_901PoliceFM_901_2Police - Regional/LocalFM_901PoliceFM_902_0Emergency Mgmt & Corp SecurityFM_902SecurityFM_903_1EnvironmentalEnvironmental & Safety	FM_602_08	Personnel & Benefits Mgmt	FM_602	Centralized Services
FM_602_11PayrollFM_602Centralized ServicesFM_602_12Procurement & PurchasingFM_602Centralized ServicesFM_602_13Central Svc Corp CommonFM_602Centralized ServicesFM_603_0Qualified Mgmt - GeneralFM_603Qualified MgmtFM_603_1Fleet StrategyFM_603Qualified MgmtFM_603_2NEC IIDFM_603Qualified MgmtFM_603_5Operations SupportFM_603Qualified MgmtFM_604_1OIGFM_604NTS)FM_605_1Claims MgmtFM_605Claims MgmtFM_801_0Employee BenefitsFM_801Centralized ExpenseFM_801_1Corporate CommonFM_801Centralized ExpenseFM_901_1Police - NationalFM_901PoliceFM_901_2Police - Regional/LocalFM_901PoliceFM_902_0Emergency Mgmt & Corp SecurityFM_902SecurityFM_903_1Environmental & Safety	FM_602_09	HCM Support	FM_602	Centralized Services
FM_602_12Procurement & PurchasingFM_602Centralized ServicesFM_602_13Central Svc Corp CommonFM_602Centralized ServicesFM_603_0Qualified Mgmt - GeneralFM_603Qualified MgmtFM_603_1Fleet StrategyFM_603Qualified MgmtFM_603_2NEC IIDFM_603Qualified MgmtFM_603_5Operations SupportFM_603Qualified MgmtFM_604_1OIGFM_604NTS)FM_605_1Claims MgmtFM_605Claims MgmtFM_801_0Employee BenefitsFM_801Centralized ExpenseFM_801_1Corporate CommonFM_801Centralized ExpenseFM_901_1Police - NationalFM_901PoliceFM_901_2Police - Regional/LocalFM_901PoliceFM_902_0Emergency Mgmt & Corp SecurityFM_902SecurityFM_903_1Environmental & Safety	FM_602_10	HCM Technology Support	FM_602	Centralized Services
FM_602_13Central Svc Corp CommonFM_602Centralized ServicesFM_603_0Qualified Mgmt - GeneralFM_603Qualified MgmtFM_603_1Fleet StrategyFM_603Qualified MgmtFM_603_2NEC IIDFM_603Qualified MgmtFM_603_5Operations SupportFM_603Qualified MgmtFM_604_1OIGFM_604NTS)FM_605_1Claims MgmtFM_605Claims MgmtFM_801_0Employee BenefitsFM_801Centralized ExpenseFM_801_1Corporate CommonFM_801Centralized ExpenseFM_901_1Police - NationalFM_901PoliceFM_901_2Police - Regional/LocalFM_901PoliceFM_902_0Emergency Mgmt & Corp SecurityFM_902SecurityFM_903_1EnvironmentalFM_903Environmental & Safety	FM_602_11	Payroll	FM_602	Centralized Services
FM_603_0Qualified Mgmt - GeneralFM_603Qualified MgmtFM_603_1Fleet StrategyFM_603Qualified MgmtFM_603_2NEC IIDFM_603Qualified MgmtFM_603_5Operations SupportFM_603Qualified MgmtFM_604_1OIGFM_604NTS)FM_605_1Claims MgmtFM_605Claims MgmtFM_801_0Employee BenefitsFM_801Centralized ExpenseFM_801_1Corporate CommonFM_801Centralized ExpenseFM_901_1Police - NationalFM_901PoliceFM_901_2Police - Regional/LocalFM_901PoliceFM_902_0Emergency Mgmt & Corp SecurityFM_902SecurityFM_903_1EnvironmentalFM_903Environmental & Safety	FM_602_12	Procurement & Purchasing	FM_602	Centralized Services
FM_603_1 Fleet Strategy FM_603 Qualified Mgmt FM_603_2 NEC IID FM_603 Qualified Mgmt FM_603_5 Operations Support FM_603 Qualified Mgmt FM_604_1 OIG FM_604 NTS) FM_605_1 Claims Mgmt FM_605 Claims Mgmt FM_801_0 Employee Benefits FM_801 Centralized Expense FM_801_1 Corporate Common FM_801 Centralized Expense FM_901_1 Police - National FM_901 Police FM_901_2 Police - Regional/Local FM_901 Police FM_902_0 Emergency Mgmt & Corp Security FM_902 Security FM_903_1 Environmental FM_903 Environmental & Safety	FM_602_13	Central Svc Corp Common	FM_602	Centralized Services
FM_603_2 NEC IID FM_603 Qualified Mgmt FM_603_5 Operations Support FM_603 Qualified Mgmt Direct Customer (Non-NTS) FM_604_1 OIG FM_605 Claims Mgmt FM_801_0 Employee Benefits FM_801 Centralized Expense FM_801_1 Corporate Common FM_801 Centralized Expense FM_901_1 Police - National FM_901 Police FM_901_2 Police - Regional/Local FM_901 Police FM_902_0 Emergency Mgmt & Corp Security FM_902 Security FM_903_1 Environmental FM_903 Environmental & Safety	FM_603_0	Qualified Mgmt - General	FM_603	Qualified Mgmt
FM_603_5 Operations Support FM_603 Qualified Mgmt Direct Customer (Non- FM_604_1 OIG FM_605 Claims Mgmt FM_801_0 Employee Benefits FM_801 Centralized Expense FM_801_1 Corporate Common FM_801 Centralized Expense FM_901_1 Police - National FM_901 Police FM_901_2 Police - Regional/Local FM_901 Police FM_902_0 Emergency Mgmt & Corp Security FM_902 Security FM_903_1 Environmental FM_903 Environmental & Safety	FM_603_1	Fleet Strategy	FM_603	Qualified Mgmt
FM_604_1 OIG FM_604 NTS) FM_605_1 Claims Mgmt FM_605 Claims Mgmt FM_801_0 Employee Benefits FM_801 Centralized Expense FM_801_1 Corporate Common FM_801 Centralized Expense FM_901_1 Police - National FM_901 Police FM_901_2 Police - Regional/Local FM_901 Police FM_902_0 Emergency Mgmt & Corp Security FM_902 Security FM_903_1 Environmental FM_903 Environmental & Safety	FM_603_2	NEC IID	FM_603	Qualified Mgmt
FM_604_1OIGFM_604NTS)FM_605_1Claims MgmtFM_605Claims MgmtFM_801_0Employee BenefitsFM_801Centralized ExpenseFM_801_1Corporate CommonFM_801Centralized ExpenseFM_901_1Police - NationalFM_901PoliceFM_901_2Police - Regional/LocalFM_901PoliceFM_902_0Emergency Mgmt & Corp SecurityFM_902SecurityFM_903_1EnvironmentalFM_903Environmental & Safety	FM_603_5	Operations Support	FM_603	Qualified Mgmt
FM_605_1 Claims Mgmt FM_605 Claims Mgmt FM_801_0 Employee Benefits FM_801 Centralized Expense FM_801_1 Corporate Common FM_801 Centralized Expense FM_901_1 Police - National FM_901 Police FM_901_2 Police - Regional/Local FM_901 Police Emergency Mgmt & Corp FM_902_0 Emergency Mgmt & Corp Security FM_902 Security FM_903_1 Environmental FM_903 Environmental & Safety				1
FM_801_0Employee BenefitsFM_801Centralized ExpenseFM_801_1Corporate CommonFM_801Centralized ExpenseFM_901_1Police - NationalFM_901PoliceFM_901_2Police - Regional/LocalFM_901PoliceFM_902_0Emergency Mgmt & Corp SecurityFM_902SecurityFM_903_1EnvironmentalFM_903Environmental & Safety				·
FM_801_1Corporate CommonFM_801Centralized ExpenseFM_901_1Police - NationalFM_901PoliceFM_901_2Police - Regional/LocalFM_901PoliceFM_902_0Emergency Mgmt & Corp SecurityFM_902SecurityFM_903_1EnvironmentalFM_903Environmental & Safety		Claims Mgmt		
FM_901_1 Police - National FM_901 Police FM_901_2 Police - Regional/Local FM_901 Police Emergency Mgmt & Corp Security FM_902 Security FM_903_1 Environmental FM_903 Environmental & Safety				'
FM_901_2 Police - Regional/Local FM_901 Police Emergency Mgmt & Corp Security FM_902 Security FM_903_1 Environmental FM_903 Environmental & Safety			_	•
FM_902_0 Emergency Mgmt & Corp Security FM_902 Security FM_903_1 Environmental FM_903 Environmental & Safety			-	
FM_902_0Emergency Mgmt & Corp SecurityFM_902SecurityFM_903_1EnvironmentalFM_903Environmental & Safety	FM_901_2	Police - Regional/Local	FM_901	
FM_903_1 Environmental FM_903 Environmental & Safety	FM 902 0	Emergency Mamt & Corn Security	FM 902	
			-	•
Tivi_505_2 Surety Tivi_505 Environmental & Salety			_	
FM_CAPITAL Capital FM_CAPITAL Capital			_	•

⁷ The Capital Family is a unique in that it contains a single cost center, CC_CAPACQ, assigned directly to the Capital Family, FM_CAPITAL. To best align the costs present at the CC_CAPACQ in all relevant tables, this report includes FM_CAPITAL as a subcategory, subfamily, and family.



A.5 Cost Center Listings by Subfamily

The tables below represent the list of cost centers associated with each APT subfamily at the time the data for this report was gathered from APT in October 2024.8

 $^{^8}$ The parent account for expenses, AC_740300_H2 Expense, was used to determine the relationships and the tables capture where any cost center expenses were allocated to trains within the service line.



Table A-3. Cost Center List by Business Type for Subfamily Central Div MoW - #101

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_3203	Maint Of Way-Hialeah	FM_101_0	Central Div MoW - General	Х	Χ	Х	Х	Х	Х	Х	Х
CC_3205	Maint Of Way Sanford Fl	FM_101_0	Central Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3301	Chicago Radio Shop	FM_101_0	Central Div MoW - General	Х	Χ	Х	Х	Х	Х	Х	
CC_3302	Sr Dir Mow Intercity	FM_101_0	Central Div MoW - General	Х	Х	Х	Х	Х	Х	Х	
CC_3303	Engineer Track	FM_101_0	Central Div MoW - General	Х	Х	Х	Х		Χ		
CC_3304	Engineer C&S	FM_101_0	Central Div MoW - General	Х	Х	Х	Х	Х	Χ	Χ	
CC_3351	Maint Of Way-New Orleans	FM_101_0	Central Div MoW - General	Х	Х	Х	Х	Х	Х	Х	
CC_3360	C&S Michigan District	FM_101_0	Central Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3361	Track Michigan District	FM_101_0	Central Div MoW - General	Х	Χ	Х	Х		Х		
CC_6159	Facility Maintenance	FM_101_0	Central Div MoW - General	Х	Χ	Х	Х		Χ		



Table A-4. Cost Center List by Business Type for Subfamily MidAtlantic Div MoW - #102

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_1166	Frederick Douglass Tunnel Program	FM_102_0	MidAtlantic Div MoW - General	Х	Х	Х	Х				
CC_3157	MAD CM South	FM_102_0	MidAtlantic Div MoW - General	Х	Х	Х	Х		Х	Х	
CC_3159	Mid Atll North - ENG PD/PM	FM_102_0	MidAtlantic Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3199	Div Mid Atl South Division Engineer	FM_102_0	MidAtlantic Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3201	Div Radio Shop Washington	FM_102_0	MidAtlantic Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3202	Div Track Supv Washington	FM_102_0	MidAtlantic Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3204	Div C&S Supv Washington	FM_102_0	MidAtlantic Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3208	Div B&B Supv Structures Washington	FM_102_0	MidAtlantic Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3209	Div C&S Supv Odenton	FM_102_0	MidAtlantic Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3501	Div Track Supv Baltimore	FM_102_0	MidAtlantic Div MoW - General	Х	Х	Х	Х	Х	Х	Х	
CC_3511	Div Track Supv Perryville	FM_102_0	MidAtlantic Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3521	Div Track Supv Phila 30Th St	FM_102_0	MidAtlantic Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3524	Div Track Supv Wilmington	FM_102_0	MidAtlantic Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3532	Sys Equip Eng Mid- Atlantic	FM_102_0	MidAtlantic Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3533	Div Engr Mid Atlantic Division	FM_102_0	MidAtlantic Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_3536	Div C&S Supv Perryville	FM_102_0	MidAtlantic Div MoW - General	Х	Х	Χ	Х		Х	Х	
CC_3537	Div Comm Supv Baltimore	FM_102_0	MidAtlantic Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3601	Div B&B Supv Structures Baltimore	FM_102_0	MidAtlantic Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3602	Div B&B Supv Structures Wilmington	FM_102_0	MidAtlantic Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3603	Div B&B Supv Structures Perryville	FM_102_0	MidAtlantic Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3631	Div ET Supv Baltimore	FM_102_0	MidAtlantic Div MoW - General	Х	Х	Χ	Х	Х	Х	Х	
CC_3632	Div ET Power Dir Phila/WIL	FM_102_0	MidAtlantic Div MoW - General	Х	Х	Х	Х				
CC_3634	Div ET Supv Philadelphia	FM_102_0	MidAtlantic Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3635	Div ET Supv Perryville	FM_102_0	MidAtlantic Div MoW - General	Х	Х	Х	Х		Х	Х	
CC_3641	Div Signals Supv Baltimore	FM_102_0	MidAtlantic Div MoW - General	Х	Х	Х	Х		Х		
CC_3642	Baltimore Radio Shop	FM_102_0	MidAtlantic Div MoW - General	Х	Х	Х	Х				
CC_3643	Wilmington Radio Shop	FM_102_0	MidAtlantic Div MoW - General	Х	Х	Х	Χ	Х	Χ	Х	Χ
CC_3644	Philadelphia Radio Shop	FM_102_0	MidAtlantic Div MoW - General	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ
CC_3645	Lancaster Radio Shop	FM_102_0	MidAtlantic Div MoW - General	Х	Х	Х	Χ	Χ	Х	Х	Χ
CC_3651	MAD Comm	FM_102_0	MidAtlantic Div MoW - General	Х	Х	Χ	Х	Х	Х	Χ	Х
CC_3653	Div Signals Supv Wilmington	FM_102_0	MidAtlantic Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3654	Div Signals Supv Philadelphia	FM_102_0	MidAtlantic Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3655	Sys Track & Struct Construction	FM_102_0	MidAtlantic Div MoW - General	Х	Х	Х	Х	Х	Х		_



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_3661	Div B&B Supv Structures Phila	FM_102_0	MidAtlantic Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3704	NY Project Clark Ham Construction	FM_102_0	MidAtlantic Div MoW - General	Х	Х	Х	Х	Х	Х	Х	
CC_3705	NE Comm West	FM_102_0	MidAtlantic Div MoW - General	Х	Х	Х	Х	Х	Х	Х	
CC_3756	30Th St Station Maint Mgt	FM_102_0	MidAtlantic Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3905	Div ET Supv Washington	FM_102_0	MidAtlantic Div MoW - General	Х	Х	Х	Χ	Χ	Х	Х	
CC_3906	Div ET Supv Wilmington	FM_102_0	MidAtlantic Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3951	Sys C&S Production MAD North	FM_102_0	MidAtlantic Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3956	Sys C&S Production MAD South	FM_102_0	MidAtlantic Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3970	MAD CM North-FA	FM_102_0	MidAtlantic Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3974	Sys Track Surfacing Mid- Atlantic	FM_102_0	MidAtlantic Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3979	Div B&B Supv Const Washington	FM_102_0	MidAtlantic Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3523	Div Track Supv Lancaster	FM_102_1	Harrisburg Line	Х	Х	Х	Х	Х	Х	Х	Х
CC_3652	Div Signals Supv Harrisburg	FM_102_1	Harrisburg Line	Х	Х	Х	Х		Х		
CC_3662	Div B&B Supv Facilities Lanc	FM_102_1	Harrisburg Line	Х	Х	Х	Х	Х	Х	Х	Х
CC_3978	Div ET Supv Lancaster	FM_102_1	Harrisburg Line	Х	Х	Х	Х		Х	Х	



Table A-5. Cost Center List by Business Type for Subfamily New England Div MoW - #103

	Table A-5.	Cost Center List	by Business Type for Subfamily N	ew Engl	אוט טווג	IVIOVV	- #103	1	1		1
Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_3029	Div Radio Shop Boston	FM_103_0	New England Div MoW - General	Х	Х	Х	Х	Х	Х	Х	
CC_3166	Div ET Supv Line Gang Providence	FM_103_0	New England Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3167	Div ET Supv Electricians Providence	FM_103_0	New England Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3168	Div ET Power Dir Boston	FM_103_0	New England Div MoW - General	Х	Х	Х	Х				
CC_3169	Div ET Supv Electricians Midway	FM_103_0	New England Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3170	Div ET Supv Line Gang Midway	FM_103_0	New England Div MoW - General	Х	Х	Х	Х		Х	Х	
CC_3183	Div B&B Electricians Midway	FM_103_0	New England Div MoW - General	Х	Х	Х	Х	Х	Х	Х	
CC_3185	System Track Concrete Tie	FM_103_0	New England Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3188	Northeast CM East	FM_103_0	New England Div MoW - General	Х	Х	Х	Х		Х	Х	
CC_3197	New England Capital Improvement	FM_103_0	New England Div MoW - General	Х	Х		Х				
CC_3709	Div East ET Lineman	FM_103_0	New England Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3732	Div East ET Substations	FM_103_0	New England Div MoW - General	Х	Х	Х	Х	Х	Х	Х	
CC_3764	Structures NED	FM_103_0	New England Div MoW - General	Х	Х	Х	Х	Х	Х	Х	



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_3811	Div Engineer New England	FM_103_0	New England Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3812	Div Track Prod Gangs Providence	FM_103_0	New England Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3813	Div Track Supv Midway	FM_103_0	New England Div MoW - General	Х	Х	Х	Х	Х	Х	Х	
CC_3814	Div Track Supv Providence	FM_103_0	New England Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3816	Div Track Supv Boston	FM_103_0	New England Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3817	Sys Equip Eng New England	FM_103_0	New England Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3832	Div B&B Supv Midway	FM_103_0	New England Div MoW - General	Х	Х	Х	Х	Х	Х	Х	
CC_3833	Div B&B Supv Providence	FM_103_0	New England Div MoW - General	Х	Х	Х	Х	Х	Х	Х	
CC_3834	Div B&B Supv Boston	FM_103_0	New England Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3836	Div B&B Production Gang Midway	FM_103_0	New England Div MoW - General	Х	Х	Х	Х	Х	Х	Х	
CC_3851	Div C&S Supv Boston	FM_103_0	New England Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3852	Div Radio Shop New Haven	FM_103_0	New England Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3853	Div C&S Canton	FM_103_0	New England Div MoW - General	Х	Х	Х	Х	Х	Х	Х	
CC_3854	Div C&S Elec Specialist CETC Boston	FM_103_0	New England Div MoW - General	Х	Х	Х	Х				



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_3855	Div C&S Supv	FM_103_0	New England Div MoW -	Х	Х	Х	Х	Х	Х	Х	
	Boston/Providence		General								
CC_3856	Div C&S Supv Midway	FM_103_0	New England Div MoW - General	Х	Х	Х	Х	Х	Х		
CC_3858	Div Radio Shop Providence	FM_103_0	New England Div MoW - General	Х	Х		Х				
CC_3952	Div C&S Construction Providence	FM_103_0	New England Div MoW - General	Х	Х	Х	Х	Х	Х	Х	
CC_3955	Div C&S Construction Boston	FM_103_0	New England Div MoW - General	Х	Х	Х	Х		Х		
CC_3971	Div Track Supv New Haven	FM_103_0	New England Div MoW - General	Х	Х	Х	Х	Х	Х	Х	
CC_3815	Div Track Supv Hartford	FM_103_1	Springfield Line	Х	Χ	Χ	Χ	Χ	Χ	Χ	
CC_3831	Div B&B Supv New Haven	FM_103_1	Springfield Line	Х	Х	Х	Х	X	Х	Х	Х
CC_3857	Div C&S Supv Hartford	FM_103_1	Springfield Line	Х	Х	Χ	Χ	Χ	Χ		
CC_3953	Div C&S Construction New Haven	FM_103_1	Springfield Line	Х	Х	Х	Х	Х	Х	Х	



	Table A-6. Cost Center List by Business Type for Subfamily New York Div MoW - #104										
Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_1165	Gateway	FM_104_0	New York Div MoW - General	Х	Х	Х	Х		Χ	Х	
CC_3150	NYD CM	FM_104_0	New York Div MoW - General	Х	Х	Х	Х	Х	Χ		
CC_3158	Major Programs Bridges	FM_104_0	New York Div MoW - General	Х	Х	Х	Х		Х		
CC_3163	Div Fire & Life Safety Maintenance	FM_104_0	New York Div MoW - General	Х	Х	Х	Х	Х	Х	Х	
CC_3181	Sys Equip Eng New York	FM_104_0	New York Div MoW - General	Х	Х	Х	Х	Х	Χ	Х	Х
CC_3184	Div Fire & Life Safety C3 Room	FM_104_0	New York Div MoW - General	Х	Х	Х	Х				
CC_3189	NYD I&C	FM_104_0	New York Div MoW - General	Х	Х	Х	Х				
CC_3352	MCP – Major Projects Protection	FM_104_0	New York Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3664	Div B&B Supv Facilities NY	FM_104_0	New York Div MoW - General	Х	Х	Х	Х	Х	Х	Х	
CC_3666	Div B&B Moveable Bridges NY	FM_104_0	New York Div MoW - General	Х	Х	Х	Х	Х			
CC_3667	Div B&B Supv Newark	FM_104_0	New York Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3702	Div Radio Shop Adams	FM_104_0	New York Div MoW - General	Х	Х	Х	Х	Х	Χ	Х	Х
CC_3703	Div Radio Shop Sunnyside	FM_104_0	New York Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3706	Div B&B Supv Adams	FM_104_0	New York Div MoW - General	Х	Х	Х	Х	Х	Χ	Х	Х
CC_3707	Div B&B Supv Sunnyside Yard	FM_104_0	New York Div MoW - General	Х	Х	Х	Х	Х	Х		
CC_3708	Div B&B Supv New York	FM_104_0	New York Div MoW - General	Х	Х	Х	Х	Х	Х	Х	
CC_3710	Div ET Supv LIRR New York	FM_104_0	New York Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3711	Div ET Supv Projects NY	FM_104_0	New York Div MoW - General	Х	Х	Х	Х	Χ	Χ	Х	Х



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_3712	Div ET Supv Morrisville/Adams	FM_104_0	New York Div MoW - General	Х	Х	Х	Х		Х	Х	
CC_3715	Div ET Supv Substation Const NY	FM_104_0	New York Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3716	ESA NY Track & Protection	FM_104_0	New York Div MoW - General	Х	Х	Х	Х	Х	Х	Х	
CC_3717	NYD Proj PSA	FM_104_0	New York Div MoW - General	Х	Х	Х	Х	Х	Х		
CC_3718	Div C&S Supv Wayside New York	FM_104_0	New York Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3719	MCP PM - Major Infrastructure	FM_104_0	New York Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3722	NYD I&C West	FM_104_0	New York Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3724	Div C&S Supv Morrisville	FM_104_0	New York Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3725	Div C&S Supv Newark NJ	FM_104_0	New York Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3726	Div C&S Supv Penn Station/Sunnyside Yard	FM_104_0	New York Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3727	Div C&S Central Control Facility NY	FM_104_0	New York Div MoW - General	Х	Х	Х	Х	Х			
CC_3728	Div C&S Supv New York/Newark	FM_104_0	New York Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3729	Div ET Supv Catenary Const NY	FM_104_0	New York Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3730	Div C&S Supv Sunnyside Yard	FM_104_0	New York Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3731	Div ET Power Dir NY	FM_104_0	New York Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3733	Linemen Adams	FM_104_0	New York Div MoW - General	Х	Х	Х	Χ	Χ	Χ	Х	



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_3734	Substation PSNY	FM_104_0	New York Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Χ
CC_3735	Linemen PSNY	FM_104_0	New York Div MoW - General	Х	Х	Х	Х	Х	Х	Χ	Χ
CC_3736	Signal Section Secaucus	FM_104_0	New York Div MoW - General	Х	Χ	Х	Х	Х	Χ	Χ	Χ
CC_3737	NY Comm	FM_104_0	New York Div MoW - General	Х	Х	Χ	Х	Х	Х	Х	Χ
CC_3751	Div Engineer New York	FM_104_0	New York Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Χ
CC_3752	Div Track Supv Projects Adams	FM_104_0	New York Div MoW - General	Х	Х	Х	Х	Х	Х	Х	
CC_3753	Div Track Supv Penn Station NY	FM_104_0	New York Div MoW - General	Х	Х	Х	Х	Х	Х	Х	
CC_3754	Div Track Supv Sunnyside	FM_104_0	New York Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3755	Div Track Supv Adams	FM_104_0	New York Div MoW - General	Х	Х	Χ	Х	Х	Χ	Χ	Χ
CC_3759	Div Track Supv LIRR Const NY	FM_104_0	New York Div MoW - General	Х	Х	Х	Х	Х	Х		
CC_3761	NYD I&C East	FM_104_0	New York Div MoW - General	Х	Х	Χ	Х	Х	Х	Х	Χ
CC_3914	Undercutter 2 Equipment	FM_104_0	New York Div MoW - General	Х	Х	Х	Х	Х	Х	Х	
CC_3918	ESA C&S Production	FM_104_0	New York Div MoW - General	Х	Х	Х	Х	Х	Χ	Х	
CC_3925	New England Production Welding Equipment	FM_104_0	New York Div MoW - General	Х	Х	Х	Х	Х	Х	Х	
CC_3926	New York General Capital Support	FM_104_0	New York Div MoW - General	Х	Х	Х	Х	Х	Х		



Table A-7. Cost Center List by Business Type for Subfamily MoW Support - #105

	Table A-7. Cost Center List by Business Type for Subfamily MoW Support - #105										
Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_1160	Mega Programs Planning	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Х	
CC_3025	System Safety - Engineering	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3102	Eng Services - Major Stations Design	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3117	Quality Management & Training	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Х	
CC_3125	Sys Electric Traction Proj Construction	FM_105_0	MoW Support - General	Х	Х	Х	Х				
CC_3131	Chief Engineer	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Χ	Χ	Х
CC_3151	Sr Dir Clearance & Tests	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3152	Systemwide CM	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Χ	Х
CC_3153	Sys Positive Train Control	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3154	Sys Signals Mgmt	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Χ	Χ	Х
CC_3155	Sys Communications Mgmt	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Х	
CC_3156	Systemwide Central/PM	FM_105_0	MoW Support - General		Х	Х	Х		Χ		
CC_3160	Sys Major Capital Projects	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3161	Budget VP Chief Engineer	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3182	PTC Operations	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Х	
CC_3187	Northeast PM	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Х	



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_3198	MCP CM - Major Projects	FM_105_0	MoW Support - General	Х							
CC_3200	Deputy Chief Eng Maint East	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3534	Sys Director Work Equip Eng	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3535	Sr Dir Operations Improvement	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Х	
CC_3871	Quality Management Systems	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3872	M/W Operations Desk	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3873	Northeast Shop Equipment	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Х	
CC_3876	Sys Engineering Safety	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3901	Comm & Sig Supv Repair Lancaster	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3902	Sr Eng Comm-Elec Tech Phila	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3907	NE Comm	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3908	Dir Electric Traction Design & Complianc	FM_105_0	MoW Support - General	Х	Х	Х	Х		Х	Х	
CC_3909	Director Electric Traction Design	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х			
CC_3910	MAD PM	FM_105_0	MoW Support - General	Х	Х	Х	Х		Х		
CC_3911	Deputy Chief Engineer Structures	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Х	Х



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_3912	Planning & Engineering Support	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3916	Deputy Chief Eng Structures Stds	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3919	Rail Train / Rail Gang Equipment	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Х	
CC_3920	Independent Track North/South/DC Equipme	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Х	
CC_3921	Dir Business Operations Eng East	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3923	Deputy Chief Eng Structures Design	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3924	D & A Testing	FM_105_0	MoW Support - General	Х	Х	Х	Х	Χ	Х	Х	
CC_3927	Superintendent Eng Production East	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3928	New England Surfacing Equipment	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Х	
CC_3931	Deputy Chief Engineer Track	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3932	Deputy Chief Engineer C&S	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Х	
CC_3933	Deputy Chief Engineer Electric Traction	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3934	High Speed Surfacing Equipment	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Х	
CC_3935	Construction Management	FM_105_0	MoW Support - General						Х		



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_3954	Dir C&S Construction East	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х		
CC_3961	C&S PROD LEOLA SIGNAL SHOP	FM_105_0	MoW Support - General	Х	Х	Х	Х		Х		
CC_3972	Director Track Design & Layout	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3973	Program Director Asset Mgm Sys	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Х	
CC_3975	Dir Signal Design Engineering	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3976	Load Dispatchers	FM_105_0	MoW Support - General	Х	Χ	Х	Х	Х	Χ	Х	Х
CC_4012	Sys Equip Shop Eng Wilmington	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_4024	M O W Freight	FM_105_0	MoW Support - General	Х	Х	Х	Х	Χ	Χ	Χ	Х
CC_4823	MOW Procurement and Planning	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_4842	Operations West MOW Material Control	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_4902	Production MOW Material Control	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_4905	Operations East MOW Material Control	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Х	
CC_4945	Michigan MOW Material Control	FM_105_0	MoW Support - General	Х	Х	Х	Х		Х	Х	
CC_4946	Hudson Line Improvements MOW Mat'l Cntrl	FM_105_0	MoW Support - General	Х	Х	Х	Х		Х	Х	



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_4971	Material Control NHV	FM_105_0	MoW Support - General	Х	Х	Х		Х	Х		
CC_5218	Work Trains - PHL	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_5389	CAPD - Project Controls	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Χ	Χ
CC_5408	Work Wire Wreck-NYD	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_5432	Work Wreck - Empire	FM_105_0	MoW Support - General	Х	Х	Х			Х		
CC_5618	Work Wire & Wreck Flag-NED	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_5714	Utilities - Engineering MAD	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_CP06	Can_Prj_Eng	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Х	
CC_EN_PRJ	Chief Engineer - PRJ Costs	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_EQ01	Equipment & Vehicles	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Χ	Х
CC_OH29	OH Eng MOW	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_OH55	OH Capital Delivery (CAPD)	FM_105_0	MoW Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3930	Engineering Training - ET	FM_105_1	Engineering Training	Х	Х	Х	Х				
CC_5024	Eng Training - Continuing Education	FM_105_1	Engineering Training	Х	Х	Х		Х			
CC_5025	Engineering Training - C&S	FM_105_1	Engineering Training	Х	Х	Х	Х	Х			
CC_5029	Engineering Training - Track/B&B	FM_105_1	Engineering Training	Х	Х	Х	Х	Х	Х	Х	Х
CC_5030	Safety & Technical Training	FM_105_1	Engineering Training	Х	Х	Х	Х	Х	Х	Х	



Table A-8. Cost Center List by Business Type for Subfamily System Gangs - #106

Table A-8. Cost Center List by Business Type for Subfamily System Gangs - #106											
Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_3062	Undercutter 3	FM_106_0	System Gangs - General	Х	Х	Х	Х				
CC_3104	Sys ET Construction	FM_106_0	System Gangs - General	Х	Х	Χ	Х	Χ			
CC_3141	Track Production Eng East	FM_106_0	System Gangs - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3165	Sys SW Const/Rail Install	FM_106_0	System Gangs - General	Х	Х	Х	Х	Х	Х	Х	
CC_3171	Sys Rail Pick Up Unit East	FM_106_0	System Gangs - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3172	Sys Track Laying System East	FM_106_0	System Gangs - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3173	Production Maintenance	FM_106_0	System Gangs - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3174	Sys Switch Exchange System East	FM_106_0	System Gangs - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3175	Undercutter	FM_106_0	System Gangs - General	Х	Х	Χ	Χ	Χ	Х	Х	Х
CC_3176	System Trak Welders	FM_106_0	System Gangs - General	Х	Х	Х	Χ	Х	Х	Х	Χ
CC_3177	Sys Struct Bridge Rehab ESA	FM_106_0	System Gangs - General	Х	Х	Х	Х	Х			
CC_3178	Independent Track South	FM_106_0	System Gangs - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3180	Independent Track- DC	FM_106_0	System Gangs - General	Х	Х	Х	Х	Х	Х	Х	Χ
CC_3512	System Track Surfacing Unimat	FM_106_0	System Gangs - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3669	S.E.S. Equipment	FM_106_0	System Gangs - General	Х	Х	Χ	Χ	Χ	Х		
CC_3757	Undercutter 2	FM_106_0	System Gangs - General	Х	Х	Х	Χ	Χ	Х	Х	Х
CC_3758	Undercutter Equipment	FM_106_0	System Gangs - General	Х	Х	Х	Χ	Х	Х	Х	



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_3760	T.L.S. Equipment	FM_106_0	System Gangs - General	Х	Х	Х	Х	Х	Х	Х	
CC_3762	Rail Train	FM_106_0	System Gangs - General	Х	Χ	Х	Х	Х	Х	Χ	Χ
CC_3801	Production Tie Equipment	FM_106_0	System Gangs - General	Х	Х	Х	Х	Х	Х	Х	
CC_3874	Bonding and Grounding Equipment	FM_106_0	System Gangs - General	Х	Х	Х	Х	Х	Х	Х	
CC_3915	Sys Structures Bridge Rehab Gang NY	FM_106_0	System Gangs - General	Х	Х	Х	Х	Х	Х	Х	
CC_3958	System Track Hss Hsbg	FM_106_0	System Gangs - General	Х	Χ	Х	Х	Х	Х	Χ	Χ
CC_3959	Sys Equip Engineer Eng East	FM_106_0	System Gangs - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3977	Sys Struct Bridge Rehab Gang MAD	FM_106_0	System Gangs - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3980	Sys Equip Eng Production	FM_106_0	System Gangs - General	Х	Х	Х	Х	Х	Х	Х	Х



Table A-9. Cost Center List by Business Type for Subfamily West Div MoW - #107

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_3401	Los Angeles Radio Shop	FM_107_0	West Div MoW - General	Х	Х	Х	Х	Х	Х		Х
CC_3402	Director Engineering	FM_107_0	West Div MoW - General	Χ	Х	Χ	Х	Х	Х	Χ	
CC_3403	District Engineer	FM_107_0	West Div MoW - General	Х	Х	Χ	Х	Х	Х	Х	Х
CC_3404	Div Oakland Maint Facility	FM_107_0	West Div MoW - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3406	Div Seattle Maint Facility	FM_107_0	West Div MoW - General	Х	Х	Х	Х	Х	Х		
CC_3633	Div West Region	FM_107_0	West Div MoW - General	Х	Х	Х	Х		Х		



Table A-10. Cost Center List by Business Type for Subfamily Empire District - #108

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	QT-SIN	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_3162	PM NY	FM_108_0	Empire District - General	Χ	Х	Х	Х		Х		
CC_3164	Empire Corridor Track Construction	FM_108_0	Empire District - General		Х	Х					
CC_3713	Sr Director Empire Corridor	FM_108_0	Empire District - General	Х	Х	Х	Х	Х	Х	X	
CC_3714	Empire Corridor Track & Structures Maint	FM_108_0	Empire District - General	Х	Х	Х	Х		Х	Х	
CC_3913	Empire Corridor C&S Maintenance	FM_108_0	Empire District - General	Х	Х	Х	Х	Х	Х	Х	Х



Table A-11. Cost Center List by Business Type for Subfamily Michigan Line - #109

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_3112	Michigan Corr Track & Struct Jackson	FM_109_0	Michigan Line - General		Х	Х	Х		Х	Х	
CC_3116	Michigan Corr C&S Jackson	FM_109_0	Michigan Line - General	Х	Х	Х	Х	Х	Х	Х	Х



Table A-12. Cost Center List by Business Type for Subfamily MoE Turnaround - #201

	i able A	- 12. Cost Center	List by Business Type for Subfamily	Y IVIOE I	umaro	<u>una - #</u>	-201				
Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_0236	Coach Cleaners - Los Angeles	FM_201_0	MoE Turnaround - General		Х	Х					
CC_0368	Superintendent Train Servicing	FM_201_0	MoE Turnaround - General	Х	Х	Х	Х				
CC_2072	Contract Loc-Asst Supt Road West	FM_201_0	MoE Turnaround - General		Х						
CC_2081	Contract Loc-Asst Supt Road East	FM_201_0	MoE Turnaround - General		Х	Х					
CC_2521	Coach Cleaners - LORTON	FM_201_0	MoE Turnaround - General	Х	Х	Х	Х	Х			
CC_2522	Coach Cleaners - SANFORD	FM_201_0	MoE Turnaround - General	Х	Х	Х	Х	Х			
CC_2693	Contract Loc-Asst Supt Road Midwest	FM_201_0	MoE Turnaround - General		Х						
CC_4210	Oklahoma City Contract M/E	FM_201_0	MoE Turnaround - General	Х	Х	Х					
CC_4211	Charlotte Mechanical	FM_201_0	MoE Turnaround - General	Х	Х	Х					
CC_4212	M Of E-Rvr	FM_201_0	MoE Turnaround - General	Х	Х	Х		Х			
CC_4213	Savannah Mechanical	FM_201_0	MoE Turnaround - General	Х	Х	Х					
CC_4214	Lynchburg Mechanical	FM_201_0	MoE Turnaround - General	Х	Х						
CC_4216	M Of E-Npn	FM_201_0	MoE Turnaround - General	Х	Х	Х					
CC_4219	Roanoke	FM_201_0	MoE Turnaround - General	Х	Х	Χ					
CC_4220	Norfolk Mechanical	FM_201_0	MoE Turnaround - General	Х	Х	Х					
CC_4231	Lorton Mechanical	FM_201_0	MoE Turnaround - General	Х	Х	Х	Χ	Х	Х	Х	
CC_4262	Mech-MAD - WAS S&I	FM_201_0	MoE Turnaround - General	Х	Х	Х	Х	Х	Х	Х	Χ



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_4301	Maint Of Equip-Long Haul/Sea	FM_201_0	MoE Turnaround - General	Х	Х	Х	Х	Х	Х		Х
CC_4302	San Luis Obispo Contract Mofe	FM_201_0	MoE Turnaround - General		Х						
CC_4303	San Diego Maint Of Equip	FM_201_0	MoE Turnaround - General	Х	Х	Х					
CC_4305	Maint Of Equip Cascades/Sea	FM_201_0	MoE Turnaround - General	Х	Х	Х		Х	Х		Х
CC_4306	Maint Of Equip-Sound Tran/Sea	FM_201_0	MoE Turnaround - General	Х	Х	Х		Х			
CC_4308	Goleta Contract Mofe	FM_201_0	MoE Turnaround - General		Х						
CC_4321	Turn Maintenance Oak- Amtk	FM_201_0	MoE Turnaround - General	Х	Х	Х	Х				Х
CC_4331	CAL Contract Mech Svcs	FM_201_0	MoE Turnaround - General	Х	Х	Χ					
CC_4332	Mech O/S Contr-Sac	FM_201_0	MoE Turnaround - General		Х						
CC_4333	Contract Maintenance SLC	FM_201_0	MoE Turnaround - General			Х					
CC_4344	LAX - Car And Loco Service & Inspection	FM_201_0	MoE Turnaround - General	Х	Х	Х	Х		Х		Х
CC_4402	M Of E-Har	FM_201_0	MoE Turnaround - General	Х	Х	Х	Х	Х	Х	Х	Χ
CC_4403	M Of E-Pgh	FM_201_0	MoE Turnaround - General	Х	Х	Х		Х			
CC_4435	Mech-MAD - PHL Cars	FM_201_0	MoE Turnaround - General	Х	Х	Х	Х	Х	Х		
CC_4521	Maint Of Equip Niagara Falls	FM_201_0	MoE Turnaround - General	Х	Х	Х		Х			Х
CC_4524	Albany Mofe Yard	FM_201_0	MoE Turnaround - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_4543	New York Mofe Yard	FM_201_0	MoE Turnaround - General	Х	Χ	Χ	Х	Χ	Х	Х	Х
CC_4611	Fort Worth M Of E	FM_201_0	MoE Turnaround - General	Х	Х	Х	Х				



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_4612	Albuquerque Contract Mofe	FM_201_0	MoE Turnaround - General			Х					
CC_4613	San Antonio Mofe Facility	FM_201_0	MoE Turnaround - General	Х	Х	Х					
CC_4621	Asst Supt Mechanical - New Orleans	FM_201_0	MoE Turnaround - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_4651	CHI Car Yard 14Th St	FM_201_0	MoE Turnaround - General	Х	Х	Х	Χ		Χ		
CC_4653	CHI Mechanical Cus Station	FM_201_0	MoE Turnaround - General	Х	Х	Х					
CC_4681	St Louis Mofe Facility	FM_201_0	MoE Turnaround - General	Х	Х	Х					
CC_4682	Kansas City Maint Of Equi	FM_201_0	MoE Turnaround - General	Х	Х	Х			Х		
CC_4685	Pnt Mofe Facility	FM_201_0	MoE Turnaround - General		Х						
CC_4722	New Haven Mofe Facility	FM_201_0	MoE Turnaround - General	Х	Х	Х	Х	Х	Х		
CC_4723	Springfield Mofe Facility	FM_201_0	MoE Turnaround - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_4753	Boston Mofe Support Shops	FM_201_0	MoE Turnaround - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_5508	M Of E Downeaster	FM_201_0	MoE Turnaround - General	Х	Х	Х					
CC_5560	St Albans Facility	FM_201_0	MoE Turnaround - General	Х	Х						
CC_6542	O/S Mechanical Contract - Pdx Cascades	FM_201_0	MoE Turnaround - General		Х	Х					
CC_6555	O/S Mechanical Contract - Pdx Csl	FM_201_0	MoE Turnaround - General			Х					
CC_6556	O/S Mechanical Contract - Pdx Eb	FM_201_0	MoE Turnaround - General	Х	Х	Х		Х			
CC_6652	Mech O/S Contr-Sjc	FM_201_0	MoE Turnaround - General		Х	Х					



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	MTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_6660	Mech O/S Contr-Bfd	FM_201_0	MoE Turnaround - General		Χ						
CC_6661	Mech O/S Contr-Spk	FM_201_0	MoE Turnaround - General			Χ					
CC_6669	Mech O/S Contr-Eug	FM_201_0	MoE Turnaround - General		Χ						
CC_6678	Mech O/S Contr - San Joaquin SAC	FM_201_0	MoE Turnaround - General		Х						
CC_7150	Mech-MAD - Marc-WAS	FM_201_0	MoE Turnaround - General					Χ			
CC_7162	Mech-MAD Vre-WAS	FM_201_0	MoE Turnaround - General				Χ	Х			
CC_7172	Mech-MAD - Marc Non- WAS	FM_201_0	MoE Turnaround - General					Х			



Table A-13. Cost Center List by Business Type for Subfamily MoE Loco Maintenance - #202

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_4027	ACS-64 Mat & Svcs Contract -Siemens	FM_202_0	MoE Loco Maintenance - General	Х	Х	Х					
CC_4028	Mechanical Controls	FM_202_0	MoE Loco Maintenance - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_4271	Mech-MAD - WAS Locomotives	FM_202_0	MoE Loco Maintenance - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_4304	Moe - WashDOT Locomotive Sea	FM_202_0	MoE Loco Maintenance - General	Х	Х	Х		Х	Х		
CC_4346	LAX - Loco Maintenance & Repair	FM_202_0	MoE Loco Maintenance - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_4526	Albany M Of E Loco Preventive	FM_202_0	MoE Loco Maintenance - General	Х	Х	Х			Х		
CC_4671	Charger Locomotives - State Supported	FM_202_0	MoE Loco Maintenance - General	Х	Х	Х	Х		Х		
CC_4672	CHI Loco Preventive Maint	FM_202_0	MoE Loco Maintenance - General	Х	Х	Х	Х	Х	Х		Х



Table A-14. Cost Center List by Business Type for Subfamily MoE Car Maintenance - #203

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	OT-SIN	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_4215	Asst Supt Mechanical - Hialeah	FM_203_0	MoE Car Maintenance - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_4264	Mech-MAD - WAS Car Shop	FM_203_0	MoE Car Maintenance - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_4345	LAX - Car Maintenance And Repair	FM_203_0	MoE Car Maintenance - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_4605	CHI Car 14Th St-RIP Track	FM_203_0	MoE Car Maintenance - General	Х	Х	Х	Х		Х		
CC_4606	Brighton Park Maint Facility	FM_203_0	MoE Car Maintenance - General	Х	Х	Х	Х		Х		



Table A-15. Cost Center List by Business Type for Subfamily MoE Support - #204

	Table	A-13. COSt Cente	er List by Business Type for Subtam	IIY WICL	Suppe	111 - #20	/				
Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_0366	Mechanical Terminals Admin	FM_204_0	MoE Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_0374	Planned Maintenance System	FM_204_0	MoE Support - General	Х	Х	Х					
CC_1802	Deputy CMO - Business Line Partner	FM_204_0	MoE Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_1804	Mech Contracts Admin	FM_204_0	MoE Support - General	Х	Х	Х	Х	Х	Х	Х	
CC_1805	PMO - Mechanical	FM_204_0	MoE Support - General	Х	Х	Х	Х	Х			
CC_2821	Utilities-Laus & 8Th St Mech.	FM_204_0	MoE Support - General	Х	Х	Х	Х		Х		Х
CC_2881	Mech Supt-Sea	FM_204_0	MoE Support - General	Х	Х	Х	Х	Х	Х		Χ
CC_2901	Southern Div Admin Master Mechanic	FM_204_0	MoE Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_2996	LAX - Environmental	FM_204_0	MoE Support - General	Х	Х	Х	Х		Х		Χ
CC_3026	System Safety - Mechanical	FM_204_0	MoE Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3103	Bi Level Cars	FM_204_0	MoE Support - General		Х	Х			Х		
CC_3113	CAPD - Yard Plng & Delivery	FM_204_0	MoE Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3114	CAPD - Long Distance	FM_204_0	MoE Support - General	Х	Х	Х					
CC_3126	Mechanical Special Projects	FM_204_0	MoE Support - General	Х	Х	Х	Х	Х	Х	Х	
CC_3127	Rolling Stk Engineering	FM_204_0	MoE Support - General	Х	Х	Х					
CC_3128	Chief Mechanical Officer	FM_204_0	MoE Support - General	Х	Х	Х	Х	Х	Х	Х	Χ



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_3129	Equip Stds & Compliance Admin	FM_204_0	MoE Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3132	Diesel Locomotives	FM_204_0	MoE Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3134	Car Systems	FM_204_0	MoE Support - General	Х	Х	Χ	Х	Х	Х	Х	Х
CC_3135	Single Level Cars	FM_204_0	MoE Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3136	Airo Program - Mech Support	FM_204_0	MoE Support - General	Х	Х	Х		Х			
CC_3137	WMS/Maximo	FM_204_0	MoE Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3138	Mechanical Operations	FM_204_0	MoE Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3143	Regulatory Compliance	FM_204_0	MoE Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3144	Industrial Design	FM_204_0	MoE Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3145	Electric Locomotives	FM_204_0	MoE Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3964	Service Maintenance & Operations	FM_204_0	MoE Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3966	Train Control and Brake Systems	FM_204_0	MoE Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_4273	Mech-MAD - WAS Facility Maint	FM_204_0	MoE Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_4280	Mech-MAD - Superintendent	FM_204_0	MoE Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_4311	Supt Terminal Services	FM_204_0	MoE Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_4315	Mech Supt-Oakland	FM_204_0	MoE Support - General	Х	Х	Х	Х	Х	Х	Х	
CC_4803	Supplier Quality Enforcement	FM_204_0	MoE Support - General	Х	Х	Х					
CC_5718	Utilities - Mechanical MAD	FM_204_0	MoE Support - General	Х		Х	Х	_	_		_



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_5800	Train Fuel - Emergency Fueling	FM_204_0	MoE Support - General	Х		Х					
CC_5809	Training Pilot Program	FM_204_0	MoE Support - General	Х	Х	Х		Χ			
CC_6508	Central Div Master Machanic	FM_204_0	MoE Support - General	Х	Х	Х	Х		Х		
CC_7092	Conn DOT Material Control	FM_204_0	MoE Support - General					Х			
CC_CP05	Can_Prj_Mech	FM_204_0	MoE Support - General	Х	Х	Х	Х				
CC_OH31	ОН СМО	FM_204_0	MoE Support - General	Х	Х	Х	Х	Х	Χ	Х	Х
CC_OH54	OH Mech. Terminals	FM_204_0	MoE Support - General	Х	Х	Х	Х	Χ	Χ	Χ	Χ
CC_5019	Mechanical Training - Central/West	FM_204_1	Mechanical Training		Х	Х					
CC_5020	Mechanical Training - East	FM_204_1	Mechanical Training	Х	Х	Х		Х			
CC_5027	Mechanical Training - HSR	FM_204_1	Mechanical Training	Х				Х			



Table A-16, Cost Center List by Business Type for Subfamily MoE Multiple - #205

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_4232	Asst Supt Mechanical - Sanford	FM_205_0	MoE Multiple - General	Х	Х	Х		Х			
CC_4330	Cal Car & Loc Maint Oak	FM_205_0	MoE Multiple - General	Х	Х	Х	Х	Х	Χ	Х	Х
CC_4343	LAX - Cal Trans And Other Reimbursable	FM_205_0	MoE Multiple - General	Х	Х	Х	Х		Х		Х
CC_4721	ConnDOT Mofe Facility	FM_205_0	MoE Multiple - General					Χ	Χ		
CC_7151	MARC Mech Ivy City	FM_205_0	MoE Multiple - General	Х				Х	Χ		
CC_ME_PRJ	Chief Mechanical Officer - PRJ Costs	FM_205_0	MoE Multiple - General	Х	Х	Х	Х	Х	Х	Х	Х



Table A-17. Cost Center List by Business Type for Subfamily MoE HSR Maintenance - #206

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_0753	SRFI TIER III Project Office	FM_206_0	MoE HSR Maintenance - General	Х	Х	Х					
CC_3118	HSR Start-Up Mech. Boston	FM_206_0	MoE HSR Maintenance - General	Х	Х	Х					
CC_3119	HSR Start-Up Mech. Washington	FM_206_0	MoE HSR Maintenance - General	Х	Х	Х			Х		
CC_3120	HSR Start-Up Mech. New York	FM_206_0	MoE HSR Maintenance - General	Х	Х	Х			Х		
CC_3121	HSR Mechanical Administration	FM_206_0	MoE HSR Maintenance - General	Х							
CC_3963	High Speed Rail Engineering	FM_206_0	MoE HSR Maintenance - General	Х	Х	Х	Х	Х	Х	Х	
CC_OH45	OH HSR MOE Shops	FM_206_0	MoE HSR Maintenance - General	Х	Х	Х	Х	Х	Х	Х	



	I able A	-18. Cost Center	List by Business Type for Subfamily	MOE	sack Sr	10p - #2	207		•	•	
Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_1801	Plant Manager - DE	FM_207_0	MoE Back Shop - General	Х	Х	Х					
CC_4021	Bear Components	FM_207_0	MoE Back Shop - General	Х	Х	Х	Х		Х		
CC_4022	Bear Overhaul Line	FM_207_0	MoE Back Shop - General	Х	Х	Х	Х				Х
CC_4023	Bear Administration	FM_207_0	MoE Back Shop - General	Х	Х	Х	Х				Х
CC_4025	Bear Maintenance	FM_207_0	MoE Back Shop - General	Х	Х	Х	Х		Х		
CC_4026	Bear Material Control	FM_207_0	MoE Back Shop - General	Х	Х	Х	Х				
CC_4051	Beech Grove Maint. Plant Administration	FM_207_0	MoE Back Shop - General	Х	Х	Х			Х		
CC_4055	Indianapolis Distribution Center	FM_207_0	MoE Back Shop - General	Х	Х	Х			Х		
CC_4061	BEE Maintenance and B&B Dept	FM_207_0	MoE Back Shop - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_4071	Locomotive Programs	FM_207_0	MoE Back Shop - General	Х	Х	Х		Х	Х		
CC_4082	BEE Car Capital Programs	FM_207_0	MoE Back Shop - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_4101	BEE Component Programs	FM_207_0	MoE Back Shop - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_4151	Superintendent Wilmington	FM_207_0	MoE Back Shop - General	Х	Х	Х	Х	Х	Х	Х	
CC_4152	Wilmington Plant Maint	FM_207_0	MoE Back Shop - General	Х	Х	Х	Х	Χ	Х	Х	
CC_4153	Beech Grove Material Control	FM_207_0	MoE Back Shop - General	Х	Х	Х					
CC_4161	Wil Electric Locomotives	FM_207_0	MoE Back Shop - General	Х	Х	Х	Х	Χ	Х	Х	Х
CC_4171	Wil Wheel Shop	FM_207_0	MoE Back Shop - General	Х	Х	Х	Х	Χ	Х	Х	Х
CC_4684	Boulden Distribution Center	FM_207_0	MoE Back Shop - General	Х	Х	Х					



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_4825	Wilmington MOE	FM_207_0	MoE Back Shop - General	Х	Χ	Χ	Χ	Х	Χ	Х	Х
	Material Control										
CC_OH08	OH Bear-ME	FM_207_0	MoE Back Shop - General	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ
CC_OH09	OH Beech-ME	FM_207_0	MoE Back Shop - General	Χ	Χ	Χ	Χ	Χ	Χ	X	Χ
CC_OH18	OH Wilmington-ME	FM_207_0	MoE Back Shop - General	Χ	Χ	Χ	Χ	Χ	Χ	Х	Х



Table A-19. Cost Center List by Business Type for Subfamily MoE Material Control - #208

	Table A 10	. Oost Ochter Et	t by Business Type for Subtamily M	UL Mai	Cital C	Ontion	#200				
Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_4307	Sound Transit MOE Material Control	FM_208_0	MoE Material Control		Х	Х		Х			
CC_4815	LA Locomotive Shop MOE Material Control	FM_208_0	MoE Material Control	Х	Х	Х			Х		
CC_4871	Brighton Park MOE Material Control	FM_208_0	MoE Material Control	Х	Х	Х	Х				
CC_4872	Chicago MOE Material Control	FM_208_0	MoE Material Control	Х	Х	Х	Х		Х		
CC_4874	LA Car Shop MOE Material Control	FM_208_0	MoE Material Control	Х	Х	Х			Х		
CC_4875	New Orleans MOE Material Control	FM_208_0	MoE Material Control	Х	Х	Х		Х	Х		
CC_4877	Seattle MOE Material Control	FM_208_0	MoE Material Control	Х	Х	Х	Х	Х	Х		
CC_4878	Oakland MOE Material Control	FM_208_0	MoE Material Control	Х	Х	Х	Х	Х	Х	Х	
CC_4932	Sanford MOE Material Control	FM_208_0	MoE Material Control	Х	Х	Х					
CC_4942	Washington MOE Material Control	FM_208_0	MoE Material Control	Х	Х	Х	Х	Х	Х	Х	Х
CC_4944	Hialeah MOE Material Control	FM_208_0	MoE Material Control	Х	Х	Х		Х	Х	Х	
CC_4972	Sunnyside MOE Material Control	FM_208_0	MoE Material Control	Х	Х	Х		Х	Х	Х	
CC_4973	Boston MOE Material Control	FM_208_0	MoE Material Control	Х	Х	Х		Х	Х	Х	



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	SS-SIN	OT-SIN	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_4975	Albany MOE Material	FM_208_0	MoE Material Control	Х	Χ	Х	Х		Х		
	Control										



Table A-20. Cost Center List by Business Type for Subfamily On Board Services (OBS) - #301

	Service	3 (000) - 1100	•							
Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	MTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_0327	OBS Crew Base-CHI	FM_301_1	OBS - Crew		Х	Х					
CC_2066	OBS Ready Crew-CHI	FM_301_1	OBS - Crew		Х	Х					
CC_2070	OBS Run-Through	FM_301_1	OBS - Crew	Х	Х	Χ					
CC_2100	Right and Ready Crews	FM_301_1	OBS - Crew	Х	Х	Х					
CC_2181	Boston Crew Base	FM_301_1	OBS - Crew	Х	Х	Х					
CC_2301	Empire OBS NYP-NFL	FM_301_1	OBS - Crew	Х	Х	Х					
CC_2302	NYP OBS Crescent 19/20	FM_301_1	OBS - Crew	_		Х		-			
CC_2303	NYP OBS Palmetto 89/89	FM_301_1	OBS - Crew	Х	Х	Х					
CC_2305	NYP OBS Pennsylvania	FM_301_1	OBS - Crew	Х	Х	Х					
CC_2306	NYP OBS Adirondack	FM_301_1	OBS - Crew		Х						
CC_2307	NYP OBS Ethan Allen Express	FM_301_1	OBS - Crew	Х	Х	Х					
CC_2308	NYP OBS Maple Leaf	FM_301_1	OBS - Crew	Х	Х	Х					
CC_2309	NYP OBS Extra Board Non-NEC	FM_301_1	OBS - Crew	Х	Х	Х					
CC_2311	OBS Enroute Cleaners- New York	FM_301_1	OBS - Crew	Х	Х	Х					
CC_2313	NYP - OBS NEC	FM_301_1	OBS - Crew	Х	Х	Х					
CC_2314	OBS - WAS Lead Service Attendants	FM_301_1	OBS - Crew	Х	Х	Х					
CC_2523	OBS - Auto Train - LOR	FM_301_1	OBS - Crew	Х	Χ	Χ					
CC_2525	OBS Enroute Cleaners- Washington	FM_301_1	OBS - Crew	Х	Х	Х					



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_2529	OBS - WAS Extra Board Lead Svc Attendnts	FM_301_1	OBS - Crew	Х	Х	Х		Х			
CC_2582	OBS- Silver Meteor	FM_301_1	OBS - Crew	Х	Χ	Х					
CC_2584	OBS Silver Star MIA	FM_301_1	OBS - Crew	Χ	Х	Χ					
CC_2589	Crew Base/Ready Crew - MIA	FM_301_1	OBS - Crew	Х	Х	Х					
CC_2654	OBS Capitols	FM_301_1	OBS - Crew		Х	Χ					
CC_2655	OBS San Joaquins	FM_301_1	OBS - Crew	Х	Х	Х		Х			
CC_2659	Crewbase Services Oak	FM_301_1	OBS - Crew	Х	Х	Х		Х	Х		
CC_2701	OBS Extra Board-CHI	FM_301_1	OBS - Crew	Х	Х	Х					
CC_2702	OBS Heartland Flyer	FM_301_1	OBS - Crew		Х	Х					
CC_2703	OBS Lakeshore Limited- CHI	FM_301_1	OBS - Crew	Х	Х	Х		Х			
CC_2704	OBS California Zephyr	FM_301_1	OBS - Crew		Х	Х					
CC_2705	OBS Empire Builder-CHI	FM_301_1	OBS - Crew		Х	Х					
CC_2706	OBS Texas Eagle	FM_301_1	OBS - Crew		Х	Х					
CC_2707	NYP OBS Lake Shore 48/49	FM_301_1	OBS - Crew	Х	Х	Х					
CC_2708	OBS Midwest Corridor	FM_301_1	OBS - Crew		Х	Х					
CC_2720	OBS-Cascades-Sea	FM_301_1	OBS - Crew		Х	Х					
CC_2792	Crew Base/Ready Crew - NOL	FM_301_1	OBS - Crew	Х	Х	Х					
CC_2796	OBS - NC Service - RGH	FM_301_1	OBS - Crew	Х	Х	Х					
CC_2833	OBS Crew Base-Sea	FM_301_1	OBS - Crew	Х	Х	Χ		Χ			
CC_2834	OBS Empire Builder-Sea	FM_301_1	OBS - Crew		Χ	Х					
CC_2873	OBS Extraboard -Sea	FM_301_1	OBS - Crew		Χ	Х					



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_2893	OBS Extra Board LAX	FM_301_1	OBS - Crew	Х	Х	Х		Х	Х		
CC_2894	OBS Extraboard Oak	FM_301_1	OBS - Crew	Х	Х	Х		Х			
CC_2895	OBS Coast Starlight	FM_301_1	OBS - Crew	Х	Х	Х		Χ			
CC_2896	OBS Sunset Limited	FM_301_1	OBS - Crew		Х	Х					
CC_2897	OBS Southwest Chief	FM_301_1	OBS - Crew		Х	Х					
CC_2898	OBS Pacific Surfliner (LAX)	FM_301_1	OBS - Crew		Х	Х		Х	Х		
CC_2906	OBS - 58/59 - City of NOL	FM_301_1	OBS - Crew			Х					
CC_2907	OBS - 19/20 - Crescent	FM_301_1	OBS - Crew	Х		Х					
CC_2908	WAS OBS Extra Board Non-NEC	FM_301_1	OBS - Crew	Х	Х	Х					
CC_2966	OBS 29/30	FM_301_1	OBS - Crew	Х	Х	Х					
CC_2967	OBS 50/51 Cardinal	FM_301_1	OBS - Crew	Х		Х					
CC_2968	Cardinal OBS (NYP) 50/51	FM_301_1	OBS - Crew	Х	Х	Х					
CC_2972	Mgr OBS Crew Base Services LAX	FM_301_1	OBS - Crew	Х	Х	Х		Х			
CC_2974	Ready Crew LAX	FM_301_1	OBS - Crew	Х	Х	Х		Х			
CC_5047	OBS Enroute Cleaners- Boston	FM_301_1	OBS - Crew	Х	Х						
CC_5048	BOS - OBS NEC Exbd	FM_301_1	OBS - Crew	Х	Х	Х					
CC_5051	BOS - OBS NEC	FM_301_1	OBS - Crew	Х	Х	Х					
CC_5052	BOS OBS Ready Crew	FM_301_1	OBS - Crew	Х	Х	Х					
CC_5071	NYP - OBS NEC Exbd	FM_301_1	OBS - Crew	Х	Х	Х					



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_2035	Borealis Commissary Provisions	FM_301_2	OBS - Supplies - F&B		Х						
CC_2045	Southwest Chief Food	FM_301_2	OBS - Supplies - F&B			Х					
CC_2046	Sunset Limited Food	FM_301_2	OBS - Supplies - F&B			Х					
CC_2047	Empire Builder Seattle Food	FM_301_2	OBS - Supplies - F&B			Х					
CC_2048	CA Zephyr Food	FM_301_2	OBS - Supplies - F&B			Х					
CC_2052	Carolinian Comm Provision	FM_301_2	OBS - Supplies - F&B	Х	Х						
CC_2053	Cardinal Comm Provision	FM_301_2	OBS - Supplies - F&B			Х					
CC_2055	Pennsylvania Comm Provision	FM_301_2	OBS - Supplies - F&B	Х	Х						
CC_2057	Crescent Comm Provision	FM_301_2	OBS - Supplies - F&B			Х					
CC_2058	City New Orleans Comm Provision	FM_301_2	OBS - Supplies - F&B			Х					
CC_2060	Chicago Hub Food	FM_301_2	OBS - Supplies - F&B		Х	Х					
CC_2068	Empire Builder Chicago Food	FM_301_2	OBS - Supplies - F&B			Х					
CC_2107	Acela Comm Provisions	FM_301_2	OBS - Supplies - F&B	Х							
CC_2109	Regional Comm Provisions	FM_301_2	OBS - Supplies - F&B	Х	Х	Х					
CC_2110	Vermonter Comm Provisions	FM_301_2	OBS - Supplies - F&B	Х	Х						
CC_2111	Maple Leaf Comm Provisions	FM_301_2	OBS - Supplies - F&B		Х						



Cost Center	Cost Center Description	•	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_2112	Empire Corridor Comm Provisions	FM_301_2	OBS - Supplies - F&B	Х	Х						
CC_2113	Ethan Allen Comm Provisions	FM_301_2	OBS - Supplies - F&B		Х						
CC_2114	Adirondack Comm Provisions	FM_301_2	OBS - Supplies - F&B		Х	Х					
CC_2115	Silver Star Comm Provisions	FM_301_2	OBS - Supplies - F&B			Х					
CC_2116	Silver Palmetto Comm Provisions	FM_301_2	OBS - Supplies - F&B			Х					
CC_2117	Silver Meteor Comm Provisions	FM_301_2	OBS - Supplies - F&B			Х					
CC_2119	Wolverine Comm Provisions	FM_301_2	OBS - Supplies - F&B		Х						
CC_2120	Blue Water Comm Provisions	FM_301_2	OBS - Supplies - F&B		Х						
CC_2122	Illinois Zephyr Comm Provisions	FM_301_2	OBS - Supplies - F&B		Х						
CC_2124	Capitol Limited Commissary Provision	FM_301_2	OBS - Supplies - F&B			Х					
CC_2125	Lake Shore Limited Commissary Provision	FM_301_2	OBS - Supplies - F&B			Х					
CC_2126	Texas Eagle (CHI) Comm Provisions	FM_301_2	OBS - Supplies - F&B		Х	Х					
CC_2127	Texas Eagle Food	FM_301_2	OBS - Supplies - F&B			Х					
CC_2129	Auto Train Provisions	FM_301_2	OBS - Supplies - F&B			Х					
CC_2134	Capitol Corridor Food	FM_301_2	OBS - Supplies - F&B		Χ						



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_2135	San Joaquin Food	FM_301_2	OBS - Supplies - F&B		Х						
CC_2136	Cascade Food	FM_301_2	OBS - Supplies - F&B		Х						
CC_2137	Coast Starlight Food	FM_301_2	OBS - Supplies - F&B			Х					
CC_2138	Surfliner Food	FM_301_2	OBS - Supplies - F&B		Х						
CC_2139	Pere Marquette Comm Provisions	FM_301_2	OBS - Supplies - F&B		Х						
CC_2140	KC Mule Comm Provisions	FM_301_2	OBS - Supplies - F&B		Х						
CC_2141	Illini Comm Provisions	FM_301_2	OBS - Supplies - F&B		Х						
CC_2042	Los Angeles Commissary	FM_301_3	OBS - Commissary/Mgmt F&B		Х	Х					
CC_2043	Oakland Commissary	FM_301_3	OBS - Commissary/Mgmt F&B		Х	Х		Х			
CC_2044	Seattle Commissary	FM_301_3	OBS - Commissary/Mgmt F&B		Х	Х					
CC_2059	Fort Worth Commissary	FM_301_3	OBS - Commissary/Mgmt F&B		Х	Х					
CC_2061	Chicago Commissary	FM_301_3	OBS - Commissary/Mgmt F&B		Х	Х					
CC_2063	New Orleans Commissary	FM_301_3	OBS - Commissary/Mgmt F&B			Х					
CC_2103	NY Penn Station Commissary	FM_301_3	OBS - Commissary/Mgmt F&B	Х	Х						
CC_2105	NY Sunnyside Commissary	FM_301_3	OBS - Commissary/Mgmt F&B	Х	Х	Х					
CC_2106	Boston Commissary	FM_301_3	OBS - Commissary/Mgmt F&B	Х	Х	Х					
CC_2121	Washington Commissary	FM_301_3	OBS - Commissary/Mgmt F&B	Х	Х	Х					
CC_2123	Miami Commissary	FM_301_3	OBS - Commissary/Mgmt F&B			Х					
CC_2128	Sanford Commissary	FM_301_3	OBS - Commissary/Mgmt F&B			Х					
CC_2130	F&B Services Staff	FM_301_3	OBS - Commissary/Mgmt F&B	Х	Х	Х		Х	Х		



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_2131	F&B Services West - Staff	FM_301_3	OBS - Commissary/Mgmt F&B		Х	Х					
CC_2132	F&B Services East - Staff	FM_301_3	OBS - Commissary/Mgmt F&B	Х	Х	Х					
CC_2133	F&B Standards	FM_301_3	OBS - Commissary/Mgmt F&B	Х	Х	Х					
CC_2142	F&B Information Systems	FM_301_3	OBS - Commissary/Mgmt F&B	Х	Х	Х					
CC_0230	OBS Administration	FM_301_4	OBS - Support		Х	Х					
CC_0231	Supt OBS Southwest	FM_301_4	OBS - Support	Х	Х	Х		Х			
CC_0232	OBS Central Managers	FM_301_4	OBS - Support	Х	Х	Х					
CC_0233	OBS South East Managers	FM_301_4	OBS - Support	Х	Х	Х					
CC_0234	OBS East Managers	FM_301_4	OBS - Support	Х	Х	Х					
CC_0331	Manager OBS Southwest Chief	FM_301_4	OBS - Support			Х					
CC_0340	Route Director - East	FM_301_4	OBS - Support	Х	Х	Х					
CC_0343	District Manager CEN S North	FM_301_4	OBS - Support	Х	Х	Х					
CC_0403	Mgr OBS Sunset Limited	FM_301_4	OBS - Support			Х					
CC_0906	Southwest OBS Admin Support	FM_301_4	OBS - Support	Х	Х	Х		Х			
CC_2029	Dir Crew Mgmt Srvcs - OBS Dispatching	FM_301_4	OBS - Support	Х	Х	Х					
CC_2697	OBS Northwest Admin	FM_301_4	OBS - Support		Х	Х					
CC_3308	Manager OBS Coast Starlight	FM_301_4	OBS - Support			Х	_			_	



-	1;	able A-21. Cost C	enter List by Business Type for Sub	tamily	1&E - 7	‡302					
Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_2699	Mcd-Bfd Engineers	FM_302_1	T&E - Crew	Х	Х	Х		Х	Х		
CC_2727	Rd Crews Cascades South/Wa	FM_302_1	T&E - Crew	Х	Х	Х		Х			
CC_2729	Rd Crews Cascades South/Or	FM_302_1	T&E - Crew		Х	Х					
CC_2798	Road Crews Emp Bldr/Spk-Wfh	FM_302_1	T&E - Crew			Х					
CC_2799	Road Crews Emp Bldr/Spk-Wen	FM_302_1	T&E - Crew			Х		Х			
CC_2800	Road Crews Emp Bldr/Spk-Psc	FM_302_1	T&E - Crew			Х					
CC_2816	Mem-Engr	FM_302_1	T&E - Crew			Х					
CC_3968	Cen Div T&E New Hire Training	FM_302_1	T&E - Crew	Х	Х	Х		Х			
CC_5050	Train Crews - MIA	FM_302_1	T&E - Crew		Х	Х	Χ				
CC_5059	Cndr Extra Board NHV	FM_302_1	T&E - Crew	Х	Х	Х		Х			
CC_5070	Cond NYP-NHV/BOS Rd/Exbd	FM_302_1	T&E - Crew	Х	Х	Х					
CC_5074	Cond NYP - PHL/WAS Rd/Exbd	FM_302_1	T&E - Crew	Х	Х	Х	Х				
CC_5200	Train Crews - MEI	FM_302_1	T&E - Crew		Х	Х		Х			
CC_5203	Train Crews-Clt	FM_302_1	T&E - Crew		Х	Х					
CC_5230	T&E Hbg Zn 4 Rd/Xbd	FM_302_1	T&E - Crew	Х	Х	Х					
CC_5231	T&E LYH Zone 5	FM_302_1	T&E - Crew	Х	Χ	Х		Х			
CC_5235	T&E PGH RD/XBD	FM_302_1	T&E - Crew	Х	Х	Х		Х			
CC_5245	TOLT&E	FM_302_1	T&E - Crew		Х	Х					



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_5400	Train Crews - NOL	FM_302_1	T&E - Crew	Х	Х	Х		Х			
CC_5409	NYP-Zone 1 Extra Board Engineers	FM_302_1	T&E - Crew	Х	Х	Х		Х			
CC_5411	NYP/Wash Road Engine Crews	FM_302_1	T&E - Crew	Х	Х	Х	Х	Х			
CC_5413	NY Zone 1 - Road Engine Crews	FM_302_1	T&E - Crew	Х	Х			Х			
CC_5420	Alb - Alb/Nfl Rd Crews	FM_302_1	T&E - Crew	Х	Х	Х		Х			
CC_5421	Alb - Alb/Mtr Rd Crews	FM_302_1	T&E - Crew	Х	Х	Х					
CC_5423	Alb - Alb/NYP Rd Crews	FM_302_1	T&E - Crew	Х	Х	Х		Х	Х		
CC_5428	Albany/Rutland Road Crews	FM_302_1	T&E - Crew		Х						
CC_5429	Alb - Zone 3 T&E X-Bd	FM_302_1	T&E - Crew	Х	Х	Х		Х			
CC_5444	Eng WAS-PHL/NYP Rd/Exbd	FM_302_1	T&E - Crew	Х	Х	Х		Х			
CC_5503	T&E Downeaster	FM_302_1	T&E - Crew	Х	Х	Х		Х			
CC_5601	Cond NHV- BOS/Spg/NYP Road	FM_302_1	T&E - Crew	Х	Х	Х		Х			
CC_5619	Engr Extra Board NHV	FM_302_1	T&E - Crew	Х	Х			Х	Х		
CC_5620	Cond BOS-NHV/NYP Rd/Exbd	FM_302_1	T&E - Crew	Х	Х	Х		Х			
CC_5621	NHV Zone 1 Road Engine Crews	FM_302_1	T&E - Crew	Х	Х	Х		Х			
CC_5623	Passenger Engineers - Trainees	FM_302_1	T&E - Crew	Х	Х	Х		Х			
CC_5624	BOS Road Engine Crews	FM_302_1	T&E - Crew	Х	Х	Х		Х			



Cost Center	Cost Center Description	,	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_5625	Spg Zone 1 - Road Engine Crews	FM_302_1	T&E - Crew	Х	Х	Х		Х			
CC_5626	Vermonter Rd Engine Crews	FM_302_1	T&E - Crew	Х	Х	Х					
CC_5629	Engr Extra Board BOS	FM_302_1	T&E - Crew	Х	Х	Х		Х			
CC_5630	Springfield Rd Train Crews	FM_302_1	T&E - Crew	Х	Х			Х			
CC_5639	Engr Extra Board Spg Zone 1	FM_302_1	T&E - Crew	Х	Х			Х			
CC_5640	BOS/ALB T&E	FM_302_1	T&E - Crew	Х	Х	Х					
CC_5650	Vermonter Road Train Crews	FM_302_1	T&E - Crew		Х						
CC_5830	Lor - Lor/Flo Rd Crews	FM_302_1	T&E - Crew	Х	Х	Х		Х			
CC_5840	Sfa - Sfa/Flo Rd Crews	FM_302_1	T&E - Crew	Х	Х	Х					
CC_5862	T&E WAS Zn 5 Rd/Xbd	FM_302_1	T&E - Crew	Х	Х	Х		Х			
CC_5870	Engine Crew - CLT	FM_302_1	T&E - Crew	Х	Х	Х					
CC_5880	Engine Crews - FLO	FM_302_1	T&E - Crew	Х	Х	Χ		Х			
CC_5900	Engine Crews - JAX	FM_302_1	T&E - Crew		Х	Х					
CC_5902	Engine Crews - MIA	FM_302_1	T&E - Crew		Х	Х					
CC_5903	Engine Crews - RGH	FM_302_1	T&E - Crew	Х	Х	Х					
CC_5905	T&E Crew Base - Savannah	FM_302_1	T&E - Crew			Х		Х			
CC_5930	Engine Crews - MEI	FM_302_1	T&E - Crew		Х	Х					
CC_5951	ROAD OPERATIONS - MOG	FM_302_1	T&E - Crew		Х						
CC_5970	T&E RVR RD/XBD	FM_302_1	T&E - Crew	Х	Х	Х		Х			



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_6152	Engine Crews - NOL	FM_302_1	T&E - Crew		Х	Χ		Х			
CC_6171	Cond WAS-PHL/NYP Rd/Ebd	FM_302_1	T&E - Crew	Х	Х	Х		Х			
CC_6172	Eng PHL-WAS/NYP Rd/Exbd	FM_302_1	T&E - Crew	Х	Х	Х					
CC_6182	T&E PHL/HBG	FM_302_1	T&E - Crew	Х	Х	Χ		Х			
CC_6184	T&E Zn 2 Hgb Road & Extraboard	FM_302_1	T&E - Crew	Х	Х	Х	Х	Х	Х	Х	Х
CC_6195	PHL Trainmen Extra Board	FM_302_1	T&E - Crew	Х	Х	Х					
CC_6203	Ind-T&E Road Crews	FM_302_1	T&E - Crew		Х	Χ					
CC_6204	CHR (MI) T&E	FM_302_1	T&E - Crew		Х	Х					
CC_6210	Grand Rapids	FM_302_1	T&E - Crew		Х						
CC_6212	PNT T&E	FM_302_1	T&E - Crew	Х	Х	Х	Х	Х			
CC_6230	SCD T&E	FM_302_1	T&E - Crew	Х	Х	Х					
CC_6233	T&E HUN RD/XBD	FM_302_1	T&E - Crew	Х	Х	Χ					
CC_6234	Battle Creek T&E	FM_302_1	T&E - Crew		Х	Χ					
CC_6235	Port Huron T&E	FM_302_1	T&E - Crew		Х						
CC_6240	MKE T&E	FM_302_1	T&E - Crew		Х	Χ					
CC_6250	STL T&E	FM_302_1	T&E - Crew	Χ	Х	Χ					
CC_6260	KCY T&E	FM_302_1	T&E - Crew		Х	Χ					
CC_6270	CH8 T&E CHI-STL CHI- CDL	FM_302_1	T&E - Crew	Х	Х	Х					
CC_6271	CH8 COND CHI-KCY	FM_302_1	T&E - Crew		Х	Х					
CC_6280	WCY T&E	FM_302_1	T&E - Crew		Χ	Χ					



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_6282	Lkn (E) Lnk/Otm Rd Crews	FM_302_1	T&E - Crew	Х		Х					
CC_6283	CHI W (E) CHI/Otm & Fmd Rd Crew	FM_302_1	T&E - Crew		Х	Х		Х			
CC_6290	CDL T&E	FM_302_1	T&E - Crew	Х	Χ	Х					
CC_6310	LRK T&E	FM_302_1	T&E - Crew			Х					
CC_6320	T&E Road Crews Sas- Aus/Ftw (Eagle)	FM_302_1	T&E - Crew			Х		Х			
CC_6321	T&E Road Crews Sas- Bmt (Sunset)	FM_302_1	T&E - Crew			Х					
CC_6322	T&E Road Crews Sas-Alp (Sunset)	FM_302_1	T&E - Crew			Х					
CC_6329	T&E Extra Board Sas	FM_302_1	T&E - Crew		Х	Х		Х			
CC_6330	T&E Road Crews Ftw- Okc (Flyer)	FM_302_1	T&E - Crew		Х	Х					
CC_6331	T&E Road Crews Ftw- Mhl (Eagle)	FM_302_1	T&E - Crew		Х	Х					
CC_6333	T&E Road Crews Ftw- Aus (Eagle)	FM_302_1	T&E - Crew		Х	Х					
CC_6339	T&E Extra Board Ftw	FM_302_1	T&E - Crew		Х	Х					
CC_6340	T&E Road Crews Laj- Ddg (Chief)	FM_302_1	T&E - Crew		Х	Х					
CC_6601	Rd Crews Coast SI/Pdx- Sea	FM_302_1	T&E - Crew		Х	Х		Х			
CC_6602	Rd Crews Coast SI/Pdx- Kfs	FM_302_1	T&E - Crew		Х	Х		Х			



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_6603	Rd Crews Emp Bldr/Pdx- Spk	FM_302_1	T&E - Crew		Х	Х					
CC_6605	Rd Crews Cascades North	FM_302_1	T&E - Crew		Х	Х		Х			
CC_6609	T&E Extraboard-Pdx	FM_302_1	T&E - Crew		Х	Х		Χ			
CC_6620	Rd Crews Emp Bldr/Sea- Spk	FM_302_1	T&E - Crew		Х	Х		Х			
CC_6621	Rd Crews Emp Bldr/Sby- Wfh	FM_302_1	T&E - Crew			Х					
CC_6622	T&E Extraboard-Spk	FM_302_1	T&E - Crew			Х		Х			
CC_6629	T&E Extraboard-Sea	FM_302_1	T&E - Crew	Х	Х	Х		Х			
CC_6630	Rd Crews Emp Bldr/Spk- Sby	FM_302_1	T&E - Crew		Х	Х		Х			
CC_6631	Rd Crews Emp Bldr/Sby- Mot	FM_302_1	T&E - Crew			Х					
CC_6639	T&E Extraboard-Sby	FM_302_1	T&E - Crew		Х	Х		Х			
CC_6640	T&E Extraboard Spx	FM_302_1	T&E - Crew			Х		Х			
CC_6641	Engineers Slc-Gjt-Wnn	FM_302_1	T&E - Crew			Х					
CC_6643	T&E Spx-Wnn	FM_302_1	T&E - Crew			Χ		Χ			
CC_6649	Conductors Slc-Gjt-Wnn	FM_302_1	T&E - Crew			Х					
CC_6650	DEN T&E	FM_302_1	T&E - Crew			Х		Χ			
CC_6670	T&E Capitols Sac	FM_302_1	T&E - Crew	Х	Х	Х		Х			
CC_6671	OKJ-BFD T&E	FM_302_1	T&E - Crew	Х	Х	Х		Χ	Х		
CC_6672	T&E Capitols Oak	FM_302_1	T&E - Crew	Х	Х	Х		Х			
CC_6673	Coast Starlight T&E - SAC-SJC-SLO	FM_302_1	T&E - Crew	Х	Х	Х		Х			



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_6674	SAC-BFD T&E	FM_302_1	T&E - Crew	Х	Х	Х		Х	Х		
CC_6675	T&E Road Crews Slo-LAX (Starlight)	FM_302_1	T&E - Crew		Х	Х		Х			
CC_6689	T & E Oakland Extra Board	FM_302_1	T&E - Crew	Х	Х	Х		Х			
CC_6690	T&E Road Crews San- LAX (Surfliner)	FM_302_1	T&E - Crew	Х	Х	Х		Х	Х		
CC_6700	T&E Road Crews LAX- San (Surfliner)	FM_302_1	T&E - Crew	Х	Х	Х	Х	Х			
CC_6701	T&E Road Crews LAX- Gta/Slo (Surfliner)	FM_302_1	T&E - Crew	Х	Х	Х		Х	Х		
CC_6703	T&E Road Crews LAX- Kng (Chief)	FM_302_1	T&E - Crew		Х	Х		Х			
CC_6704	T&E Road Crews Slo-LAX (Surfliner)	FM_302_1	T&E - Crew	Х	Х	Х		Х			
CC_6709	T&E Extra Board LAX	FM_302_1	T&E - Crew	Х	Х	Χ		Χ			
CC_6710	T&E Road Crews Elp- Alp/Mrc (Sunset)	FM_302_1	T&E - Crew			Х		Х			
CC_6720	T&E Road Crews LAX- Mrc (Sunset)	FM_302_1	T&E - Crew		Х	Х		Х			
CC_6731	T&E SAC-KFS	FM_302_1	T&E - Crew			Х		Х			
CC_6732	T&E SAC-SLO	FM_302_1	T&E - Crew	Х	Х	Х		Х			
CC_6739	T&E Sac Extra Board	FM_302_1	T&E - Crew	Х	Х	Х		Х			
CC_6860	T&E Road Crews Abq- Kng/Laj (Chief)	FM_302_1	T&E - Crew		Х	Х		Х			
CC_6901	Train Crews - JAX	FM_302_1	T&E - Crew	Х	Х	Х					
CC_6903	Train Crews - RGH	FM_302_1	T&E - Crew	Х	Х	Х					



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_6904	Train Crews - FLO	FM_302_1	T&E - Crew	Х	Х	Х					
CC_7090	Conn DOT - Train & Engine	FM_302_1	T&E - Crew	Х	Х	Х		Х			
CC_7121	Road Psgr Crws Bal/MDOT	FM_302_1	T&E - Crew	Х	Х	Х	Х	Х			
CC_7211	Metrolink T&E Crews Ieoc (San Bern)	FM_302_1	T&E - Crew		Х	Х		Х			
CC_7212	Metrolink T&E Crews Mpk/Mvo Ventura Co.	FM_302_1	T&E - Crew		Х	Х		Х			
CC_7213	Metrolink T&E Crews Lcs (Antel Valley)	FM_302_1	T&E - Crew	Х	Х	Х		Х			
CC_7214	Metrolink T&E Crews Snb (San Bernardino)	FM_302_1	T&E - Crew	Х	Х	Х		Х			
CC_7215	Metrolink T&E Crews Rvs (Riverside)	FM_302_1	T&E - Crew					Х			
CC_7216	Metrolink T&E Crews Osd (Oceanside)	FM_302_1	T&E - Crew	Х	Х	Х		Х			
CC_7218	Metrolink Extraboard T&E Crews	FM_302_1	T&E - Crew	Х	Х	Х		Х			
CC_7219	Metrolink T&E Crews Bur/Bra Los Angeles	FM_302_1	T&E - Crew		Х	Х		Х			
CC_0310	Care Program	FM_302_2	T&E - Support	Х	Х	Х	Χ	Χ	Х	Х	Χ
CC_0390	Supt Road Operations	FM_302_2	T&E - Support	Х	Х	Х		Х			
CC_2023	Dir Crew Mgmt Srvcs - T&E Dispatching	FM_302_2	T&E - Support	Х	Х	Х		Х			
CC_2304	T&E Admin - Empire Dist	FM_302_2	T&E - Support	Х	Х	Х		Х	Х		



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_2658	Road Operations - Capitols	FM_302_2	T&E - Support	Х	Х	Х		Х	Х		
CC_2695	Road Operations San Joaquin	FM_302_2	T&E - Support	Х	Х	Х		Х			
CC_2696	Road Operations Long Haul	FM_302_2	T&E - Support	Х	Х	Х		Х	Х		
CC_2698	T&E Crewbase SLC	FM_302_2	T&E - Support			Х					
CC_2871	Road Foreman-Emp Bldr/Sby	FM_302_2	T&E - Support		Х	Х		Х			
CC_5081	Dir Crew Mgmt Srvcs - T&E Verification	FM_302_2	T&E - Support	Х	Х	Х		Х			
CC_5372	Asst Supt-Road Ops NYD	FM_302_2	T&E - Support	Х	Х	Х		Х			
CC_6153	Asst Supt Road Ops Admin-West	FM_302_2	T&E - Support	Х	Х	Х		Х			
CC_6154	Asst Supt Road Ops Admin-East	FM_302_2	T&E - Support	Х	Х	Х		Х			
CC_6155	Asst Supt Road Ops Admin-Midwest	FM_302_2	T&E - Support		Х	Х					Х
CC_6157	Asst Supt Road Ops Southwest Gulf	FM_302_2	T&E - Support		Х	Х		Х			
CC_6503	Supt Ops Customer Service SW Dsrt Glf	FM_302_2	T&E - Support	Х	Х	Х	Х	Х	Х		
CC_7201	Metrolink Special Projects	FM_302_2	T&E - Support					Х			
CC_7202	Metrolink Special Trains	FM_302_2	T&E - Support		Х			Х			
CC_7210	Metrolink T&E Admin	FM_302_2	T&E - Support					Х			



Table A-22. Cost Center List by Business Type for Subfamily Yard - #303

Cost Center	Cost Center Description		Subcategory Description	NTS-NEC	SS-STN	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_7113	Yard Crews	FM_303_1	Yard Direct (Commuter)	Х	Х	Х	Х	Х			
CC_5216	T&E Crews-Race Street	FM_303_2	Yard - Train & Equipment Moves	Х	Х	Х	Х				
CC_5377	Yardmasters Albany	FM_303_2	Yard - Train & Equipment Moves		Х	Х					
CC_5415	Yard Engineers NHV	FM_303_2	Yard - Train & Equipment Moves	Х	Х						
CC_5426	Alb - Yard Crews	FM_303_2	Yard - Train & Equipment Moves	Х	Х	Х			Х		
CC_5516	Yard Engineers BOS	FM_303_2	Yard - Train & Equipment Moves	Х	Х	Х					
CC_5575	Yardmasters Shsy BOS	FM_303_2	Yard - Train & Equipment Moves	Х	Х	Х					
CC_5615	NHV Yard Operations	FM_303_2	Yard - Train & Equipment Moves	Х	Х						
CC_5616	T&E Yard Crews BOS	FM_303_2	Yard - Train & Equipment Moves	Х	Х	Х			Х		
CC_5806	WAS Terminal Yard Operations	FM_303_2	Yard - Train & Equipment Moves	Х	Х	Х	Х	Х	Х	Х	Х
CC_6099	Vehicle Transporting & Supporting Costs	FM_303_2	Yard - Train & Equipment Moves			Х					
CC_6151	Assistance Superintendent Terminal Opns	FM_303_2	Yard - Train & Equipment Moves	Х	Х	Х	Х		Х		
CC_6515	Seattle Yard Fuel	FM_303_2	Yard - Train & Equipment Moves	Х	Х	Х	Х	Х	Х		



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_6604	Portland Yard Crews	FM_303_2	Yard - Train & Equipment Moves			Х					
CC_6626	T&E Seattle Yard	FM_303_2	Yard - Train & Equipment Moves	Х	Х	Х	Х	Х	Х		
CC_6676	Oak - Yard Crews	FM_303_2	Yard - Train & Equipment Moves		Х	Х					
CC_6706	T&E Yard Crews LAX	FM_303_2	Yard - Train & Equipment Moves	Х	Х	Х	Х	Х	Х		Х
CC_5375	Yardmaster New York	FM_303_3	Yard - Equipment Moves (NY & CHI)	Х	Х	Х	Х	Х	Х	Х	Х
CC_5406	Yard Crews Penn Sta/Sunnyside	FM_303_3	Yard - Equipment Moves (NY & CHI)	Х	Х	Х	Х	Х	Х	Х	
CC_6206	CHI Yard Crews	FM_303_3	Yard - Equipment Moves (NY & CHI)	Х	Х	Х	Х		Х		
CC_6209	CHI Yard-Bpk	FM_303_3	Yard - Equipment Moves (NY & CHI)	Х	Х	Х					
CC_6190	Minnesota Commercial	FM_303_4	Yard - Terminal Rent/Yard Services (Contract)			Х					
CC_6192	Kansas City Terminal	FM_303_4	Yard - Terminal Rent/Yard Services (Contract)		Х	Х					
CC_6194	Terminal RR Association of St. Louis	FM_303_4	Yard - Terminal Rent/Yard Services (Contract)		Х	Х					



Table A-23. Cost Center List by Business Type for Subfamily Fuel - #304

		able A-23. Cost C	enter List by Business Type for Sub	tamily	<u> Fuei - 7</u>	7304		•			
Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_4029	Diesel Exhaust Fluid (Def)	FM_304_0	Fuel - General	Х	Х	Х					
CC_5121	Train Fuel-PHL	FM_304_0	Fuel - General	Х	Х	Χ	Χ	Х	Х	Х	Χ
CC_5320	Train Fuel - Rensselear	FM_304_0	Fuel - General	Х	Х	Х		Х			
CC_5321	Train Fuel - Niagara Falls	FM_304_0	Fuel - General	Х	Х	Х					
CC_5322	Train Fuel - Sunnyside	FM_304_0	Fuel - General	Х	Х	Х					
CC_5520	Train Fuel - St Albans VT	FM_304_0	Fuel - General	Х	Х	Х					
CC_5521	Train Fuel - New Haven Conn	FM_304_0	Fuel - General	Х	Х	Х	Х	Х	Х	Х	
CC_5522	Train Fuel - Boston	FM_304_0	Fuel - General	Х	Х	Х					
CC_5720	Train Fuel-WAS	FM_304_0	Fuel - General	Х	Х	Х	Х	Х			
CC_5721	Train Fuel - Charlotte Nc	FM_304_0	Fuel - General	Х	Х	Х					
CC_5722	Freight Railroad Rescue Locomotive Fuel	FM_304_0	Fuel - General	Х	Х	Х					
CC_5723	Train Fuel - Savannah Ga	FM_304_0	Fuel - General	Х	Х	Х					
CC_5727	Train Fuel - Sanford Fl	FM_304_0	Fuel - General	Х	Х	Х					
CC_5728	Train Fuel - Florence SC	FM_304_0	Fuel - General	Х	Х	Х					
CC_5729	Train Fuel - Lorton VA	FM_304_0	Fuel - General	Х	Х	Х					
CC_5731	Train Fuel-Hialeah	FM_304_0	Fuel - General	Х	Х	Χ	Х	Х	Х	Х	Χ
CC_5732	Train Fuel - Jacksonville Fl	FM_304_0	Fuel - General	Х	Х	Х					
CC_5736	Train Fuel-Emp Bldr/Sea	FM_304_0	Fuel - General	Х	Х	Х					
CC_5737	Train Fuel-Emp Bldr/Pdx	FM_304_0	Fuel - General	Х	Х	Χ					
CC_6120	Train Fuel - St Louis Mo	FM_304_0	Fuel - General	Х	Х	Х					



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_6121	Train Fuel - Milwaukee	FM_304_0	Fuel - General	Х	Х	Х					
CC_6122	Train Fuel - St. Paul	FM_304_0	Fuel - General		Х	Χ					
CC_6126	Train Fuel - Omaha NE	FM_304_0	Fuel - General	Х	Х	Х					
CC_6127	Train Fuel - CHI & Pnt	FM_304_0	Fuel - General	Х	Х	Х		Х			
CC_6128	Train Fuel - Mem & Cdl (Emer)	FM_304_0	Fuel - General	Х	Х	Х					
CC_6129	Train Fuel - Fort Worth	FM_304_0	Fuel - General	Х	Х	Х					
CC_6130	Train Fuel - Minot Nd	FM_304_0	Fuel - General	Х	Х	Х					
CC_6131	Train Fuel - New Orleans La	FM_304_0	Fuel - General	Х	Х	Х	Х	Х	Х		
CC_6135	Train Fuel - Emergency Fueling (Swd)	FM_304_0	Fuel - General	Х	Х	Х					
CC_6520	Train Fuel - Los Angeles	FM_304_0	Fuel - General	Х	Х	Х	Х		Χ		Χ
CC_6524	Train Fuel - Emp Bldr/Spk	FM_304_0	Fuel - General	Х	Х	Х					
CC_6525	Train Fuel - 11/14 Pdx	FM_304_0	Fuel - General	Х	Х	Х					
CC_6526	Train Fuel-Cascades/Pdx	FM_304_0	Fuel - General	Х	Х	Х					
CC_6527	Train Fuel - 11/14 Sea	FM_304_0	Fuel - General	Х	Х	Х					
CC_6528	Train Fuel - San Diego	FM_304_0	Fuel - General	Х	Х	Х					
CC_6529	Train Fuel - Salt Lake City Ut	FM_304_0	Fuel - General	Х	Х	Х					
CC_6530	Train Fuel - Denver Co	FM_304_0	Fuel - General	Х	Х	Х					
CC_6531	Train Fuel - San Luis Obispo	FM_304_0	Fuel - General	Х	Х	Х					
CC_6533	Train Fuel-Cascades/Sea	FM_304_0	Fuel - General	Х	Х	Х					
CC_6535	Train Fuel Sac Tank	FM_304_0	Fuel - General	Х	Х	Х					



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_6536	Train Fuel Oak	FM_304_0	Fuel - General	Χ	Χ	Χ					
CC_6537	Train Fuel - Goleta	FM_304_0	Fuel - General	Χ	Χ	Χ					
CC_7091	Conn DOT - Train Fuel	FM_304_0	Fuel - General					Х			
CC_7122	Train Fuel - Maryland DOT	FM_304_0	Fuel - General					Х			



Table A-24. Cost Center List by Business Type for Subfamily Transportation - Multiple - #305

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_1010	Special Operations	FM_305_0	Transportation - Multiple - General	Х	Х	Х	Х	Х	Х	Х	
CC_5502	Downeaster Service	FM_305_0	Transportation - Multiple - General	Х	Х	Х					
CC_5622	NED-East Special Moves	FM_305_0	Transportation - Multiple - General	Х	Х						
CC_6513	New Hire No California	FM_305_0	Transportation - Multiple - General		Х	Х		Х			
CC_6558	New Hire Training PNW	FM_305_0	Transportation - Multiple - General	Х	Х	Х		Х			



Table A-25. Cost Center List by Business Type for Subfamily Train Movement - #306

	I able A	-23. Cost Center	List by Business Type for Subfamily	Tiaiii	IVIOVEIII	CIIL - π	300				
Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_0306	CHI Train Directors	FM_306_0	Train Movement - General	Х	Х	Х	Х		Х		
CC_1020	CNOC Operations	FM_306_0	Train Movement - General	Χ	Х	Х	Χ	Χ	Χ	Χ	
CC_1099	CNOC Operations	FM_306_0	Train Movement - General	Х	Х	Х	Х	Х	Х	Х	Χ
CC_3917	Ops Tech – Train Control Systems	FM_306_0	Train Movement - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_5152	Blocks & Towers-Zoo	FM_306_0	Train Movement - General	Χ	Х	Х	Χ				
CC_5154	Blocks & Towers - K Tower	FM_306_0	Train Movement - General	Х	Х	Х	Х	Х			
CC_5157	Blocks & Towers- Overbrook	FM_306_0	Train Movement - General	Х	Х		Х				
CC_5159	Blocks & Towers-Paoli	FM_306_0	Train Movement - General	Х	Х		Х				
CC_5160	Blocks & Towers-Thorn	FM_306_0	Train Movement - General	Х	Х		Х				
CC_5170	Asst Supt PHL Train Movement Admin	FM_306_0	Train Movement - General	Х	Х	Х	Х	Х			
CC_5180	Mngr Of Train Movement Blocks And Towers	FM_306_0	Train Movement - General	Х	Х	Х	Х		Х		
CC_5182	Blocks & Towers Xbd- PHL	FM_306_0	Train Movement - General	Х	Х	Х	Х				
CC_5351	Pelham Bay Blk NY	FM_306_0	Train Movement - General	Х	Х		Х				
CC_5353	Q Blk Sunnyside NY	FM_306_0	Train Movement - General	Х	Х						
CC_5354	R Blk Sunnyside NY	FM_306_0	Train Movement - General	Х	Х	Х	Х				
CC_5360	Dock Blk NJ	FM_306_0	Train Movement - General	Х	Х	Х	Х				
CC_5373	Amt/LIRR Joint Venture	FM_306_0	Train Movement - General	Х	Х	Х	Х				
CC_5378	LAB Block Operators - Hudson Line - NY	FM_306_0	Train Movement - General		Х	Х					



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_5380	Movement Office-New York	FM_306_0	Train Movement - General	Х	Х	Х	Х				
CC_5382	Blk Oper-Extraboard-NY	FM_306_0	Train Movement - General	Х	Х	Х	Х				
CC_5555	Mystic River Blk CT	FM_306_0	Train Movement - General	Х	Х						
CC_5557	Nan Blk CT	FM_306_0	Train Movement - General	Х	Х		Х				
CC_5558	Conn Blk CT	FM_306_0	Train Movement - General	Х	Х		Х				
CC_5580	CETC Office Boston	FM_306_0	Train Movement - General	Х	Х	Х	Х				
CC_5582	Blk Oper-Extraboard- New England	FM_306_0	Train Movement - General	Х	Х	Х	Х				
CC_6156	Asst Super Train Movement	FM_306_0	Train Movement - General	Х	Х	Х	Х		Х		
CC_6871	Washington Control Center	FM_306_0	Train Movement - General	Х	Х	Х	Х				
CC_6872	Manager Of Train Operations	FM_306_0	Train Movement - General	Х	Х	Х	Х				
CC_5001	Thruway and Interline	FM_306_3	Connecting Services	Х	Х	Х					
CC_6512	Bus Operations	FM_306_3	Connecting Services		Х	Х					



Table A-26. Cost Center List by Business Type for Subfamily Train Movement - Host RR - #307

	Table A-26. C	Jost Center List i	by Business Type for Subfamily Trai	III WIOVE	ment -	HUSL R	K - #30) /			
Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_0816	Host Railroad	FM_307_0	Train Movement - Host RR -	Х	Х	Х	Х				
_	Supervision		General								
CC_0820	Host Railroad Performance	FM_307_0	Train Movement - Host RR - General	Х	Х	Х	Х				
CC_0821	Host Railroad Projects	FM_307_0	Train Movement - Host RR - General	Х	Х	Х	Х				
CC_0823	Host Railroad Contracts	FM_307_0	Train Movement - Host RR - General	Х	Х	Х	Х				
CC_7960	VIA Rail Canada (Montreal/Adirondack)	FM_307_0	Train Movement - Host RR - General		Х						
CC_7961	VIA Rail Canada (Toronto)	FM_307_0	Train Movement - Host RR - General	Х	Х	Х					
CC_7963	Vermont Ry.	FM_307_0	Train Movement - Host RR - General		Х						
CC_7964	South Florida Region	FM_307_0	Train Movement - Host RR - General		Х	Х					
CC_7966	Pan Am Railway	FM_307_0	Train Movement - Host RR - General		Х						
CC_7970	BNSF Railway Co.	FM_307_0	Train Movement - Host RR - General	Х	Х	Х					
CC_7972	Canadian National Railway (Canadian Oper	FM_307_0	Train Movement - Host RR - General		Х						
CC_7973	New England Central RR	FM_307_0	Train Movement - Host RR - General		Х						
CC_7975	Canadian Pacific Ltd. (old Delaware & Hu	FM_307_0	Train Movement - Host RR - General		Х						



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_7977	Central Florida Rail Corridor	FM_307_0	Train Movement - Host RR - General			Х					
CC_7978	Canadian National Railway (US Operations	FM_307_0	Train Movement - Host RR - General	Х	Х	Х	Х	Х			
CC_7979	Canadian Pacific Ltd. (old Soo RR)	FM_307_0	Train Movement - Host RR - General		Х	Х					
CC_7980	Metro North - New Haven Line	FM_307_0	Train Movement - Host RR - General	Х	Х						
CC_7981	New Mexico Dept Of Transportation	FM_307_0	Train Movement - Host RR - General			Х					
CC_7983	Buckingham Branch Railroad Co.	FM_307_0	Train Movement - Host RR - General			Х					
CC_7984	Csx Transportation	FM_307_0	Train Movement - Host RR - General	Х	Х	Х					
CC_7986	Norfolk Southern Railway Co.	FM_307_0	Train Movement - Host RR - General	Х	Х	Х	Х	Х			
CC_7987	Union Pacific Railroad Co.	FM_307_0	Train Movement - Host RR - General	Х	Х	Х					
CC_7989	Southern California Regional Rail Author	FM_307_0	Train Movement - Host RR - General		Х	Х					
CC_7990	San Diego Northern Ry. (Coaster)	FM_307_0	Train Movement - Host RR - General		Х						
CC_7993	VIA Rail Canada (Vancouver)	FM_307_0	Train Movement - Host RR - General		Х						
CC_7994	Belt Railway Company of Chicago	FM_307_0	Train Movement - Host RR - General			Х					
CC_7996	Northeast Illinois Regional Commuter RR	FM_307_0	Train Movement - Host RR - General		Х	Х					



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	MTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_7997	Metro North Railroad - Hudson Line	FM_307_0	Train Movement - Host RR - General	Х	Х	Х					
CC_7998	PRIIA 212 Amtrak Cost Share	FM_307_0	Train Movement - Host RR - General	Х	Х	Х	Х	Х			
CC_7999	Other Railroads	FM_307_0	Train Movement - Host RR - General	Х	Х	Х					



	Table A-27.	Cost Center List	by Business Type for Subfamily T	ransport	ation S	upport	- #308				
Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_0238	Right Care Day One	FM_308_0	Transportation Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_0311	Asst Supt Road Operations Zone 2 North	FM_308_0	Transportation Support - General	Х	Х	Х					
CC_0316	DGM NEC NYP	FM_308_0	Transportation Support - General	Х	Х	Х	Х	Х	Х	Х	
CC_0317	DGM NEC BOS	FM_308_0	Transportation Support - General	Х	Х	Х	Х	Х	Х	Х	
CC_0353	Chief Of System Operations	FM_308_0	Transportation Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_0361	Ops CEN VP	FM_308_0	Transportation Support - General			Х		Х			
CC_0363	Deputy GM Central	FM_308_0	Transportation Support - General	Х	Х	Х	Х	Х	Х		Х
CC_0364	AVP Southwest	FM_308_0	Transportation Support - General	Х	Х	Х	Х	Х	Х		
CC_0386	Space and Equipment - Cars	FM_308_0	Transportation Support - General	Х	Х	Х					
CC_0387	Asst Supt NEC Services Admin	FM_308_0	Transportation Support - General	Х	Х	Х	Х	Х			
CC_0822	Metrolink Non-Billable	FM_308_0	Transportation Support - General					Х			
CC_0830	Northwest Admin	FM_308_0	Transportation Support - General		Х			Х			
CC_0905	Business Operations	FM_308_0	Transportation Support - General	Х	Х	Х	Х	Х			



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_1002	NY - NEC Service Operations	FM_308_0	Transportation Support - General	Х	Х	Х	Х	Х	Х		
CC_1602	Space and Equipment - Loco	FM_308_0	Transportation Support - General	Х	Х	Х					
CC_2002	Customer Service Operation	FM_308_0	Transportation Support - General	Х	Х	Х					
CC_2030	Deputy Chief Crew Mgt Srvcs	FM_308_0	Transportation Support - General	Х	Х	Х		Х			
CC_2031	Operations Compliance	FM_308_0	Transportation Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_2870	Road Foreman- Cascades/Pdx	FM_308_0	Transportation Support - General		Х	Х					
CC_2880	T&E Operations Bfd	FM_308_0	Transportation Support - General		Х	Х					
CC_2891	RD Ops Cascades Admin	FM_308_0	Transportation Support - General	Х	Х	Х		Х			
CC_2934	Supt Ops Customer Service SW Coast	FM_308_0	Transportation Support - General	Х	Х	Х	Х	Х	Х		
CC_2935	Road Operations Long Haul	FM_308_0	Transportation Support - General			Х					
CC_2970	Asst Superintendent - MIA Administration	FM_308_0	Transportation Support - General		Х	Х					
CC_5004	Road Foreman/Trainmaster	FM_308_0	Transportation Support - General	Х	Х	Х		Х	Х		
CC_5007	Transp Continuing Education	FM_308_0	Transportation Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_5012	Safety Engineering & Ops Risk Management	FM_308_0	Transportation Support - General	Х	Х	Х	Х	Х	Х	Х	Х



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_5021	Operational Safety - Staff	FM_308_0	Transportation Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_5031	Voluntary Reporting	FM_308_0	Transportation Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_5040	Quality Assurance/IEP	FM_308_0	Transportation Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_5042	T&D Admin & WTC	FM_308_0	Transportation Support - General	Х	Х	Х	Х	Х			
CC_5043	Rules Compliance	FM_308_0	Transportation Support - General	Х	Х	Х		Х			
CC_5045	Project Director East Side Access	FM_308_0	Transportation Support - General						Х		
CC_5082	Conductor & Engineer T&D	FM_308_0	Transportation Support - General	Х	Х	Х		Х			
CC_5083	Director System Operations - West	FM_308_0	Transportation Support - General		Х	Х					
CC_5172	Assistant Super Road Opns Zone 2 South	FM_308_0	Transportation Support - General	Х	Х	Х	Х	Х			
CC_5300	Dist Supt-Empire	FM_308_0	Transportation Support - General	Х	Х	Х		Х	Х	Х	
CC_5301	Superintndnt Operations & Commuter Svcs	FM_308_0	Transportation Support - General	Х	Х	Х	Х	Х	Х		
CC_5310	Utilities - Transportation Empire Dist	FM_308_0	Transportation Support - General		Х	Х					
CC_5311	Utilities - Transportation New York	FM_308_0	Transportation Support - General	Х	Х	Х	Х	Х			



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_5371	Supt-Operations NY	FM_308_0	Transportation Support - General	Х	Х	Х	Х	Х	Х		
CC_5500	Gen Supt NED	FM_308_0	Transportation Support - General	Х	Х	Х	Х	Х	Х		
CC_5501	Asst Supt Road Operations	FM_308_0	Transportation Support - General	Х	Х	Х	Х	Х			
CC_5510	Transportation NED- Eastern Utilities	FM_308_0	Transportation Support - General	Х	Х	Х	Х	Х	Х		
CC_5570	Superintendent Operations NEC	FM_308_0	Transportation Support - General	Х	Х	Х	Х	Х	Х		
CC_5586	GM NEC	FM_308_0	Transportation Support - General	Х	Х	Х	Х	Х			
CC_5701	Asst Supt WAS Terminal Operations Admin	FM_308_0	Transportation Support - General	Х	Х	Х	Х	Х			
CC_5702	Southeast Operations Administration	FM_308_0	Transportation Support - General	Х	Х	Х	Х	Х			
CC_5713	Utilities-WAS	FM_308_0	Transportation Support - General	Х	Х	Х	Х				
CC_6101	Supt Operations Off Corridor Admin	FM_308_0	Transportation Support - General	Х	Х	Х	Х	Х			
CC_6150	Supt Terminal & Dispatching Ops	FM_308_0	Transportation Support - General	Х	Х	Х	Х		Х		
CC_6158	Supt Rd Ops - SW Pacific	FM_308_0	Transportation Support - General	Х	Х	Х		Х	Х		
CC_6161	Asst Supt WAS South Admin	FM_308_0	Transportation Support - General	Х	Х	Х					



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_6300	Assistant Superintendent RGH Admin	FM_308_0	Transportation Support - General	Х	Х	Х					
CC_6301	Assistant Superintendent South Admin	FM_308_0	Transportation Support - General		Х	Х	Х	Х			
CC_6302	Assistant Super Int - NOL	FM_308_0	Transportation Support - General	Х	Х	Х		Х			
CC_6505	Superintendent PNW	FM_308_0	Transportation Support - General	Х	Х	Х		Х			Х
CC_6509	Asst Supt Road Ops SW Coast	FM_308_0	Transportation Support - General	Х	Х	Х	Х	Х	Х		
CC_6510	Operations Center West	FM_308_0	Transportation Support - General	Х	Х	Х	Х	Х	Х		
CC_6517	Deputy Chief System Operations	FM_308_0	Transportation Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_6518	Director System Operations - Freight	FM_308_0	Transportation Support - General	Х	Х	Х					
CC_6874	Superintendent Operations NEC Admin	FM_308_0	Transportation Support - General	Х	Х	Х	Х	Х			
CC_7100	WCS Supervisory/Admin	FM_308_0	Transportation Support - General				Х	Х			
CC_7114	Trainmaster	FM_308_0	Transportation Support - General				Х	Х			
CC_7124	Trans Supv & Admin MDOT	FM_308_0	Transportation Support - General					Х			
CC_7171	Wcs Supervisory/Admin Marc	FM_308_0	Transportation Support - General	Х	Х	_		Х			



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_7200	Metrolink Supt.	FM_308_0	Transportation Support - General					Х			
CC_7235	Metrolink Work Trains	FM_308_0	Transportation Support - General		Х	Х	Х	Х			
CC_OH35	OH Trans Ops	FM_308_0	Transportation Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_OH38	OH Chief Ops Officer	FM_308_0	Transportation Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_TR_PRJ	Transportation Dept - PRJ Costs	FM_308_0	Transportation Support - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_0872	Ticket Receivers New York	FM_308_1	Trans Support - Crewbase	Х	Х	Х		Х			
CC_0886	Ticket Receivers New Haven	FM_308_1	Trans Support - Crewbase	Х	Х						
CC_0887	PHL Ticket Receivers	FM_308_1	Trans Support - Crewbase	Х	Х	Х	Х				
CC_2890	T&E Crewbase Sacramento	FM_308_1	Trans Support - Crewbase	Х	Х	Х		Х			
CC_5390	Manager Crew Base	FM_308_1	Trans Support - Crewbase	Х	Х	Х	Х	Х			
CC_6873	Crew Base-WAS	FM_308_1	Trans Support - Crewbase	Х	Х	Х		Х			
CC_0329	OBS Empire Builder / CA Zephyr	FM_308_2	Trans Support - Route Mgmt	Х	Х	Х	Х		Х	Х	
CC_2583	Route Director Crescent City Service	FM_308_2	Trans Support - Route Mgmt		Х	Х					
CC_0235	Service Planning	FM_308_3	Operations Research & Planning	Х	Х	Х					
CC_1777	Chief Operations Research & Planning	FM_308_3	Operations Research & Planning	Х	Х	Х	Х	Х			



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_2026	National Network	FM_308_3	Operations Research &	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Х
	Planning		Planning								



Table A-28. Cost Center List by Business Type for Subfamily Power - Electric Traction - #309

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_0738	Northend Propulsion Power	FM_309_0	Power - Electric Traction - General	Х	Х		Х				
CC_0739	Southend Propulsion Power	FM_309_0	Power - Electric Traction - General	Х	Х	Х	Х				
CC_0740	Power Purchased From RR	FM_309_0	Power - Electric Traction - General	Х	Х						



Table A-29. Cost Center List by Business Type for Subfamily Stations - #310

	Tab	10 A-20. 00st 061	iter List by Business Type for Subta	l l		#510					
Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_0337	District Manager Station Empire Bldr	FM_310_1	Stations - Route		Х	Х					
CC_0339	District Manager PNW South	FM_310_1	Stations - Route		Х	Х	Х			Х	
CC_0352	Sta Svcs Norfolk VA (Nfk)	FM_310_1	Stations - Route	Х	Х	Х					
CC_0391	Dist Sta Mgr SW Gulf	FM_310_1	Stations - Route		Х	Х					
CC_2204	Sta Svcs Essex Jct VT	FM_310_1	Stations - Route	Х	Х						
CC_2206	Sta Svcs Kingston RI	FM_310_1	Stations - Route	Х	Х		Х				
CC_2208	Sta Svcs Montplier Jct VT	FM_310_1	Stations - Route	Х	Х						
CC_2212	Sta Svcs St Albans VT	FM_310_1	Stations - Route		Х						
CC_2215	Sta Svcs Westerly RI	FM_310_1	Stations - Route	Х							
CC_2216	Sta Svcs White River Jt VT	FM_310_1	Stations - Route		Х						
CC_2217	Montreal	FM_310_1	Stations - Route		Х						
CC_2324	Sta Svcs Niagara Falls NY	FM_310_1	Stations - Route		Х						
CC_2332	Sta Svcs Buffalo NY	FM_310_1	Stations - Route		Х	Х					
CC_2335	Sta Svcs Rutland & Castleton	FM_310_1	Stations - Route		Х						
CC_2403	Sta Svcs Wash MDOT (Marc)	FM_310_1	Stations - Route					Х			
CC_2421	Station Services-Alt	FM_310_1	Stations - Route		Х						
CC_2423	Station Services-Jst	FM_310_1	Stations - Route		Х						



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_2541	Sta Svcs Lorton VA (LOR)	FM_310_1	Stations - Route			Х				Х	
CC_2546	Sta Svcs Birmingham AL (BHM)	FM_310_1	Stations - Route			Х					
CC_2550	Sta Svcs Columbia SC (CLB)	FM_310_1	Stations - Route			Х					
CC_2558	Sta Svcs Atlanta GA (ATL)	FM_310_1	Stations - Route			Х					
CC_2559	Station Services-Chw	FM_310_1	Stations - Route			Х					
CC_2562	Station Services-Npn	FM_310_1	Stations - Route	Х	Х	Х				Х	
CC_2564	Station Services-Prc	FM_310_1	Stations - Route			Х					
CC_2566	Sta Svcs Tuscaloosa AL (TCL)	FM_310_1	Stations - Route			Х					
CC_2568	Station Services-Wbg	FM_310_1	Stations - Route	Х	Х						
CC_2572	Superintendent South Southeast Admin	FM_310_1	Stations - Route	Х	Х	Х				Х	
CC_2575	Sta Svcs Meridian MS (MEI)	FM_310_1	Stations - Route			Х					
CC_2598	Unstaffed Stns-Atlanta Dist	FM_310_1	Stations - Route		Х						
CC_2605	Sta Svcs Auto Train Sanford (SFA)	FM_310_1	Stations - Route			Х				Х	
CC_2671	Sta Svcs Ann Arbor Mi	FM_310_1	Stations - Route		Х	Х					
CC_2672	Sta Svcs Cincinnati OH	FM_310_1	Stations - Route		Х	Х					
CC_2673	Sta Svcs Detroit MI	FM_310_1	Stations - Route		Х	Х					
CC_2677	Sta Svcs Flint Mi	FM_310_1	Stations - Route		Х						
CC_2678	Sta Svcs Jackson Mi	FM_310_1	Stations - Route		Χ						



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_2679	Sta Svcs Lansing Mi	FM_310_1	Stations - Route		Х						
CC_2681	Sta Svcs Port Huron Mi	FM_310_1	Stations - Route		Χ						
CC_2689	Sta Svcs Dearborn MI	FM_310_1	Stations - Route		Х	Х					
CC_2731	Unstaffed Stns-PNW North	FM_310_1	Stations - Route		Х	Х			Х		
CC_2742	Sta Svcs Fargo Nd	FM_310_1	Stations - Route			Х					
CC_2743	Sta Svcs Grand Forks Nd	FM_310_1	Stations - Route			Х					
CC_2744	Sta Svcs St Paul MN- Midway MN (MSP)	FM_310_1	Stations - Route		Х	Х				Х	
CC_2745	Sta Svcs Minot Nd	FM_310_1	Stations - Route			Х					
CC_2746	Sta Svcs Williston Nd	FM_310_1	Stations - Route			Х					
CC_2749	Sta Svcs Lacrosse Wi	FM_310_1	Stations - Route		Х	Х					
CC_2753	Sta Svcs Hastings Ne	FM_310_1	Stations - Route			Х					
CC_2754	Sta Svcs Lincoln Ne	FM_310_1	Stations - Route		Х	Х				Х	
CC_2755	Sta Svcs Omaha Ne	FM_310_1	Stations - Route		Х	Х					
CC_2756	Sta Svcs Ottumwa Ia	FM_310_1	Stations - Route		Х	Х					
CC_2759	Sta Svcs Mount Pleasant Ia	FM_310_1	Stations - Route			Х					
CC_2762	Sta Svcs Ft Madison Ia	FM_310_1	Stations - Route		Х	Х					
CC_2766	Station Services Garden City	FM_310_1	Stations - Route			Х					
CC_2768	Sta Svcs Newton	FM_310_1	Stations - Route		Х	Х					
CC_2769	Sta Svcs Topeka	FM_310_1	Stations - Route	Х		Х					
CC_2801	Sta Svcs Little Rock	FM_310_1	Stations - Route			Х					
CC_2802	Sta Svcs Longview	FM_310_1	Stations - Route			Χ					



Cost Center	Cost Center Description		Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_2803	Sta Svcs Memphis TN - MEM	FM_310_1	Stations - Route			Х					
CC_2804	Sta Svcs Texarkana	FM_310_1	Stations - Route			Χ					
CC_2805	Sta Svcs Austin	FM_310_1	Stations - Route			Х					
CC_2806	Sta Svcs Dallas	FM_310_1	Stations - Route		Х	Х					
CC_2808	Sta Svcs Hammond LA (HMD)	FM_310_1	Stations - Route		Х	Х					
CC_2809	Sta Svcs Houston	FM_310_1	Stations - Route			Х					
CC_2810	Sta Svcs Jackson MS (JAN)	FM_310_1	Stations - Route		Х	Х					
CC_2815	Sta Svcs Temple	FM_310_1	Stations - Route			Х					
CC_2818	Unstaffed Sta Dist Mgr Heartland Flyer	FM_310_1	Stations - Route		Х						
CC_2819	Unstaffed Sta Dist Mgr Austin	FM_310_1	Stations - Route		Х	Х					
CC_2820	Sta Svcs Marshall	FM_310_1	Stations - Route			Х					
CC_2841	Sta Svcs Grand Junction C	FM_310_1	Stations - Route		Х	Х					
CC_2842	Sta Svcs Glenwood Sp Co	FM_310_1	Stations - Route		Х	Х					
CC_2843	Sta Svcs Denver Co	FM_310_1	Stations - Route		Х	Χ					
CC_2844	Sta Svcs Salt Lake Cty Ut	FM_310_1	Stations - Route		Χ	Х					
CC_2848	Sta Svcs Shelby Mt	FM_310_1	Stations - Route			Х					
CC_2849	Sta Svcs Havre Mt	FM_310_1	Stations - Route			Х					
CC_2850	Sta Svcs Glacier Park Mt	FM_310_1	Stations - Route			Х					
CC_2851	Sta Svcs Spokane Wa	FM_310_1	Stations - Route		Χ	Χ					



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_2852	Sta Svcs Whitefish Mt	FM_310_1	Stations - Route			Х					
CC_2861	Sta Svcs Pasco Wa	FM_310_1	Stations - Route		Х	Х					
CC_2863	Sta Svcs Klamath Falls Or	FM_310_1	Stations - Route		Х	Х					
CC_2869	Sta Svcs Wolfpoint Mt	FM_310_1	Stations - Route			Х					
CC_2875	Station Services Bellingham Wa	FM_310_1	Stations - Route		Х	Х					
CC_2887	Unstaffed Sta San Joaquin	FM_310_1	Stations - Route		Х	Х					
CC_2888	Unstaffed Station Nevada	FM_310_1	Stations - Route		Х	Х					
CC_2911	Station Services La Junta	FM_310_1	Stations - Route		Х	Х					
CC_2913	Sta Svcs Albuquerque	FM_310_1	Stations - Route		Х	Х					
CC_2915	Sta Svcs Flagstaff	FM_310_1	Stations - Route		Х	Х				Х	
CC_2918	Sta Svcs Lamy	FM_310_1	Stations - Route			Х					
CC_2919	Sta Svcs Solana Beach	FM_310_1	Stations - Route		Х	Х			Х		
CC_2921	Sta Svcs Oceanside	FM_310_1	Stations - Route		Х	Х					
CC_2922	Sta Svcs Raton	FM_310_1	Stations - Route			Х					
CC_2925	Sta Svcs San Diego	FM_310_1	Stations - Route		Χ				Х		
CC_2926	Sta Svcs Santa Ana	FM_310_1	Stations - Route	Х	Х	Х					
CC_2928	Sta Svcs Anaheim	FM_310_1	Stations - Route		Х						
CC_2929	Sta Svcs Irvine	FM_310_1	Stations - Route		Х	Х					
CC_2932	Sta Svcs San Juan CApistrano	FM_310_1	Stations - Route		Х						
CC_2936	Unstaffed Stns-PNW Eb	FM_310_1	Stations - Route			Х				Х	



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_2939	Unstaffed Stations Empire	FM_310_1	Stations - Route		Х	Х					
CC_2941	Sta Svcs Bakersfield CA	FM_310_1	Stations - Route		Х	Х					
CC_2942	Sta Svcs Fresno CA	FM_310_1	Stations - Route		Х			Х			
CC_2943	Sta Svcs Hanford CA	FM_310_1	Stations - Route		Х	Х		Х			
CC_2946	Sta Svcs Reno Nv	FM_310_1	Stations - Route		Х	Х					
CC_2947	Sta Svcs Modesto CA	FM_310_1	Stations - Route		Х			Х			
CC_2949	Sta Svcs Salinas CA	FM_310_1	Stations - Route		Х	Х					
CC_2953	Sta Svcs Stockton CA	FM_310_1	Stations - Route		Х	Х					
CC_2955	Sta Svcs Merced CA	FM_310_1	Stations - Route		Х			Х			
CC_2957	Unstaffed Stations Capitols	FM_310_1	Stations - Route		Х	Х					
CC_4234	Auto Train Administration	FM_310_1	Stations - Route			Х					
CC_5504	Station Services Downeaster - Maine	FM_310_1	Stations - Route	Х	Х	Х					
CC_5711	Utilities - Lorton VA	FM_310_1	Stations - Route			Х					
CC_5712	Utilities - Sanford Fl	FM_310_1	Stations - Route			Х					
CC_0102	Washington Union Station Property Mgmt	FM_310_2	Stations - Shared (Commuters Present)	Х	Х	Х	Х			Х	
CC_0107	New York Stations	FM_310_2	Stations - Shared (Commuters Present)	Х	Х	Х	Х	Х		Х	·
CC_0108	Maj Station Property Mgmt - PHL/BAL/WIL	FM_310_2	Stations - Shared (Commuters Present)	Х	Х	Х	Х	Х	Х	Х	Х
CC_0305	Property Management	FM_310_2	Stations - Shared (Commuters Present)		Х	Х	Х		Х		



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_0333	Central Region Passenger Inconvenience	FM_310_2	Stations - Shared (Commuters Present)	Х	Х	Х	Х	Х	Х		Х
CC_0393	Dist Station Mgr SW Coast	FM_310_2	Stations - Shared (Commuters Present)		Х	Х			Х		
CC_1167	30Th St. Sta Cleaning Mgt	FM_310_2	Stations - Shared (Commuters Present)	Х	Х	Х	Х			Х	
CC_2161	Supt Stations NYD	FM_310_2	Stations - Shared (Commuters Present)	Х	Х	Х					
CC_2162	Sta Svcs New York Penn	FM_310_2	Stations - Shared (Commuters Present)	Х	Х	Х	Х	Х			
CC_2201	Sta Svcs Boston Rt 128 MA	FM_310_2	Stations - Shared (Commuters Present)	Х	Х	Х	Х			Х	
CC_2202	Sta Svcs Boston South MA	FM_310_2	Stations - Shared (Commuters Present)	Х	Х	Х	Х				
CC_2203	Sta Svcs Boston Backbay Mass	FM_310_2	Stations - Shared (Commuters Present)	Х	Х	Х	Х				
CC_2205	Sta Svcs Hartford CT	FM_310_2	Stations - Shared (Commuters Present)	Х	Х	Х	Х				
CC_2209	Sta Svcs New Haven CT	FM_310_2	Stations - Shared (Commuters Present)	Х	Х	Х	Х	Х		Х	
CC_2210	Sta Svcs New London CT	FM_310_2	Stations - Shared (Commuters Present)	Х	Х		Х				
CC_2211	Sta Svcs Providence RI	FM_310_2	Stations - Shared (Commuters Present)	Х	Х		Х			Х	
CC_2213	Sta Svcs Springfield MA	FM_310_2	Stations - Shared (Commuters Present)	Х	Х	Х	Х				



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_2351	Sta Svcs Trenton NJ	FM_310_2	Stations - Shared (Commuters Present)	Х	Х	Х	Х				
CC_2353	Sta Svcs Newark NJ	FM_310_2	Stations - Shared (Commuters Present)	Х	Х	Х	Х				
CC_2402	Asst Superintendent Station WAS Admin	FM_310_2	Stations - Shared (Commuters Present)	Х	Х	Х	Х	Х		Х	
CC_2416	Station Services Union Station	FM_310_2	Stations - Shared (Commuters Present)	Х	Х	Х	Х	Х			
CC_2417	Ticketing-Union Station	FM_310_2	Stations - Shared (Commuters Present)	Х	Х	Х	Х			Х	
CC_2426	Sta Svcs-North PHL	FM_310_2	Stations - Shared (Commuters Present)	Х	Х		Х				
CC_2430	Sta Svc-Paoli/Malvrn	FM_310_2	Stations - Shared (Commuters Present)	Х	Х	Х	Х				
CC_2432	Unstaffed Stations-PHL	FM_310_2	Stations - Shared (Commuters Present)	Х	Х		Х				
CC_2531	Station Services-Ncr	FM_310_2	Stations - Shared (Commuters Present)	Х	Х	Х	Х				
CC_2532	Station Services-BWI	FM_310_2	Stations - Shared (Commuters Present)	Х	Х	Х	Х	Х			
CC_2533	Station Services-Bal	FM_310_2	Stations - Shared (Commuters Present)	Х	Х	Х	Х	Х			
CC_2534	Supv Customer Svcs-Wil	FM_310_2	Stations - Shared (Commuters Present)	Х	Х	Х	Х			Х	
CC_2536	Sta Svcs Moynihan NY	FM_310_2	Stations - Shared (Commuters Present)	Х	Х	Х		Х			
CC_2725	CHI Station Services	FM_310_2	Stations - Shared (Commuters Present)	Х	Х	Х	Х				



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_2900	Unstaffed Stns-PNW South	FM_310_2	Stations - Shared (Commuters Present)		Х	Х				Х	
CC_2959	Unstaffed Sta Southwest Coast Dist	FM_310_2	Stations - Shared (Commuters Present)		Х	Х	Х				
CC_3130	Balitimore Phila Location Stations	FM_310_2	Stations - Shared (Commuters Present)	Х	Х	Х	Х	Х			
CC_5314	Utilities - Passenger Svcs New York	FM_310_2	Stations - Shared (Commuters Present)	Х	Х	Х		Х			
CC_5507	Passenger Svc NED- Eastern Utilities	FM_310_2	Stations - Shared (Commuters Present)	Х	Х	Х	Х				
CC_5559	Old Saybrook Station	FM_310_2	Stations - Shared (Commuters Present)	Х	Х		Х				
CC_6551	Pax Inconvience Pac Divn	FM_310_2	Stations - Shared (Commuters Present)	Х	Х	Х	Х	Х	Х		
CC_6557	Pass Inconvenience PNW	FM_310_2	Stations - Shared (Commuters Present)	Х	Х	Х		Х			
CC_6593	Terminal Services/Pdx	FM_310_2	Stations - Shared (Commuters Present)		Х	Х				Х	
CC_0103	Legacy Club	FM_310_3	Stations - Shared (No Commuters Present)		Х	Х					
CC_0336	District Station Manager - Stations East	FM_310_3	Stations - Shared (No Commuters Present)		Х	Х				Х	
CC_0342	District Manager PNW North	FM_310_3	Stations - Shared (No Commuters Present)		Х	Х			Х	Х	
CC_0389	District Manager Station - Zephyr	FM_310_3	Stations - Shared (No Commuters Present)		Х	Х			Х	Х	
CC_0402	Unstaffed Stations CA Zephyr	FM_310_3	Stations - Shared (No Commuters Present)		Х	Х			Х		



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_2073	Stations Services -	FM_310_3	Stations - Shared (No	Х	Х	Х					
	Homewood IL		Commuters Present)								
CC_2219	Unstaffed Stations NED	FM_310_3	Stations - Shared (No	X	Х						
			Commuters Present)								
CC_2220	Sta Svcs Stamford CT	FM_310_3	Stations - Shared (No	Х	Х	Х					
			Commuters Present)								
CC_2321	Sta Svcs Albany NY	FM_310_3	Stations - Shared (No Commuters Present)	Х	Х	Х			Х		
CC_2322	Sta Svcs Depew NY	FM_310_3	Stations - Shared (No		Х	Х				Х	
CC_2322	Sta Svcs Depew N1	LINI_210_2	Commuters Present)		_ ^	_ ^				^	
CC_2323	Sta Svcs Hudson NY	FM_310_3	Stations - Shared (No		Х				Х	Х	
CC_2323	Sta Sves Haason Wi	110_5	Commuters Present)						^	^	
CC_2325	Sta Svcs Rhinecliff NY	FM_310_3	Stations - Shared (No	Х	Х	Х			Х		
00_2323	Sta Sves Millicelli IVI	1111_310_3	Commuters Present)		^	^					
CC 2326	Sta Svcs Rochester NY	FM 310 3	Stations - Shared (No		Х	Х					
			Commuters Present)								
CC 2327	Sta Svcs Syracuse NY	FM_310_3	Stations - Shared (No		Х	Х			Х		
			Commuters Present)								
CC_2328	Sta Svcs Utica NY	FM_310_3	Stations - Shared (No		Х	Х					
_			Commuters Present)								
CC_2329	Unstaffed Empire Stns	FM_310_3	Stations - Shared (No		Х	Χ					
_	East		Commuters Present)								
CC_2330	Sta Svcs Saratoga Spr	FM_310_3	Stations - Shared (No		Х	Х					
	NY		Commuters Present)								
CC_2331	Sta Svcs Schenectady	FM_310_3	Stations - Shared (No		Х	Х			Х	Х	
	NY		Commuters Present)								
CC_2334	Unstaffed Stns Empire	FM_310_3	Stations - Shared (No			Х					
	West		Commuters Present)								



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_2411	30Th Street-	FM_310_3	Stations - Shared (No	Х	Х	Х	Х				
	Ushers/Redcaps		Commuters Present)								
CC_2412	30Th Street-	FM_310_3	Stations - Shared (No	Х	Х	Х	Х]
	Ticketing/Metro Lounge		Commuters Present)								
CC_2413	30Th Street-Baggage	FM_310_3	Stations - Shared (No Commuters Present)	Х	Х	Х	Х				
CC_2418	Washington Baggage	FM_310_3	Stations - Shared (No Commuters Present)	Х	Х	Х					
CC_2422	Station Services - Har	FM_310_3	Stations - Shared (No Commuters Present)	Х	Х					Х	
CC_2424	Station Services-Lnc	FM_310_3	Stations - Shared (No Commuters Present)	Х	Х	Х				Х	
CC_2425	Station Services-Pgh	FM_310_3	Stations - Shared (No Commuters Present)	Х	Х	Х	Х				
CC_2510	Dist Sta Mgr SW Desert	FM_310_3	Stations - Shared (No Commuters Present)		Х	Х				Х	
CC_2542	Station Services-Alx	FM_310_3	Stations - Shared (No Commuters Present)	Х	Х	Х					
CC_2548	Sta Svcs Greensboro NC (GRO)	FM_310_3	Stations - Shared (No Commuters Present)	Х	Х	Х					
CC_2549	Sta Svcs Charleston SC (CHS)	FM_310_3	Stations - Shared (No Commuters Present)			Х				Х	
CC_2551	Sta Svcs Fayetteville NC (FAY)	FM_310_3	Stations - Shared (No Commuters Present)	Х	Х	Х					
CC_2552	Sta Svcs Florence SC (FLO)	FM_310_3	Stations - Shared (No Commuters Present)			Х					
CC_2553	Sta Svcs Raleigh NC (RGH)	FM_310_3	Stations - Shared (No Commuters Present)	Х	Х	Х	Х				



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_2554	Sta Svcs Savannah GA	FM_310_3	Stations - Shared (No	Х	Х	Х					
	(SAV)		Commuters Present)								<u> </u>
CC_2555	Sta Svcs Cary NC (CYN)	FM_310_3	Stations - Shared (No Commuters Present)	Х	Х	Х					
CC_2557	Sta Svcs Charlotte NC (CLT)	FM_310_3	Stations - Shared (No Commuters Present)	Х	Х	Х					
CC_2560	Station Services-Cvs	FM_310_3	Stations - Shared (No Commuters Present)	Х	Х	Х		Х			
CC_2563	Sta Svcs Petersburg VA (PTB)	FM_310_3	Stations - Shared (No Commuters Present)	Х	Х	Х					
CC_2565	Station Services-Rvr	FM_310_3	Stations - Shared (No Commuters Present)	Х	Х	Х				Х	
CC_2567	Sta Svcs Rocky Mount NC (RMT)	FM_310_3	Stations - Shared (No Commuters Present)	Х	Х	Х					
CC_2569	Sta Svcs Lynchburg VA (LYH)	FM_310_3	Stations - Shared (No Commuters Present)	Х	Х	Х					
CC_2570	Sta Svcs Durham NC (DNC)	FM_310_3	Stations - Shared (No Commuters Present)	Х	Х	Х					
CC_2573	Sta Svcs Wilson NC (WLN)	FM_310_3	Stations - Shared (No Commuters Present)	Х	Х	Х					
CC_2574	Unstaff Stations-Har (West)	FM_310_3	Stations - Shared (No Commuters Present)	Х	Х	Х				Х	
CC_2576	Unstaffed Stations Virginia	FM_310_3	Stations - Shared (No Commuters Present)	Х	Х	Х					
CC_2588	Unstaffed Stations- Raleigh Dist	FM_310_3	Stations - Shared (No Commuters Present)	Х	Х	Х	Х				
CC_2591	Sta Svcs Jacksonville FL (JAX)	FM_310_3	Stations - Shared (No Commuters Present)	Х	Х	Х	Х	Х			



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_2592	Sta Svcs Lakeland FL	FM_310_3	Stations - Shared (No			Х					
	(LKL)		Commuters Present)								
CC_2593	Sta Svcs Orlando FL	FM_310_3	Stations - Shared (No	Х	Х	Х	Х	Х		Х	
66 2507	(ORL)	ENA 240 2	Commuters Present)								<u> </u>
CC_2597	Sta Svcs Sebring FL (SBG)	FM_310_3	Stations - Shared (No Commuters Present)			Х					
CC_2599	Sta Svcs Winter Haven FL (WTH)	FM_310_3	Stations - Shared (No Commuters Present)			Х					
CC_2600	Sta Svcs Winter Park FL (WPK)	FM_310_3	Stations - Shared (No Commuters Present)			Х					
CC_2602	Sta Svcs Tampa FL (TPA)	FM_310_3	Stations - Shared (No Commuters Present)			Х				Х	
CC_2603	Sta Svcs Kissimmee FL (KIS)	FM_310_3	Stations - Shared (No Commuters Present)			Х					
CC_2604	Sta Svcs Deland FL (DLD)	FM_310_3	Stations - Shared (No Commuters Present)			Х					
CC_2606	Sta Svcs Deerfield Bch FL (DFB)	FM_310_3	Stations - Shared (No Commuters Present)			Х					
CC_2608	Sta Svcs Ft Lauderdale FL (FTL)	FM_310_3	Stations - Shared (No Commuters Present)			Х					
CC_2609	Sta Svcs Hollywood FL (HOL)	FM_310_3	Stations - Shared (No Commuters Present)			Х					
CC_2610	Sta Svcs Miami FL (MIA)	FM_310_3	Stations - Shared (No Commuters Present)	Х		Х					
CC_2611	Sta Svcs West Palm FL (WPB)	FM_310_3	Stations - Shared (No Commuters Present)	Х		Х					
CC_2612	Unstaffed Stns - Jacksonville Dist	FM_310_3	Stations - Shared (No Commuters Present)	Х	Х	Х	Х	Х	Х		



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_2675	Sta Svcs Indianapolis IN	FM_310_3	Stations - Shared (No			Х					
			Commuters Present)								<u> </u>
CC_2676	Sta Svcs Battle Creek Mi	FM_310_3	Stations - Shared (No		Х	Х					
			Commuters Present)								
CC_2680	Sta Svcs Niles Mi	FM_310_3	Stations - Shared (No		Х						
			Commuters Present)								
CC_2682	Sta Svcs Kalamazoo Mi	FM_310_3	Stations - Shared (No		Х						
			Commuters Present)								
CC_2685	Sta Svcs Cleveland Oh	FM_310_3	Stations - Shared (No		Χ	Χ					
			Commuters Present)								
CC_2686	Sta Svcs Toledo Oh	FM_310_3	Stations - Shared (No		Χ	Χ					
			Commuters Present)								
CC_2687	Sta Svcs South Bend In	FM_310_3	Stations - Shared (No			Χ					
			Commuters Present)								
CC_2690	Unstaffed Stations-Dist	FM_310_3	Stations - Shared (No		Χ	Χ	Χ			Χ	
	Mgr East		Commuters Present)								
CC_2722	Sta Svcs Naperville II	FM_310_3	Stations - Shared (No		Χ	Χ					
_	(NPV)		Commuters Present)								
CC_2723	Sta Svcs Joliet II	FM_310_3	Stations - Shared (No		Χ	Χ					
			Commuters Present)								
CC_2724	Unstaffed Stations IL/IN	FM_310_3	Stations - Shared (No		Х	Χ					
			Commuters Present)								
CC_2751	Sta Svcs Milwaukee Wi	FM_310_3	Stations - Shared (No		Χ	Χ					
			Commuters Present)								
CC_2752	Unstaffed Sta Dist Mgr	FM_310_3	Stations - Shared (No		Х	Х					
_	St Louis	_	Commuters Present)								
CC_2757	Sta Svcs Alton	FM_310_3	Stations - Shared (No		Х	Х					
			Commuters Present)								



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_2758	Sta Svcs Bloomington-	FM_310_3	Stations - Shared (No		Х	Х					
	Normal		Commuters Present)								
CC_2760	Sta Svcs Champaign-	FM_310_3	Stations - Shared (No		Х	Х					
	Urbana		Commuters Present)								
CC_2763	Sta Svcs Galesburg Il-Bn	FM_310_3	Stations - Shared (No		Х	Х				Х	
			Commuters Present)								
CC_2765	Sta Svcs Springfield	FM_310_3	Stations - Shared (No		Х	Х					
			Commuters Present)								
CC_2767	Sta Svcs Kansas City	FM_310_3	Stations - Shared (No		Х	Х					
			Commuters Present)								
CC_2770	Sta Svcs Carbondale	FM_310_3	Stations - Shared (No		Х	Х					
			Commuters Present)								
CC_2774	Sta Svcs St. Louis	FM_310_3	Stations - Shared (No		Х	Х					
			Commuters Present)								
CC_2807	Sta Svcs Ft Worth	FM_310_3	Stations - Shared (No		Х	Х					
			Commuters Present)								
CC_2812	Sta Svcs New Orleans LA	FM_310_3	Stations - Shared (No			Х					
	(NOL)		Commuters Present)								
CC_2813	Unstaffed Stations-	FM_310_3	Stations - Shared (No			Х				Х	
	Central Southeast		Commuters Present)								
CC_2814	Sta Svcs San Antonio	FM_310_3	Stations - Shared (No			Х					
			Commuters Present)								
CC_2845	Supt Stations SW	FM_310_3	Stations - Shared (No	Х	Χ	Х	Х	Х	Х	Х	
			Commuters Present)								
CC_2853	Sta Svcs Edmonds Wa	FM_310_3	Stations - Shared (No		Х	Х					
			Commuters Present)								
CC_2854	Sta Svcs Eugene Or	FM_310_3	Stations - Shared (No Commuters Present)		Х	Х					



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_2855	Sta Svcs Everett Wa	FM_310_3	Stations - Shared (No		Х	Х					
			Commuters Present)								<u> </u>
CC_2856	Sta Svcs Portland Or	FM_310_3	Stations - Shared (No		Х	Х				Х	
			Commuters Present)								<u> </u>
CC_2857	Sta Svcs Salem Or	FM_310_3	Stations - Shared (No		Х	Х	Х				
			Commuters Present)								
CC_2858	Sta Svcs Seattle Wa	FM_310_3	Stations - Shared (No		Х	Х				Х	
			Commuters Present)								<u> </u>
CC_2859	Sta Svcs Tacoma Wa	FM_310_3	Stations - Shared (No		Х	Х				Х	
			Commuters Present)								
CC_2860	Sta Svcs Vancouver Wa	FM_310_3	Stations - Shared (No		Х	Х					
			Commuters Present)								
CC_2862	Sta Svcs Centralia Wa	FM_310_3	Stations - Shared (No		Х	Х					
			Commuters Present)								
CC_2865	Sta Svcs Albany Or	FM_310_3	Stations - Shared (No		Χ	Χ					
			Commuters Present)								
CC_2866	Unstaffed Stations -	FM_310_3	Stations - Shared (No		Χ	Χ	Χ				
	Asst Supt Ops LAX		Commuters Present)								
CC_2882	Sta Svcs Los Angeles	FM_310_3	Stations - Shared (No		Χ	Χ	Χ			Χ	
			Commuters Present)								
CC_2883	Sta Extra Board Los	FM_310_3	Stations - Shared (No		Χ	Χ					
	Angeles		Commuters Present)								
CC_2884	Sta Admin Los Angeles	FM_310_3	Stations - Shared (No		Χ	Χ				Χ	
			Commuters Present)								1
CC_2885	Sta Svcs Oxnard	FM_310_3	Stations - Shared (No		Χ	Χ					
			Commuters Present)								
CC_2886	Sta Svcs Santa Barbara	FM_310_3	Stations - Shared (No		Х	Х					
			Commuters Present)								



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_2889	Sta Svcs Van Nuys	FM_310_3	Stations - Shared (No		Х	Х	Х				
			Commuters Present)								<u> </u>
CC_2914	Sta Svcs El Paso	FM_310_3	Stations - Shared (No			Х					
			Commuters Present)								<u> </u>
CC_2916	Sta Svcs Maricopa	FM_310_3	Stations - Shared (No		Х	Х					
			Commuters Present)								
CC_2917	Sta Svcs Tucson	FM_310_3	Stations - Shared (No			Х					
			Commuters Present)								
CC_2920	Sta Svcs Fullerton	FM_310_3	Stations - Shared (No		Χ	Х	Χ				
			Commuters Present)								
CC_2933	Unstaffed Sta	FM_310_3	Stations - Shared (No		Χ	Χ					
	Southwest Desert Dist		Commuters Present)								
CC_2944	Sta Svcs Martinez CA	FM_310_3	Stations - Shared (No		Χ	Χ					
			Commuters Present)								
CC_2945	Sta Svcs Oakland CA	FM_310_3	Stations - Shared (No		Χ	Χ					
			Commuters Present)								
CC 2948	Sta Svcs Sacramento CA	FM_310_3	Stations - Shared (No		Х	Х					
_			Commuters Present)								
CC 2951	Sta Svcs San Jose CA	FM_310_3	Stations - Shared (No		Х	Х					
_			Commuters Present)								
CC_2952	Sta Svcs San Luis Obispo	FM 310 3	Stations - Shared (No		Х	Х					
_	· ·		Commuters Present)								
CC_2954	Sta Svcs Davis CA	FM_310_3	Stations - Shared (No		Х	Х					
_			Commuters Present)								
CC_2958	Sta Svcs Emeryville Calf	FM 310 3	Stations - Shared (No		Х	Х					
_	, , , , , , , , , , , , , , , , , , , ,		Commuters Present)								
CC_5307	Utilities - Passenger Svcs	FM_310_3	Stations - Shared (No		Х	Х					
	Empire Dist		Commuters Present)								



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_5587	HAR District Admin	FM_310_3	Stations - Shared (No Commuters Present)	Х	Х	Х	Х			Х	
CC_6511	Superintendent Stations Central Northwes	FM_310_3	Stations - Shared (No Commuters Present)	Х	Х	Х	Х		Х	Х	
CC_6591	Los Angeles Union Station	FM_310_3	Stations - Shared (No Commuters Present)		Х	Х					
CC_6875	Asst Supt Stations PHL Admin	FM_310_3	Stations - Shared (No Commuters Present)	Х	Х	Х	Х			Х	
CC_0104	CUS Property Management	FM_310_4	Station Support		Х	Х	Х		Х	Х	
CC_0105	Major Stations Facilities Staffing	FM_310_4	Station Support	Х	Х	Х	Х	Х	Х	Х	
CC_0106	Commercial Station Events	FM_310_4	Station Support		Х	Х	Х		Х	Х	
CC_0307	Station Administration Chicago	FM_310_4	Station Support	Х	Х	Х	Х		Х		
CC_0332	VP Customer Service	FM_310_4	Station Support	Х	Х	Х	Х	Х	Χ	Х	
CC_0700	Facilities Planning	FM_310_4	Station Support	Х	Х	Х	Х	Х	Х	Х	Х
CC_0760	Stations Design	FM_310_4	Station Support	Х	Х	Х	Х	Х	Х	Х	Х
CC_0765	ADA Stations Program	FM_310_4	Station Support	Х	Х	Х	Х	Х	Χ	Х	
CC_1005	Passenger Accessibility	FM_310_4	Station Support	Х	Х	Х	Х	Х	Х	Х	
CC_1209	Major Stations Development	FM_310_4	Station Support		_					Х	
CC_2028	Stations Planning and Conceptual Design	FM_310_4	Station Support	Х	Х	Х	Х	Х	Х	Х	-
CC_2923	District Station Manager San Joaquin	FM_310_4	Station Support		Х	Х		Х			



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_3004	Services & Standards	FM_310_4	Station Support	Х	Χ	Χ	Χ				
CC_3122	CAPD - PSNY Capacity	FM_310_4	Station Support	Χ	Χ		Х		Χ	Х	
CC_3123	CAPD - Chicago/ Mid West Capacity	FM_310_4	Station Support		Х	Х	Х		Х		
CC_3124	CAPD - WUS Capacity	FM_310_4	Station Support	Χ	Χ	Х	Х		Χ		
CC_OH53	OH Stations & OBS	FM_310_4	Station Support	Χ	Х	Х	Х	Х	Χ	Х	



Table A-30. Cost Center List by Business Type for Subfamily Sales - #401

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_0514	Distribution	FM_401_0	Sales - General	Х	Х	Х		Х			
CC_1118	CX Strategy & Design Analysis	FM_401_0	Sales - General	Х	Х	Х		Х			
CC_1119	Digital Channel Management	FM_401_0	Sales - General	Х	Х	Х		Х	Х		
CC_1131	Customer Communications	FM_401_0	Sales - General	Х	Х	Х		Х			



Table A-31. Cost Center List by Business Type for Subfamily Information & Reservations - #402

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_1025	Social Media	FM_402_1	Reservations and Call Centers	Х	Χ	Χ		Х			
CC_1091	Customer Care Center Support	FM_402_1	Reservations and Call Centers	Х	Х	Х					
CC_1092	Customer Care Center	FM_402_1	Reservations and Call Centers	Х	Х	Х					
CC_1097	National Remote Team	FM_402_1	Reservations and Call Centers	Х	Х	Χ					



Table A-32. Cost Center List by Business Type for Subfamily Marketing - #403

	I able	A-32. Cost Cente	er List by Business Type for Subtami	ily iviair	vening .	#403					
Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_1012	Loyalty & Partnerships	FM_403_0	Marketing - General	Х	Х	Х					
CC_1013	Brand Marketing	FM_403_0	Marketing - General	Х	Х	Х		Х			
CC_1015	Corporate Sales	FM_403_0	Marketing - General	Х	Х	Х					
CC_1016	User Acceptance Testing	FM_403_0	Marketing - General	Х	Х	Х		Х	Х		
CC_1017	CRM & Lifecycle Marketing	FM_403_0	Marketing - General	Х	Х	Х		Х			
CC_1113	CRM & Refreshment Sales Systems	FM_403_0	Marketing - General	Х	Х	Х		Х	Х		
CC_1121	Digital Media & Mobile Marketing	FM_403_0	Marketing - General	Х	Х	Х	Х	Х	Х	Х	
CC_1134	Pricing & Revenue Management	FM_403_0	Marketing - General	Х	Х	Х					
CC_MK_PRJ	VP Mktg & Product Mgmt - PRJ Costs	FM_403_0	Marketing - General	Х	Х	Х	Х				
CC_0541	Customer Relations	FM_403_1	Marketing Support	Х	Х	Х					
CC_0702	Commercial Team Management	FM_403_1	Marketing Support	Х	Х	Х		Х			
CC_0728	Customer Insights & Market Research	FM_403_1	Marketing Support	Х	Х	Х		Х		Х	
CC_1112	Agent Channels	FM_403_1	Marketing Support	Х	Х	Х	Х	Х	Х	Х	Χ
CC_1307	Customer & Revenue Systems Mgmt	FM_403_1	Marketing Support	Х	Х	Х	Х	Х	Х	Х	Х
CC_1309	Insights & Analytics	FM_403_1	Marketing Support	Х	Х	Х	Х	Х	Х	Х	Х
CC_1315	Mainframe Engineeting & Reservation Sys	FM_403_1	Marketing Support	Х	Х	Х			Х		



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_1316	Marketing & Customer Experience	FM_403_1	Marketing Support	Х	Х	Х	Х	Х	Х	Х	Х
CC_1317	Solution Architecture	FM_403_1	Marketing Support	Х	Х	Х	Х	Х	Χ	Х	Χ
CC_1318	Revenue Mgmt	FM_403_1	Marketing Support	Х	Х	Х			Х		



Table A-33. Cost Center List by Business Type for Subfamily Station and On-Board Technology - #404

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	QT-SIN	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_1109	Wi-Fi	FM_404_0	Station and On-Board	Χ	Χ	Χ	Χ		Χ	Χ	
			Technology - General								



Table A-34. Cost Center List by Business Type for Subfamily Service Line Mgmt. - #405

	I able A-3	4. Cost Center Li	st by Business Type for Subfamily	Service	Line W	gmt	#405				•
Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_0326	Operations California - Staff	FM_405_0	Service Line Mgmt. General		Х			Х	Х		
CC_0379	Commercial Performance & Continuous Impr	FM_405_0	Service Line Mgmt. General	Х	Х	Х					
CC_0528	National State Relations	FM_405_0	Service Line Mgmt. General		Х	Х		Х			
CC_0529	Commuter & Ancillary Services	FM_405_0	Service Line Mgmt. General	Х				Х	Х		
CC_0530	State Supported Services	FM_405_0	Service Line Mgmt. General		Х			Х			
CC_0537	Real Estate Development	FM_405_0	Service Line Mgmt. General							Х	
CC_0704	Product Development	FM_405_0	Service Line Mgmt. General	Х	Χ	Х		Х			
CC_0726	Long Distance Service Line	FM_405_0	Service Line Mgmt. General			Х			Х		
CC_1040	State Supported SL Strategy	FM_405_0	Service Line Mgmt. General		Х						
CC_1150	Infrastructure	FM_405_0	Service Line Mgmt. General	Х							
CC_1162	Parking 30Th Street Station	FM_405_0	Service Line Mgmt. General	Х	Х	Х	Х			Х	
CC_1163	Real Estate Management	FM_405_0	Service Line Mgmt. General	Х	Х	Х	Х	Х	Х	Х	
CC_1171	Commercial Planning and Development	FM_405_0	Service Line Mgmt. General							Х	
CC_1172	Real Estate Office and Retail	FM_405_0	Service Line Mgmt. General							Х	



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_1174	Real Estate National Network	FM_405_0	Service Line Mgmt. General							Х	
CC_RE_PRJ	Corp Real Estate - PRJ Costs	FM_405_0	Service Line Mgmt. General	Х	Х	Х	Х	Х	Х	Х	Х
CC_SP_PRJ	Strat Partnrshps & Bus Dev - PRJ Costs	FM_405_0	Service Line Mgmt. General	Х	Х	Х	Х	Х	Х	Х	Х



Table A-35. Cost Center List by Business Type for Subfamily Corporate Administration - #601

	I able A-35.	COST CELLER FISE	by Business Type for Subfamily Co	iporate	Aumin	istratio	11 - #60	_			
Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_0725	Real Estate Program Management	FM_601_0	Corporate Administration - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_0730	Real Estate	FM_601_0	Corporate Administration - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_0819	Commercial Management	FM_601_0	Corporate Administration - General	Х							
CC_3107	Project Management Center of Excellence	FM_601_0	Corporate Administration - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3110	Environmental and Cultural Compliance	FM_601_0	Corporate Administration - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_3407	Central CM	FM_601_0	Corporate Administration - General		Х	Х			Х		
CC_4810	Proc & Log- Supply Chain - Tactical Team	FM_601_0	Corporate Administration - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_OH28	OH Exempt-Misc	FM_601_0	Corporate Administration - General	Х	Х	Х	Х	Х	Х	Х	Х
CC_0724	Corporate Facilities	FM_601_11	Corp Operations	Х	Х	Х	Х	Χ	Χ	Χ	Χ
CC_1001	Chief Operation Officer- Staff	FM_601_11	Corp Operations	Х	Х	Х	Х	Х	Х	Х	Х
CC_0504	Commercial Transac. Legal Practice Area	FM_601_2	Legal	Х	Х	Х	Х	Х	Х	Х	Х
CC_0505	General Litigation Legal Practice Area	FM_601_2	Legal	Х	Х	Х	Х	Х	Х	Х	Х
CC_0506	Labor and Employment Legal Practice Area	FM_601_2	Legal	Х	Х	Х	Х	Х	Х	X	Х
CC_0507	Railroad Operations Legal Practice Area	FM_601_2	Legal	Х	Х	Х	Х	Х	Х	Х	Х



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_0508	RE & Infrastructure Legal Practice Area	FM_601_2	Legal	Х	Х	Х	Х	Х	Х	Х	Х
CC_0531	General Counsel	FM_601_2	Legal	Х	Х	Х	Х	Х	Х	Х	Х
CC_0535	HR Investigations	FM_601_2	Legal	Х	Х	Х	Х	Х	Х	Х	Х
CC_0536	Office Of Disciplinary Investigation	FM_601_2	Legal	Х	Х	Х	Х	Х	Х	Х	Х
CC_0721	Records & Information Management	FM_601_2	Legal	Х	Х	Х	Х	Х	Х	Х	Х
CC_1201	Board Of Directors	FM_601_2	Legal	Х	Х	Х	Х	Х	Х	Х	Х
CC_1360	Law	FM_601_2	Legal	Х	Х	Х	Х	Х	Х	Х	Х
CC_0521	Government Affairs	FM_601_3	Govt Affairs Corp Communications	Х	Х	Х	Х	Х	Х	Х	Х
CC_0522	Office of Community Engagement (OCE)	FM_601_3	Govt Affairs Corp Communications	Х	Х	Х	Х	Х	Х	Х	Х
CC_0523	Gov't Affairs & Corp Comm Mgmt	FM_601_3	Govt Affairs Corp Communications	Х	Х	Х	Х	Х	Х	Х	Х
CC_0538	Corporate Communications	FM_601_3	Govt Affairs Corp Communications	Х	Х	Х	Х	Х	Х	Х	Х
CC_0727	Operations FP&A	FM_601_4	Financial Planning	Х	Х	Х	Х	Х	Х	Х	Х
CC_0729	Management Associates	FM_601_4	Financial Planning	Х	Х	Х	Х	Χ	Х	Χ	
CC_0811	FP&A	FM_601_4	Financial Planning	Х	Х	Х	Х	Х	Х	Х	Х
CC_0814	Capital Delivery FP&A	FM_601_4	Financial Planning	Х	Х	Х	Х	Х	Х	Х	Х
CC_0860	Finance Continuous Improvement	FM_601_4	Financial Planning	Х	Х	Х	Х	Х	Х	Х	Х
CC_0901	Grants Administration	FM_601_4	Financial Planning	Х	Х	Х	Х	Х	Х	Х	Х
CC_1202	Service Planning & Costing	FM_601_4	Financial Planning	Х	Х	Х	Х	Х	Х	Х	Х



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_1306	Order to Cash (Finance)	FM_601_4	Financial Planning	Х	Х	Х	Х	Х	Х	Х	Х
CC_0852	Controller & Tax	FM_601_5	Controller	Х	Х	Х	Χ	Х	Х	Х	Χ
CC_0853	Corporate Accounting	FM_601_5	Controller	Х	Х	Х	Х	Х	Х	Х	Х
CC_0862	A/P	FM_601_5	Controller	Х	Х	Х	Х	Х	Х	Х	Х
CC_0866	Capital & Inventory Accounting	FM_601_5	Controller	Х	Х	Х	Х	Х	Х	Х	Х
CC_0876	Revenue Accounting	FM_601_5	Controller	Х	Х	Х	Χ	Χ	Х	Х	Χ
CC_0890	Financial Systems	FM_601_5	Controller	Х	Х	Х	Х	Х	Х	Х	Х
CC_0701	Chief Financial Officer	FM_601_6	CFO Office	Х	Х	Х	Х	Х	Х	Х	Х
CC_0705	Amtrak Controls	FM_601_6	CFO Office	Х	Х	Х	Х	Х	Х	Х	Х
CC_0801	Treasury	FM_601_6	CFO Office	Х	Х	Х	Х	Х	Х	Х	Х
CC_0501	President	FM_601_7	CEO_President	Х	Х	Х	Х	Х	Х	Х	Х
CC_9901	Profit Center Changes	FM_601_8	Corp Common								Х
CC_0734	Network Development Initiatives	FM_601_9	Corp Strategy	Х	Х	Х	Х	Х	Х	Х	Х
CC_0829	Strategic Initiatives	FM_601_9	Corp Strategy	Х	Х	Х	Χ	Χ	Х	Х	Χ
CC_1164	Sustainability & Climate	FM_601_9	Corp Strategy	Х	Х	Х	Х	Х	Х	Х	Х
CC_2027	Corporate Strategy & Strategic Portfolio	FM_601_9	Corp Strategy	Х	Х	Х	Х	Х	Х	Х	Х
CC_4922	Strategic Procurement	FM_601_9	Corp Strategy	Χ	Χ	Χ	Χ	Х	Χ	Χ	Χ



Table A-36. Cost Center List by Business Type for Subfamily Centralized Services - #602

	Table A-36	. Cost Center Lis	t by Business Type for Subfamily C	entraliz	ea Ser	vices -	#602				
Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_0710	NEC Advisory Commission	FM_602_0	Centralized Services - General	Х	Х	Х	Х				Х
CC_0723	Infrastructure Platform Services	FM_602_05	IT Operations	Х	Х	Х	Х	Х	Х	Х	Х
CC_1301	Chief Information Officer	FM_602_05	IT Operations	Х	Х	Х	Х	Х	Х	Х	Х
CC_1302	Cyber Defense	FM_602_05	IT Operations	Х	Х	Х	Х	Х	Х	Х	Χ
CC_1303	IT GRC	FM_602_05	IT Operations	Х	Х	Х	Х	Х	Х	Х	Х
CC_1311	Fleet Technology	FM_602_05	IT Operations	Х	Х	Х	Х	Х	Х	Х	Х
CC_1312	Supplier Management	FM_602_05	IT Operations	Х	Х	Χ	Х	Х	Х	Х	Χ
CC_1313	Cloud Solutions	FM_602_05	IT Operations	Х	Х	Х	Х	Х	Х	Х	Х
CC_1319	Enterprise Application Support & NOC	FM_602_05	IT Operations	Х	Х	Х	Х	Х	Х	Х	Х
CC_1320	Technology Operations Management	FM_602_05	IT Operations	Х	Х	Х	Х	Х	Х	Х	Х
CC_1321	Cybersecurity Architecture	FM_602_05	IT Operations	Х	Х	Х	Х	Х	Х	Х	Х
CC_1324	Corporate Technologies	FM_602_05	IT Operations	Х	Х	Х	Х	Х	Х	Х	Х
CC_1361	Technology Portfolio Management	FM_602_05	IT Operations	Х	Х	Х	Х	Х	Х	Х	Х
CC_1363	Corporate Planning	FM_602_05	IT Operations	Х	Х	Х	Х	Х	Х	Х	Χ
CC_1364	DT-Enterprise Architecture	FM_602_05	IT Operations	Х	Х	Х	Х	Х	Х	Х	Х
CC_1370	Network Operations	FM_602_05	IT Operations	Х	Х	Х	Х	Х	Х	Х	Х
CC_1373	DT-Innovation and R&D	FM_602_05	IT Operations	Х	Х	Х	Х	Х	Х	Х	Х
CC_4904	IT Procurement	FM_602_05	IT Operations	Х	Х	Х	Х	Х	Х	Х	Х



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_CP16	Can_Prj_It	FM_602_05	IT Operations	Х	Х	Х	Х	Χ	Χ	Х	
CC_IT_PRJ	Info Tech Dept - PRJ Costs	FM_602_05	IT Operations	Х	Х	Х	Х	Х	Х	Х	Х
CC_3024	Design & Development	FM_602_07	Training	Χ	Χ	Х	Χ	Х	Х	Χ	Χ
CC_5010	HR Training Systems & Support	FM_602_07	Training	Х	Х	Х	Х	Х	Х	Х	Х
CC_5016	HR Training & Development	FM_602_07	Training	Х	Х	Х	Х	Х	Х	Х	Х
CC_5023	Customer Service T&D	FM_602_07	Training	Х	Χ	Х		Х			
CC_5044	Simulation & Standardization	FM_602_07	Training	Х	Х	Х	Х	Х	Х	Х	Х
CC_0718	HR Compliance	FM_602_08	Personnel & Benefits Mgmt	Х	Х	Х	Х	Х	Х	Х	Χ
CC_1372	Right Day Care One	FM_602_08	Personnel & Benefits Mgmt	Х	Х	Х	Х	Χ	Х	Х	Χ
CC_1421	HR Preboard Support	FM_602_08	Personnel & Benefits Mgmt	Х	Χ	Χ	Х	Х	Χ	Χ	Х
CC_1422	HR Medical Services	FM_602_08	Personnel & Benefits Mgmt	Х	Х	Х	Х	Χ	Χ	Χ	Х
CC_1425	EAP	FM_602_08	Personnel & Benefits Mgmt	Х	Χ	Х	Х	Χ	Χ	Χ	Х
CC_1441	X HR Operations	FM_602_08	Personnel & Benefits Mgmt	Х	Х	Х	Х	Χ	Χ	Х	
CC_1442	HR Transformation	FM_602_08	Personnel & Benefits Mgmt	Х	Х	Х	Х	Χ	Χ	Χ	Х
CC_1462	HR Talent Acquisition	FM_602_08	Personnel & Benefits Mgmt	Х	Х	Х	Х	Х	Х	Х	Χ
CC_1463	Drug & Alcohol Testing	FM_602_08	Personnel & Benefits Mgmt	Х	Χ	Х	Х	Χ	Х	Χ	Χ
CC_1480	Inquiry Management	FM_602_08	Personnel & Benefits Mgmt	Х	Χ	Χ	Х	Х	Χ	Χ	Х
CC_1481	HR Compensation	FM_602_08	Personnel & Benefits Mgmt	Х	Χ	Χ	Х	Х	Χ	Х	Х
CC_1482	HR Benefits	FM_602_08	Personnel & Benefits Mgmt	Х	Χ	Х	Х	Х	Х	Х	Х
CC_1483	Leave Management	FM_602_08	Personnel & Benefits Mgmt	Х	Х	Χ	Х	Χ	Χ	Х	Х
CC_1492	HR Budget & Administration	FM_602_08	Personnel & Benefits Mgmt	Х	Х	Х	Х	Х	Х	Х	Х



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_3022	PIER & Wellness	FM_602_08	Personnel & Benefits Mgmt	Х	Х	Х	Х	Х	Х	Х	Х
CC_3051	Labor Relations	FM_602_08	Personnel & Benefits Mgmt	Х	Х	Х	Х	Х	Х	Х	Х
CC_0542	Mechanical Apprenticeship Program	FM_602_09	HCM Support	Х	Х	Х	Х	Х	Х	Х	Х
CC_0715	Office of the CHRO	FM_602_09	HCM Support	Х	Х	Х	Х	Х	Х	Х	Х
CC_1404	Inclusion and Culture	FM_602_09	HCM Support	Х	Х	Х	Х	Х	Х	Х	Х
CC_1405	HR Business Partners	FM_602_09	HCM Support	Х	Х	Х	Х	Х	Х	Х	Х
CC_1406	HR Assessment & Leadership Development	FM_602_09	HCM Support	Х	Х	Х	Х	Х	Х	Х	Х
CC_1407	HR Workforce Analytics	FM_602_09	HCM Support	Х	Х	Х	Х	Х	Х	Х	Х
CC_1411	Diversity	FM_602_09	HCM Support	Х	Х	Х	Х	Х	Х	Х	Х
CC_1412	Manager Trainee Program	FM_602_09	HCM Support	Х	Х	Х	Х	Х	Х	Х	Х
CC_1414	Enterprise Workforce Planning	FM_602_09	HCM Support	Х	Х	Х	Х	Х	Х	Х	Х
CC_1426	IIJA HR Talent Acquisition	FM_602_09	HCM Support	Х	Х	Х	Х	Х	Х	Х	
CC_1470	HR Training Programs	FM_602_09	HCM Support	Х	Х	Х	Х	Х	Х	Х	Х
CC_1477	HR Training	FM_602_09	HCM Support	Х	Х	Х	Х	Х	Х	Х	Х
CC_1401	Hire to Retire (HR)	FM_602_10	HCM Technology Support	Х	Х	Х	Х	Х	Х	Х	Х
CC_1402	HRERC Data Management	FM_602_10	HCM Technology Support	Х	Х	Х	Х	Х	Х	Х	Х
CC_1413	HR Technology and Transformation	FM_602_10	HCM Technology Support	Х	Х	Х	Х	Х	Х	Х	Х



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_0891	Payroll Operations Headquarters	FM_602_11	Payroll	Х	Х	Х	Х	Х	Х	Х	Х
CC_0892	Payroll Operations Washington Terminal	FM_602_11	Payroll	Х	Х	Х	Х	Х	Х	Х	
CC_0895	Payroll Operations New York	FM_602_11	Payroll	Х	Х	Х	Х	Х	Х	Х	Х
CC_0898	Payroll Operations Los Angeles	FM_602_11	Payroll	Х	Х	Х	Х	Х	Х	Х	Х
CC_0711	Internal Audit	FM_602_12	Procurement & Purchasing	Х	Х	Х	Х	Х	Х	Х	Х
CC_0712	High-Speed Rail Programs Office	FM_602_12	Procurement & Purchasing	Х	Х	Х					
CC_0714	Office Support	FM_602_12	Procurement & Purchasing	Х	Х	Х	Х	Х	Х	Х	Х
CC_0731	Energy Management	FM_602_12	Procurement & Purchasing	Х	Х	Х	Х	Х	Х	Х	Х
CC_1203	Facilities Management	FM_602_12	Procurement & Purchasing	Х	Х	Х	Х	Х	Х	Х	
CC_1366	Source to Pay (Procurement)	FM_602_12	Procurement & Purchasing	Х	Х	Х	Х	Х	Х	Х	Х
CC_3531	Vehicle Maintenance Shop - Philadelphia	FM_602_12	Procurement & Purchasing	Х	Х	Х	Х	Х			
CC_4011	Automotive Administration - Bear	FM_602_12	Procurement & Purchasing	Х	Х	Х	Х	Х	Х	Х	Х
CC_4040	Automotive Fleet Services/Projects	FM_602_12	Procurement & Purchasing	Х	Х	Х	Х	Х	Х	Х	Х
CC_4801	VP & Chief Proc & Logistics Officer	FM_602_12	Procurement & Purchasing	Х	Х	Х	Х	Х	Х	Х	Х
CC_4804	Fleet Procurement	FM_602_12	Procurement & Purchasing	Х	Х	Х	Х	Х	Х	Х	Х
CC_4805	Direct Material Procurement	FM_602_12	Procurement & Purchasing	Х	Х	Х	Х	Х	Х	Х	Х



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_4809	Deputy Supply Chain Officers	FM_602_12	Procurement & Purchasing	Х	Х	Х	Х	Х	Х	Х	Х
CC_4811	Material Planning	FM_602_12	Procurement & Purchasing	Х	Х	Х	Х	Х	Х	Х	Χ
CC_4814	Capital Equipment & ADA Procurement	FM_602_12	Procurement & Purchasing	Х	Х	Х	Х	Х	Х	Х	Х
CC_4816	Supplier Quality and Warranty Department	FM_602_12	Procurement & Purchasing	Х	Х	Х	Х	Х	Х	Х	
CC_4817	Construction Procurement	FM_602_12	Procurement & Purchasing	Х	Х	Х	Х	Х	Х	Х	Х
CC_4820	Single Audit Mgmt of Movable Assets	FM_602_12	Procurement & Purchasing	Х	Х	Х	Х	Х	Х	Х	Х
CC_4853	Business Improvement	FM_602_12	Procurement & Purchasing	Х	Х	Χ	Х	Χ	Χ	Χ	Χ
CC_4903	Services Procurement	FM_602_12	Procurement & Purchasing	Х	Х	Х	Х	Х	Х	Х	Χ
CC_CP11	Can_Prj_Proc	FM_602_12	Procurement & Purchasing	Х	Х	Χ	Х	Χ	Χ	Χ	Χ
CC_PR_PRJ	Chief Logistics Officer - PRJ Costs	FM_602_12	Procurement & Purchasing	Х	Х	Х	Х	Х	Х	Х	Х
CC_OH33	OH Overhead-Misc	FM_602_13	Central Svc Corp Common								Χ



Table A-37. Cost Center List by Business Type for Subfamily Qualified Mgmt - #603

Cost Center	Cost Center Description		Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_0517	State Contract Services	FM_603_0	Qualified Mgmt - General		Х						
CC_5008	SD&O Change Portfolio Management	FM_603_0	Qualified Mgmt - General	Х	Х	Х	Х	Х			
CC_MP_PRJ	Major Programs	FM_603_0	Qualified Mgmt - General	Х	Х	Х	Х	Х	Х	Χ	Χ
CC_0752	NEC Service Line	FM_603_1	Fleet Strategy	Х	Х	Х					
CC_1006	Airo Program	FM_603_1	Fleet Strategy	Х	Х	Х					
CC_1007	New Acela Program Delivery	FM_603_1	Fleet Strategy	Х							
CC_3140	Fleet Program Management	FM_603_1	Fleet Strategy	Х	Х	Х			Х		
CC_SF_PRJ	Strategic Fleet Projects	FM_603_1	Fleet Strategy	Х	Х	Х					
CC_1161	NEC Project Planning	FM_603_2	NEC IID	Х	Х	Х	Х			Χ	
CC_3108	CAPD - NEC Coordination & Work Plng	FM_603_2	NEC IID	Х	Х	Х	Х		Х	Х	
CC_3109	CAPD - Delivery Strategy	FM_603_2	NEC IID	Х	Х	Х	Х	Х	Χ	Χ	Χ
CC_0546	Forms Services	FM_603_5	Operations Support	Х	Х	Х	Х	Х	Χ	Χ	Χ
CC_0831	Network Support - Staff	FM_603_5	Operations Support	Х	Х	Х	Х	Х	Χ	Χ	Χ
CC_0832	Deputy Chief Perform Man & Compliance	FM_603_5	Operations Support	Х	Х	Х	Х	Х	Х	Х	Х
CC_0833	Ops Tech – Management Systems	FM_603_5	Operations Support	Х	Х	Х	Х	Х	Х	Х	Х
CC_0882	Revenue Operations	FM_603_5	Operations Support	Х	Х	Х		Х			
CC_1014	Capital Delivery Management	FM_603_5	Operations Support	Х	Х	Х	Х	Х	Х	Х	Х



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_1305	Corporate and Operations Technology Mgmt	FM_603_5	Operations Support	Х	Х	Х	Х	Х	Х	Х	Х
CC_1325	Ops Tech IT Mgt for Labor/CNOC/Stations	FM_603_5	Operations Support	Х	Х	Х	Х	Х	Х	Х	Х
CC_2415	Finance Capital Governance	FM_603_5	Operations Support	Х	Х	Х	Х	Х	Х	Х	Х
CC_3005	Compliance & Quality Assurance	FM_603_5	Operations Support	Х	Х	Х	Х	Х	Х	Х	Х
CC_5017	Customer Service Standards	FM_603_5	Operations Support	Х	Х	Х	Х	Х	Х	Х	Х
CC_CF_PRJ	Chief Financial Officer & C/C - PRJ Costs	FM_603_5	Operations Support	Х	Х	Х	Х	Х	Х	Х	Х
CC_CO_PRJ	Chief Operating Officer- Staff - PRJ Costs	FM_603_5	Operations Support	Х	Х	Х	Х	Х	Х	Х	Х
CC_GA_PRJ	VP Gov't Affairs - PRJ Costs	FM_603_5	Operations Support	Х	Х	Х		Х		_	



Table A-38. Cost Center List by Business Type for Subfamily Direct Customer (Non-NTS) - #604

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	MTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_0509	OIG Quality Assurance & Internal Affairs	FM_604_1	OIG	Х	Х	Х	Х	Х	Х	Х	Х
CC_0511	Office Of Inspector General	FM_604_1	OIG	Х	Х	Х	Х	Х	Х	Х	Х
CC_0512	Investigation	FM_604_1	OIG	Х	Х	Х	Х	Х	Х	Х	Χ
CC_0513	Audit	FM_604_1	OIG	Х	Χ	Х	Х	Х	Х	Х	Χ
CC_0516	Mgmt and Policy	FM_604_1	OIG	Х	Х	Х	Х	Х	Х	Х	Χ
CC_0519	OIG - General Counsel	FM_604_1	OIG	Х	Χ	Χ	Χ	Χ	Χ	Χ	Χ



Table A-39. Cost Center List by Business Type for Subfamily Claims Mgmt - #605

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_0532	Claims Services	FM_605_1	Claims Mgmt	Х	Χ	Χ	Х	Χ	Χ	Х	Х
CC_0534	Claims Litigation Management	FM_605_1	Claims Mgmt	Х	Х	Х	Х	Х	Х	Х	Х



Table A-40. Cost Center List by Business Type for Subfamily Centralized Expense - #801

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_0210	Employee Benefits Allocated	FM_801_0	Employee Benefits	Х	Х	Х	Х	Х	Х	Х	Х
CC_0202	Corporate Common	FM_801_1	Corporate Common	Х	Χ	Χ	Х	Х	Χ	Χ	Х
CC_0204	Sub Op Activity-PRIL	FM_801_1	Corporate Common								Х
CC_0226	AAMPS Clean Up	FM_801_1	Corporate Common	Х	Х	Х	Х	Х	Х	Х	Х
CC_0802	Amtrak Mandatory	FM_801_1	Corporate Common	Х	Х	Х	Х	Х	Х	Х	Х
CC_CWIPADJ	CWIP PowerPlant Adjustments	FM_801_1	Corporate Common								Х
CC_ELIM_NRP C	Op Activity-NRPC	FM_801_1	Corporate Common	Х	Х	Х	Х	Х	Х	Х	Х
CC_OH26	OH Support-Misc	FM_801_1	Corporate Common	Х	Х	Х	Х	Х	Х	Х	Χ
CC_OH27	OH Material-Misc	FM_801_1	Corporate Common	Х	Χ	Χ	Χ	Χ	Х	Х	Χ
CC_S001	PRIL	FM_801_1	Corporate Common	Х	Χ	Χ	Х	Х	Χ	Х	Х
CC_S005	NERI	FM_801_1	Corporate Common	Х	Χ	Χ	Х	Х	Х	Х	Х
CC_SWIPADJ	SWIP PowerPlant Adjustments	FM_801_1	Corporate Common	Х	Х	Х	Х	Х	Х	Х	Х



Table A-41. Cost Center List by Business Type for Subfamily Police - #901

	I au	TE A-41. COSt CEI	nter List by Business Type for Subfa	illily F	JIICE - 1	7301					
Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_3032	APD Operations Support	FM_901_1	Police - National	Х	Х	Х	Х	Х	Х	Х	Х
CC_3033	Special Operations Unit	FM_901_1	Police - National	Х	Х	Х	Х	Х	Х	Х	Х
CC_3035	Police Nat'L Radio Ops	FM_901_1	Police - National	Х	Х	Х	Х	Х	Х	Х	Х
CC_3041	Chief Of Police	FM_901_1	Police - National	Х	Х	Х	Х	Х	Х	Х	Х
CC_3060	Asset Forfeiture Account	FM_901_1	Police - National	Х	Х	Х	Х	Х	Х	Х	Х
CC_3063	APD Office of Professional Responsiblity	FM_901_1	Police - National	Х	Х	Х	Х	Х	Х	Х	Х
CC_CP03	Can_Prj_Police	FM_901_1	Police - National	Х	Х	Х	Х				
CC_PO_PRJ	Police & Security - PRJ Costs	FM_901_1	Police - National	Х	Х	Х	Х	Х	Х	Х	Х
CC_0301	Police Chicago Union Station	FM_901_2	Police - Regional/Local	Х	Х	Х	Х	Х	Х	Х	Х
CC_3034	Police Non-Spine Canine Unit	FM_901_2	Police - Regional/Local	Х	Х	Х	Х	Х	Х	Х	Х
CC_3038	Canine Unit	FM_901_2	Police - Regional/Local	Х	Х	Х	Х	Х	Х	Х	Χ
CC_3042	Police Mid-Atlantic Div- North	FM_901_2	Police - Regional/Local	Х	Х	Х	Х	Х	Х	Х	Х
CC_3043	Police New York Division	FM_901_2	Police - Regional/Local	Х	Х	Х	Х	Х	Х	Х	Х
CC_3044	Police New England Division	FM_901_2	Police - Regional/Local	Х	Х	Х	Х	Х	Х	Х	Х
CC_3045	Police Mid-Atlantic Div- South	FM_901_2	Police - Regional/Local	Х	Х	Х	Х	Х	Х	Х	Х
CC_3046	Police Intercity Ops	FM_901_2	Police - Regional/Local	Х	Х	Х	Х	Х	Х	Х	Х



Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_3048	Police Patrol West Ops- WA	FM_901_2	Police - Regional/Local	Х	Х	Х	Х	Х	Х	Х	Х
CC_3050	Police Non-Spine New England Division	FM_901_2	Police - Regional/Local	Х	Х	Х	Х	Х	Х	Х	
CC_3052	Police Non-Spine Mid- Atlantic North Div	FM_901_2	Police - Regional/Local	Х	Х	Х	Х	Х	Х	Х	Х
CC_3059	Police Non-Spine Mid- Atlantic South Div	FM_901_2	Police - Regional/Local	Х	Х	Х					



Table A-42. Cost Center List by Business Type for Subfamily Emergency Mgmt & Corp Security - #902

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_1322	Safety & Security	FM_902_0	Emergency Mgmt & Corp Security	Х	Х	Х	Х	Х	Х	Х	Х
CC_3027	System Safety - NEC	FM_902_0	Emergency Mgmt & Corp Security					Х	Х		
CC_3030	APD Emergency Operations	FM_902_0	Emergency Mgmt & Corp Security	Х	Х	Х	Х	Х	Х	Х	Х
CC_3037	APD Intelligence & Counterterrorism Unit	FM_902_0	Emergency Mgmt & Corp Security	Х	Х	Х	Х	Х	Х	Х	Х
CC_3073	Admin	FM_902_0	Emergency Mgmt & Corp Security	Х	Х	Х	Х	Х	Х	Х	Х
CC_3074	Emergency Mgt & Corporate Security	FM_902_0	Emergency Mgmt & Corp Security	Х	Х	Х	Х	Х	Х	Х	Х
CC_3075	EMCS Training and Exercises	FM_902_0	Emergency Mgmt & Corp Security	Х	Х	Х	Х	Х	Х	Х	Х
CC_EM_PRJ	Emer. Mgmt and Corp. Security ? PRJ Cost	FM_902_0	Emergency Mgmt & Corp Security	Х	Х	Х	Х	Х	Х	Х	



Table A-43. Cost Center List by Business Type for Subfamily Environmental & Safety - #903

Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	NTS-SS	NTS-LD	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_2022	Public Health	FM_903_1	Environmental	Χ	Х	Х	Х	Х	Х	Х	Х
CC_3006	Environment & Sustainability	FM_903_1	Environmental	Х	Х	Х	Х	Х	Х	Х	Х
CC_EV_PRJ	Env Health & Safety - PRJ Costs	FM_903_1	Environmental	Х	Х	Х	Х	Х	Х	Х	Х
CC_2021	Medical Services	FM_903_2	Safety	Х	Х	Х	Х	Х	Х	Х	Х
CC_2025	System Safety - Sr. Director	FM_903_2	Safety	Х	Х	Х	Х	Х	Х	Х	Х
CC_3011	RCD1 Program Staff	FM_903_2	Safety	Х	Х	Х	Х	Х	Х	Х	Х
CC_3021	System Safety - West	FM_903_2	Safety	Χ	Χ	Χ	Χ	Х	Х	Х	Х
CC_3023	Customer Service & Transportation Safety	FM_903_2	Safety	Х	Х	Х	Х	Х	Х	Х	Х
CC_3028	Occupational System Safety	FM_903_2	Safety	Х	Х	Х	Х	Х	Х	Х	Х
CC_3053	System Safety Analysis	FM_903_2	Safety	Х	Х	Х	Х	Х	Х	Х	Х
CC_SA_PRJ	Safety Projects	FM_903_2	Safety	Х	Х	Х	Х	Х	Х	Х	Х



Table A-44. Cost Center List by Business Type for Capital Family

			Conton Liet by Lucinioco Type ion Co		<u></u>						
Cost Center	Cost Center Description	Subcategory	Subcategory Description	NTS-NEC	SS-SIN	QT-SIN	Infrastructure	Commuter	Reimbursable	Commercial	Other
CC_CAPACQ	Capital Acquisitions	FM_CAPITAL	Capital	Х	Х	Х	Χ	Х	Х	Χ	Χ



Appendix B: APT Data Tables

B.I APT Data Tables Overview

The data presented in the following tables are derived from APT allocated data for the full Fiscal Year 2024 and are presented in millions of dollars. They are unaudited figures available in the system as of October of 2024 and do not reflect any adjustments or corrections since that time and as such may not be replicable. They are intended only to provide a general snapshot of the relative size of Amtrak's business. The data are both Amtrak's operating and capital expenses (capital work in progress) and reflect the full cost size of Amtrak's businesses of passenger railroad transportation and railroad capital asset production. The data do not include revenues, State or Federal capital contributions, or other balance sheet transactions. Some statistics show large negative values and are the result of allocations to net the internal transfer of overheads or other project expenditures transferred to the asset ledger.

APT is a living system that continually evolves. Some of the codes or descriptions for APT Code Block elements or allocation statistics used at the time of the data collection may have been eliminated, their names modified, or new statistics have been added.

⁹ The parent account for expenses, AC_740300_H2 Expense, was used to pull all expenses, both capital and operating. The Profit Center dimension in APT allows users to sort the data by "Business Views." The data in Appendix B include costs in the operating and capital business views, BV OP BV and BV CAP.



Table B-1. Fully Allocated Costs by Family, Pre-Audit Fiscal Year 2024 Dollars (Millions)

Table B-1 provides the allocated costs of each APT Family.

Family Code	Family Name	Operating Costs (Millions)	Percent of Amtrak Fully Allocated Costs	Operating and Capital Costs (Millions)	Percent of Operating and Capital
FM MOW	Maint of Way (MoW)	\$688.1	11.9%	\$2,470.6	25.6%
	Maint of	7000:1		φ=,σ.σ	201070
FM_MOE	Equipment (MoE)	\$821.4	14.2%	\$1,092.6	11.3%
FM_OPS_TRANS	Ops - Transportation	\$1,982.4	34.4%	\$2,034.7	21.1%
FM_SALES_MKTG	Sales and Marketing	\$247.6	4.3%	\$1,031.5	10.7%
FM_G_A	General and Administrative	\$1,907.3	33.1%	\$2,358.0	24.4%
FM_CAPITAL	Capital	\$0.02	0.0003%	\$466.2	4.8%
	Police Environmental &	4.00		4	
FM_POLICE_SAFETY	Safety	\$123.1	2.1%	\$195.2	2.0%
Grand Total		\$5 <i>,</i> 770.0	100%	\$9,648.8	100%



Table B-2. Fully Allocated Costs by Subfamily, Pre-Audit Fiscal Year 2024 Dollars (Millions)

Table B-2 provides the allocated costs of each APT Subfamily.

Subfamily	Subfamily Name	Family Code	Operating	Percent of	Operating	Percent of
Code			Costs	Amtrak	and	Operating
			(Millions)	Fully	Capital	and
				Allocated	Costs	Capital
				Costs	(Millions)	
FM_101	Central Div MoW	FM_MOW	\$26.9	0.5%	\$32.4	0.3%
5.4.400	MidAtlantic Div	5.4.4.60	4044.6	a ==:/	4000	2.22/
FM_102	MoW	FM_MOW	\$211.6	3.7%	\$293.3	3.0%
	New England Div		4		4	
FM_103	MoW	FM_MOW	\$117.1	2.0%	\$145.0	1.5%
FN4 404	New York Div	58.4. 8.4O\4/	¢242.2	2.70/	6204.2	2.00/
FM_104	MoW	FM_MOW	\$212.3	3.7%	\$281.2	2.9%
FM_105	MoW Support	FM_MOW	\$11.6	0.2%	\$1,513.9	15.7%
FM_106	System Gangs	FM_MOW	\$71.7	1.2%	\$165.3	1.7%
FM_107	West Div MoW	FM_MOW	\$7.6	0.1%	\$7.9	0.1%
FM_108	Empire District	FM_MOW	\$15.7	0.3%	\$18.0	0.2%
FM_109	Michigan Line	FM_MOW	\$13.6	0.2%	\$13.7	0.1%
FM_201	MoE Turnaround	FM_MOE	\$321.5	5.6%	\$322.2	3.3%
	MoE Loco					
FM_202	Maintenance	FM_MOE	\$133.7	2.3%	\$133.7	1.4%
	MoE Car					
FM_203	Maintenance	FM_MOE	\$76.1	1.3%	\$76.2	0.8%
FM_204	MoE Support	FM_MOE	\$77.7	1.3%	\$84.6	0.9%
FM_205	MoE Multiple	FM_MOE	\$108.7	1.9%	\$292.6	3.0%
	MoE HSR					
FM_206	Maintenance	FM_MOE	\$77.1	1.3%	\$77.1	0.8%
FM_207	MoE Back Shop	FM_MOE	\$12.6	0.2%	\$92.0	1.0%
	MoE Material					
FM_208	Control	FM_MOE	\$14.1	0.2%	\$14.1	0.1%
	On Board Services	FM_OPS_TR				
FM_301	(OBS)	ANS	\$331.3	5.7%	\$331.3	3.4%
		FM_OPS_TR				
FM_302	T&E	ANS	\$560.7	9.7%	\$561.2	5.8%
		FM_OPS_TR	_		_	
FM_303	Yard	ANS	\$89.9	1.6%	\$89.9	0.9%
	 	FM_OPS_TR	4		4	
FM_304	Fuel	ANS	\$162.1	2.8%	\$162.1	1.7%
5.4 225	Transportation -	FM_OPS_TR	٠	2.461	40.	2.424
FM_305	Multiple	ANS	\$6.4	0.1%	\$6.4	0.1%
FN4 306	Train Marraman	FM_OPS_TR	ć00 F	4 70/	600.0	4.00/
FM_306	Train Movement	ANS	\$98.5	1.7%	\$99.0	1.0%



Subfamily Code	Subfamily Name	Family Code	Operating Costs (Millions)	Percent of Amtrak Fully	Operating and Capital	Percent of Operating and
			(14111110110)	Allocated	Costs	Capital
				Costs	(Millions)	
	Train Movement -	FM_OPS_TR				
FM_307	Host RR	ANS	\$237.6	4.1%	\$250.1	2.6%
	Transportation	FM_OPS_TR				
FM_308	Support	ANS	\$69.1	1.2%	\$107.7	1.1%
	Power - Electric	FM_OPS_TR				
FM_309	Traction	ANS	\$103.7	1.8%	\$103.7	1.1%
		FM_OPS_TR				
FM_310	Stations	ANS	\$323.2	5.6%	\$323.3	3.4%
		FM_SALES_				
FM_401	Sales	MKTG	\$11.1	0.2%	\$11.1	0.1%
	Information &	FM_SALES_				
FM_402	Reservations	MKTG	\$55.1	1.0%	\$55.1	0.6%
		FM_SALES_				
FM_403	Marketing	MKTG	\$91.6	1.6%	\$104.1	1.1%
	Station and On-	FM_SALES_				
FM_404	Board Technology	MKTG	\$29.4	0.5%	\$29.4	0.3%
	Service Line	FM_SALES_				
FM_405	Mgmt.	MKTG	\$60.5	1.0%	\$831.9	8.6%
	Corporate					
FM_601	Administration	FM_G_A	\$50.4	0.9%	\$105.7	1.1%
	Centralized					
FM_602	Services	FM_G_A	\$321.3	5.6%	\$476.8	4.9%
FM_603	Qualified Mgmt	FM_G_A	\$84.3	1.5%	\$276.8	2.9%
	Direct Customer					
FM_604	(Non-NTS)	FM_G_A	\$26.9	0.5%	\$26.9	0.3%
FM_605	Claims Mgmt	FM_G_A	\$24.8	0.4%	\$24.8	0.3%
	Centralized					
FM 801	Expense	FM_G_A	\$1,399.6	24.3%	\$1,447.0	15.0%
_	Capital	FM_CAPITA				
CC_CAPACQ	Acquisitions	L	\$0.0	0.0%	\$466.2	4.8%
	•	FM_POLICE				
FM_901	Police	_ _SAFETY	\$93.7	1.6%	\$124.0	1.3%
	Emergency Mgmt	FM_POLICE				
FM_902	& Corp Security	_SAFETY	\$18.5	0.3%	\$18.3	0.2%
_	Environmental &	FM_POLICE				
FM_903	Safety	_ _SAFETY	\$11.0	0.2%	\$53.0	0.5%
Grand Total			\$5,770.0	100%	\$9,648.8	100%



Table B-3. All Statistics – Ranked by Expenses Allocated or Directly Assigned, Pre-Audit Fiscal Year 2024 Dollars (Millions)

Table B-3 shows the dollars allocated or directly assigned by each statistic in rank order and its share of Amtrak dollar expenses at the time the data was collected. Dollar expenditures are both operating and capital acquisition.

Statistic	Description	Allocated Costs (Millions)	Percent of Amtrak Allocated Costs
ST_NO_STX	No Statistic (Direct Charges)	\$3,085.8	32.0%
ST_FTTX	Frequency of Train Trips	\$1,916.4	19.9%
ST_PUTX	Passenger Car Unit Trips	\$884.6	9.2%
ST_UUX	Average Locos and Cars Used per Day	\$873.1	9.0%
ST_TAC_DBX	Total Allocated Costs	\$614.1	6.4%
ST_TBDX	Total Boards And Deboards	\$463.8	0.0%
ST_MDC_DBX	Mechanical Direct Costs	\$215.7	2.2%
ST_TTMX	Total Operated Train Miles	\$197.0	2.0%
ST_DPUFX	Diesel Power Allocation Factor	\$160.9	1.7%
ST_TEHX	Conductor and Engineer Labor Hours	\$155.8	1.6%
ST_PRVX	Passenger Related Transportation Revenue	\$151.3	1.6%
ST_UMX	Locomotive and Car Unit Miles	\$134.1	1.4%
ST_EUMX	Electric Loco and EMU Unit Miles	\$133.0	1.4%
ST_CAE_DBX	Customer Allocated Costs	\$83.8	0.9%
ST_NONX	Straight-Line Allocation (1)	\$82.1	0.9%
ST_MWDC_DBX	Maintenance of Way Direct Costs	\$80.4	0.8%
ST_GTMX	Total Gross Ton Miles	\$78.0	0.8%
ST_TPMX	Total Operated Passenger Miles	\$74.6	0.8%
ST_OLHX	Total OBS Labor Hours	\$73.4	0.8%
ST_EPUFX	Electric Traction Power Allocation Factor	\$60.7	0.6%
ST_RSOX	Usage Time for RSO Operations	\$55.3	0.6%
ST_TRDX	Total Prorated Riders	\$54.0	0.6%
ST_ELHX	Engineer Labor Hours	\$52.7	0.5%
ST_STKTX	Station Ticket Issuance	\$44.8	0.5%
ST_UTX	Locomotive and Car Unit Trips	\$40.2	0.4%
ST_CMSRYX	Commissary Direct Expense	\$35.9	0.4%
ST_TLHX	Conductor Labor Hours	\$25.5	0.3%
	Trip-length-weighted Boards and		
ST_WBDX	Deboards	\$14.6	0.2%
ST_CHRX	T&E and OBS Crew Hours	\$10.5	0.1%
ST_DLHX	Food Service OBS Labor Hours	\$10.4	0.1%
ST_DRVX	Food Service Revenue	\$5.9	0.1%
ST_GEUX	GE Units	\$5.1	0.1%
ST_SCLHX	Sleeper and Coach Labor Hours	\$4.44	0.0%



Statistic	Description	Allocated Costs (Millions)	Percent of Amtrak Allocated Costs
			Allocated Costs
ST_FOODX	Food Expense	\$4.4	0.0%
ST_LNLDRYX	Linens and Laundry Factor	\$4.4	0.0%
ST_CLHX	Coach OBS Labor Hours	\$4.3	0.0%
ST_TASX	Travel Agent Sales	\$2.4	0.0%
ST_SLHX	Sleeping Car OBS Labor Hours	\$1.7	0.0%
ST_FCRX	First Class Prorated Riders	\$1.6	0.0%
ST_TASCOMX	Travel Agency Sales Commissions	\$1.0	0.0%
ST_REUSEX	Reusable Support Items	\$0.6	0.0%
ST_TRVX	Total Transportation Revenue	\$0.5	0.0%
ST_CUTX	Car Unit Trips	\$0.5	0.0%
ST_BCRX	Business Class Prorated Riders	\$0.002	0.0%
ST_TDC_DBX	Ops Trans Direct Cost	-\$250.4	-2.6%
Grand Total		\$9,648.8	100%



Table B-4. All Statistics - Alphabetical List, Pre-Audit Fiscal Year 2024 Dollars (Millions)

Table B-4 shows the same data as Table B-3 but displayed in alphabetical order.

Statistic	Description	Allocated Costs (Millions)	Percent of Amtrak Allocated Costs
ST_BCRX	Business Class Prorated Riders	\$0.00	0.0%
ST_CAE_DBX	Customer Allocated Costs	\$83.8	0.9%
ST_CHRX	T&E and OBS Crew Hours	\$10.5	0.1%
ST_CLHX	Coach OBS Labor Hours	\$4.3	0.0%
ST_CUTX	Car Unit Trips	\$0.5	0.0%
ST_DLHX	Food Service OBS Labor Hours	\$10.4	0.1%
ST_DPUFX	Diesel Power Allocation Factor	\$160.9	1.7%
ST_DRVX	Food Service Revenue	\$5.9	0.1%
ST_ELHX	Engineer Labor Hours	\$52.7	0.5%
ST_EPUFX	Electric Traction Power Allocation Factor	\$60.7	0.6%
ST_EUMX	Electric Loco and EMU Unit Miles	\$133.0	1.4%
ST_FCRX	First Class Prorated Riders	\$1.6	0.0%
ST_FTTX	Frequency of Train Trips	\$1,916.4	19.9%
ST_GEUX	GE Units	\$5.1	0.1%
ST_GTMX	Total Gross Ton Miles	\$78.0	0.8%
ST_MDC_DBX	Mechanical Direct Costs	\$215.7	2.2%
ST_MWDC_DBX	Maintenance of Way Direct Costs	\$80.4	0.8%
ST_NO_STX	No Statistic (Direct Charges)	\$3,085.8	32.0%
ST_NONX	Straight-Line Allocation (1)	\$82.1	0.9%
ST_OLHX	Total OBS Labor Hours	\$73.4	0.8%
ST_PRVX	Passenger Related Transportation Revenue	\$151.3	1.6%
ST PUTX	Passenger Car Unit Trips	\$884.6	9.2%
ST RSOX	Usage Time for RSO Operations	\$55.3	0.6%
ST_SLHX	Sleeping Car OBS Labor Hours	\$1.7	0.0%
ST_STKTX	Station Ticket Issuance	\$44.8	0.5%
ST_TAC_DBX	Total Allocated Costs	\$614.1	6.4%
ST_TASCOMX	Travel Agency Sales Commissions	\$0.967	0.0%
ST_TASX	Travel Agent Sales	\$2.45	0.0%
ST_TBDX	Total Boards And Deboards	\$463.8	4.8%
ST_TEHX	Conductor and Engineer Labor Hours	\$155.8	1.6%
ST_TLHX	Conductor Labor Hours	\$25.5	0.3%
ST_TPMX	Total Operated Passenger Miles	\$74.6	0.8%
ST_TRDX	Total Prorated Riders	\$54.0	0.6%
ST_TRVX	Total Transportation Revenue	\$0.5	0.0%
ST_TTMX	Total Operated Train Miles	\$197.0	2.0%
ST_UMX	Locomotive and Car Unit Miles	\$134.1	1.4%



Statistic	Description	Allocated Costs (Millions)	Percent of Amtrak Allocated Costs
ST_UTX	Locomotive and Car Unit Trips	\$40.2	0.4%
ST_UUX	Average Locos and Cars Used per Day	\$873.1	9.0%
	Trip-length-weighted Boards and		
ST_WBDX	Deboards	\$14.6	0.2%
ST_TDC_DBX	Ops Trans Direct Cost	-\$250.4	-2.6%
ST_LNLDRYX	Linens and Laundry Factor	\$4.4	0.0%
ST_FOODX	Food Expense	\$4.4	0.0%
ST_CMSRYX	Commissary Direct Expense	\$35.9	0.4%
ST_REUSEX	Reusable Support Items	\$0.6	0.0%
ST_SCLHX	Sleeper and Coach Labor Hours	\$4.4	0.0%
Grand Total		\$9,648.8	100%



Table B-5. Percent of Statistic by Family, Pre-Audit Fiscal Year 2024 Dollars

Table B-5 shows each statistic in alphabetical order and the Families that are allocated by the statistic. The values are the percent of that statistic's operating and capital dollars for each family. The total is the statistic total.

Statistic	FM_MOW	FM_MOE	FM_OPS_ TRANS	FM_SALES_ MKTG	FM_G_A	FM_CAPITAL	FM_POLICE_ SAFETY	Total
ST_BCRX	0.0%	95.7%	2.4%	0.0%	1.9%	0.0%	0.0%	100%
ST_CAE_DBX	0.9%	0.0%	3.9%	6.1%	53.6%	0.0%	35.5%	100%
ST_CHRX	0.0%	0.0%	79.8%	1.2%	19.0%	0.0%	0.0%	100%
ST_CLHX	0.0%	0.0%	99.9%	0.0%	0.1%	0.0%	0.0%	100%
ST_CUTX	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100%
ST_DLHX	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	100%
ST_DPUFX	0.0%	0.0%	99.9%	0.0%	0.0%	0.0%	0.0%	100%
ST_DRVX	0.0%	0.0%	0.0%	0.0%	100.0%	0.0%	0.0%	100%
ST_ELHX	2.6%	0.0%	92.8%	0.4%	1.1%	0.0%	3.0%	100%
ST_EPUFX	1.6%	0.0%	98.4%	0.0%	0.0%	0.0%	0.0%	100%
ST_EUMX	87.1%	0.0%	9.0%	0.0%	3.8%	0.0%	0.0%	100%
ST_FCRX	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	100%
ST_FTTX	72.4%	0.7%	7.3%	8.0%	3.3%	8.0%	0.3%	100%
ST_GEUX	0.0%	98.9%	0.0%	0.0%	1.1%	0.0%	0.0%	100%
ST_GTMX	91.1%	0.0%	2.6%	0.0%	6.2%	0.0%	0.1%	100%
ST_MDC_DBX	38.7%	4.8%	11.3%	0.1%	29.3%	9.9%	5.9%	100%
ST_MWDC_DBX	48.4%	1.9%	7.7%	0.1%	35.7%	0.9%	5.3%	100%
ST_NO_STX	6.7%	12.3%	38.2%	1.4%	37.7%	3.1%	0.6%	100%
ST_NONX	43.7%	3.4%	18.4%	9.4%	5.1%	0.0%	20.0%	100%
ST_OLHX	0.0%	0.0%	97.1%	0.0%	2.9%	0.0%	0.0%	100%
ST_PRVX	0.0%	0.0%	0.0%	37.9%	62.1%	0.0%	0.0%	100%
ST_PUTX	21.6%	0.0%	8.5%	65.2%	-2.0%	0.0%	6.7%	100%
ST_RSOX	0.0%	0.0%	0.0%	97.4%	2.6%	0.0%	0.0%	100%
ST_SLHX	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	100%
ST_STKTX	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	100%
ST_TAC_DBX	1.9%	0.0%	-10.3%	4.0%	99.5%	0.0%	4.9%	100%
ST_TASCOMX	0.0%	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	100%
ST_TASX	0.0%	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	100%
ST_TBDX	43.7%	0.6%	40.4%	7.9%	3.9%	0.1%	3.4%	100%
ST_TEHX	0.0%	0.0%	97.6%	0.0%	2.3%	0.0%	0.0%	100%



Statistic	FM_MOW	FM_MOE	FM_OPS_ TRANS	FM_SALES_ MKTG	FM_G_A	FM_CAPITAL	FM_POLICE_ SAFETY	Total
ST_TLHX	1.7%	0.0%	86.4%	0.0%	11.9%	0.0%	0.0%	100%
ST_TPMX	0.0%	0.0%	-0.1%	0.0%	100.1%	0.0%	0.0%	100%
ST_TRDX	-7.8%	0.0%	1.7%	57.4%	47.3%	0.0%	1.4%	100%
ST_TRVX	0.0%	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	100%
ST_TTMX	39.7%	2.6%	17.9%	11.4%	28.2%	0.0%	0.2%	100%
ST_UMX	20.4%	68.1%	7.1%	0.0%	4.5%	0.0%	0.0%	100%
ST_UTX	0.6%	15.7%	83.5%	0.0%	0.2%	0.0%	0.0%	100%
ST_UUX	1.7%	65.6%	1.6%	1.6%	8.4%	21.1%	0.0%	100%
ST_WBDX	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	100%
ST_TDC_DBX	-3.0%	-0.1%	115.6%	-0.8%	-7.8%	-3.5%	-0.4%	100%
ST_LNLDRYX	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	100%
ST_FOODX	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	100%
ST_CMSRYX	0.4%	0.0%	98.7%	0.4%	0.1%	0.0%	0.5%	100%
ST_REUSEX	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	100%
ST_SCLHX	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	100%



Table B-6. Percent of Family by Statistic, Pre-Audit Fiscal Year 2024 Dollars

Table B-6 is similar to Table B-5 but is aggregated not by statistic but Family. The values represent each statistic's share of each Family's allocated cost.

Statistic	FM_MOW	FM_MOE	FM_OPS_ TRANS	FM_SALES_ MKTG	FM_G_A	FM_CAPITAL	FM_POLICE_ SAFETY
ST_BCRX	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
ST_CAE_DBX	0.0%	0.0%	0.2%	0.5%	1.9%	0.0%	15.2%
ST_CHRX	0.0%	0.0%	0.4%	0.0%	0.1%	0.0%	0.0%
ST_CLHX	0.0%	0.0%	0.2%	0.0%	0.0%	0.0%	0.0%
ST_CUTX	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
ST_DLHX	0.0%	0.0%	0.5%	0.0%	0.0%	0.0%	0.0%
ST_DPUFX	0.0%	0.0%	7.9%	0.0%	0.0%	0.0%	0.0%
ST_DRVX	0.0%	0.0%	0.0%	0.0%	0.2%	0.0%	0.0%
ST_ELHX	0.1%	0.0%	2.4%	0.0%	0.0%	0.0%	0.8%
ST_EPUFX	0.0%	0.0%	2.9%	0.0%	0.0%	0.0%	0.0%
ST_EUMX	4.7%	0.0%	0.6%	0.0%	0.2%	0.0%	0.0%
ST_FCRX	0.0%	0.0%	0.1%	0.0%	0.0%	0.0%	0.0%
ST_FTTX	56.1%	1.2%	6.9%	14.9%	2.7%	33.1%	2.8%
ST_GEUX	0.0%	0.5%	0.0%	0.0%	0.0%	0.0%	0.0%
ST_GTMX	2.9%	0.0%	0.1%	0.0%	0.2%	0.0%	0.0%
ST_MDC_DBX	3.4%	0.9%	1.2%	0.0%	2.7%	4.6%	6.5%
ST_MWDC_DBX	1.6%	0.1%	0.3%	0.0%	1.2%	0.2%	2.2%
ST_NO_STX	8.3%	34.8%	58.0%	4.1%	49.3%	20.8%	9.0%
ST_NONX	1.5%	0.3%	0.7%	0.8%	0.2%	0.0%	8.4%
ST_OLHX	0.0%	0.0%	3.5%	0.0%	0.1%	0.0%	0.0%
ST_PRVX	0.0%	0.0%	0.0%	5.6%	4.0%	0.0%	0.0%
ST_PUTX	7.7%	0.0%	3.7%	55.9%	-0.7%	0.0%	30.2%
ST_RSOX	0.0%	0.0%	0.0%	5.2%	0.1%	0.0%	0.0%
ST_SLHX	0.0%	0.0%	0.1%	0.0%	0.0%	0.0%	0.0%
ST_STKTX	0.0%	0.0%	2.2%	0.0%	0.0%	0.0%	0.0%
ST_TAC_DBX	0.5%	0.0%	-3.1%	2.4%	25.9%	0.0%	15.3%
ST_TASCOMX	0.0%	0.0%	0.0%	0.1%	0.0%	0.0%	0.0%
ST_TASX	0.0%	0.0%	0.0%	0.2%	0.0%	0.0%	0.0%
ST_TBDX	8.2%	0.2%	9.2%	3.6%	0.8%	0.1%	8.1%
ST_TEHX	0.0%	0.0%	7.5%	0.0%	0.2%	0.0%	0.0%
ST_TLHX	0.0%	0.0%	1.1%	0.0%	0.1%	0.0%	0.0%
ST_TPMX	0.0%	0.0%	0.0%	0.0%	3.2%	0.0%	0.0%



Statistic	FM_MOW	FM_MOE	FM_OPS_ TRANS	FM_SALES_ MKTG	FM_G_A	FM_CAPITAL	FM_POLICE_ SAFETY
ST_TRDX	-0.2%	0.0%	0.0%	3.0%	1.1%	0.0%	0.4%
ST_TRVX	0.0%	0.0%	0.0%	0.1%	0.0%	0.0%	0.0%
ST_TTMX	3.2%	0.5%	1.7%	2.2%	2.4%	0.0%	0.2%
ST_UMX	1.1%	8.4%	0.5%	0.0%	0.3%	0.0%	0.0%
ST_UTX	0.0%	0.6%	1.6%	0.0%	0.0%	0.0%	0.0%
ST_UUX	0.6%	52.4%	0.7%	1.3%	3.1%	39.5%	0.2%
ST_WBDX	0.0%	0.0%	0.7%	0.0%	0.0%	0.0%	0.0%
ST_TDC_DBX	0.3%	0.0%	-14.2%	0.2%	0.8%	1.9%	0.5%
ST_LNLDRYX	0.0%	0.0%	0.2%	0.0%	0.0%	0.0%	0.0%
ST_FOODX	0.0%	0.0%	0.2%	0.0%	0.0%	0.0%	0.0%
ST_CMSRYX	0.0%	0.0%	1.7%	0.0%	0.0%	0.0%	0.1%
ST_REUSEX	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
ST_SCLHX	0.0%	0.0%	0.2%	0.0%	0.0%	0.0%	0.0%
Total	100%	100%	100%	100%	100%	100%	100%



Table B-7. Internal Order - Operating & Capital Expenses by Internal Order, Pre-Audit Fiscal Year 2024 Dollars (Millions)

Table B-7 shows the dollars associated with each Internal Order. Dollar expenditures are both operating and capital acquisition.

Internal Order	Description	Allocated Costs (Millions)
IO 1001	CORPORATE ADMINISTRATION	\$478.4
IO 1002	DIVISION ADMINISTRATIVE	\$10.3
IO 1004	SUB OPERATING ACTIVITY	\$29.6
IO 1009	REV. DIVERSIFICATION	\$5.0
IO 1087	SPECIAL PROJECTS G/A	\$5.7
IO 1121	CORPORATE SERVICE CENTERS	\$747.2
IO_1122	DIVISIONAL SERVICE CENTERS	\$1.6
IO_1123	PROD.LINE MGMT & SUPPORT	\$0.4
IO_1124	POLICE SECURITY & ENVIRO SAFETY	\$77.0
IO_1125	SPECIAL TRNS MISC.	\$0.003
IO_1131	TRAINING AMTRAK	\$57.9
IO_1181	INSURANCE & TAXES	\$7.4
IO_1182	LIGHT DUTY	\$2.3
IO_1191	FINANCE CHARGES	\$0.001
IO_1198	GEN SUPT SPECIAL PROJ.	\$6.2
IO_1201	SALES	\$65.0
IO_1210	MARKETING OVERHEAD	\$14.0
IO_1219	RESV. SPECIAL SVCS	\$3.6
IO_1220	RESV.MGMT ADMIN	\$13.1
IO_1221	RESERVATIONS	\$15.0
IO_1223	TICKETING-CTO & TBM	\$0.1
IO_1231	STA SVCS-TICKETING	\$82.9
IO_1241	STA SVCS-MGMT. & SUPV	\$25.5
IO_1242	STA SVCS-1ST CLASS LOUNGE	\$2.1
IO_1251	STA SVCS-RED CAPS & PORTERS	\$5.4
IO_1261	STA SVCS-BAGGAGE/EXPRESS	\$10.7
IO_1266	STA SVCS-STATIONMSTRS & USHERS	\$6.9
IO_1271	STA SVCS-STATION OPERATIONS	\$75.0
IO_1281	STA SVCS-BLDG MAINT	\$68.4
IO_1285	STA SVCS SNOW & ICE REMOVAL	\$1.4
IO_1288	STA SVCS-SPEC PROJ	\$0.7
IO_1291	PSG. INCONVENIENCE	\$12.6
IO_1301	OBS MGMT & SUPV. STAFF	\$22.2
IO_1311	COMMISSARY	\$39.1
IO_1313	OBS SERVICES - EXTRA BOARD	\$7.3



Internal Order	Description	Allocated Costs
10. 1215	ODC CEDVICEC OVERVIEAD	(Millions)
10_1315	OBS SERVICES - OVERHEAD	\$15.6
10_1321	OBS CLEENING CAR	\$147.8
10_1331	OBS SLEEPING CAR	\$24.1
10_1341	OBS COACH SERVICE	\$25.7
IO_1351	SPECIAL TRNS OBS	\$0.01
10_1388	OBS SPEC PROJECTS	\$0.1
10_1601	TRANS. MGMT & SUPV	\$84.0
10_1605	SPECIAL TRAINS TRANS.	\$0.0001
IO_1615	EXT.BRD GUAR ENG CREW OPER	\$16.8
IO_1616	EXT.BRD GUAR TRAINMEN	\$10.9
IO_1617	T&E OVERHEAD	\$66.6
IO_1621	YARDMASTERS AND CLERKS	\$4.1
IO_1622	YARD ENG. CREW OPS.	\$31.3
IO_1623	YARD TRAINMEN OPERATIONS	\$34.9
IO_1624	YARD SWITCHING-VRE	\$0.01
IO_1631	TRAIN OPERATIONS	\$455.7
IO_1632	TRAIN DISPATCHING	\$24.1
IO_1633	PSG. TRAIN ENGINMEN	\$138.9
IO_1634	SIG.& INTERLOCKER OPERATION	\$7.3
IO_1635	PSG. TRN TRAINMEN	\$165.1
IO_1636	BRIDGE OPERATION	\$2.5
IO_1637	QUALIFYING BLOCK & TOWER	\$1.4
IO_1639	CLEARING WRECKS	\$0.003
IO_1641	TRANSPORTATION OPS RAILROAD	\$45.3
IO_1642	QUALIFYING ENGINEMEN	\$19.3
IO_1643	QUALIFYING TRAINMEN	\$6.2
IO_1648	Reimbursable Bus Services	\$27.8
IO_1649	NON-REIMBURSABLE THRUWAY SERVICES	\$12.6
IO_1651	JOINT TERMINAL FACILITY	\$9.3
IO_1652	ENGINEER NON-ROAD QUALIFYING	\$2.3
IO_1653	CONDUCTOR NON-ROAD QUALIFYING	\$1.0
IO_1666	VEHICLE SHOP EXPENSES	\$0.4
IO_1675	SAFETY OPERATIONS	\$34.0
IO_1689	TRAIN OPS - SPEC PROJ	\$13.1
IO_1691	RR INCENTIVES & AVOIDABLE COST	\$0.5
IO_1701	M OF W MANAGERIAL	\$90.1
IO_1702	ROADWAY MAINTENANCE	\$3.1
IO 1703	TRACK MAINTENANCE	\$69.4
IO_1704	PUBLIC RIGHT OF WAY MAINT	\$0.4
IO 1705	M OF W INDUSTRIAL ENGR	\$0.004
IO 1708	TRACK SURFACING	\$0.4



Internal Order	Description	Allocated Costs (Millions)
IO 1712	COMMUNICATIONS SYS MAINT	\$9.4
IO 1713	SIGNAL & INTERLOCKER MAINT	\$49.4
IO 1718	POWER TRANSMISSION SYS MAINT	\$25.0
IO 1719	POWER TRANSMISSION SYS OPER	\$5.6
IO 1722	TUNNEL MAINTENANCE	\$9.0
IO_1722	UNDERGRADE BRID TRES CULV MAIN	\$6.1
IO_1723	POWER PLANT & SUBSTATION MAINT	\$16.1
IO 1725	O.H. HWY BRIDGE MAINT	\$1.9
IO 1726	ROADWAY BLDG MAINT.	\$16.0
IO_1720	OFF. BLDG MAINTENANCE	\$4.1
IO_1727	SIGNS & FENCE MAINTENANCE	\$0.8
IO 1732	SECURITY SYSTEMS MAINTENANCE	\$0.04
IO_1732	EQUIPMENT MAINTENANCE	\$9.0
IO_1733	SNOW AND ICE REMOVAL-ROW	\$9.0
IO_1748	M OF W OVERHEAD	\$153.4
IO 1776	MofW Component Rebuild and Mfg.	\$0.2
IO_1776	M OF W INVENTORY ADJUST	\$1.7
_		
IO_1796 IO 1798	M OF W MATERIAL CONTROL M OF W SPEC PROJ	\$8.7 \$19.6
_	M OF E MANAGERIAL	\$57.8
10_1801		·
10_1802	RAILROAD-M OF E	\$0.01
IO_1803 IO_1804	M OF E POWER PLANT FACIL M OF E POWER PLANT EQUIP	\$0.01 \$0.005
_	M OF E SHOP FACILITY	
IO_1806 IO_1807		\$67.3 \$20.6
	M OF E SHOP EQUIPMENT M OF E SUPV CLER & OFFICE	·
IO_1808 IO_1810	Mofe Component Rebuild and Mfg.	\$38.1
IO 1812	MECH SHOP-SNOW ICE AND EXCEPTNAL WEATHE	\$0.3
IO 1814	M OF E OVERHEAD	\$39.3
IO 1815	M OF E-VAC/HOLIDAY/NON-PROD LABOR	\$37.2
IO 1816	M OF E MATERIAL CONTROL	\$20.1
IO 1817	M OF E POWER PLANT OPER	\$0.05
IO 1820	SPECIAL TRAINS M OF E	\$0.1
IO 1821	LOCO-ELECTRIC TURNAROUND SVC	\$8.8
IO 1822	LOCO-ELECTRIC PROGRAM SVC	\$1.1
IO 1823	LOCO-ELECTRIC BAD ORDERS	\$2.8
IO 1824	LOCO-ELECTRIC LIGHT OVERHAUL	\$0.0001
IO 1825	LOCO-ELECTRIC MODS/CONV/TESTING	\$0.05
IO 1826	LOCO-ELECTRIC WRECK & ACCIDENT	-\$0.05
IO 1827	LOCO WARRANTY	\$0.01



Internal Order	Description	Allocated Costs (Millions)
IO_1828	TRAIN & CONSIST TURNAROUND SERVICE	\$101.6
IO_1829	CAR PROGRAM MAINT.	\$27.6
IO_1830	CAR BAD ORDERS	\$49.1
IO_1831	CAR MODS/CONV/TEST	-\$0.1
IO_1833	CAR WRECK & ACCIDENT	\$0.5
IO_1834	CAR WARRANTY	\$0.1
IO_1836	FREEZE DAMAGE REPAIR	\$0.01
IO_1844	AUTOMOTIVE VEHICLE EXPENSES	\$31.5
IO_1848	WORK TRAIN-CAR MAINTENANCE	\$1.2
IO_1851	CONTRACT ROLL STK MGT/MAINT	\$28.1
IO_1852	HST TURNAROUND SERVICING	\$24.2
IO_1853	HST PROGRAM SERVICE	\$1.2
IO_1854	HST BAD ORDERS	\$22.7
IO_1856	HST MODIFICATIONS	\$0.003
IO_1862	LOCO-DIESEL TURNAROUND SVC	\$19.4
IO_1863	LOCO-DIESEL PROGRAM SVC	\$22.8
IO_1864	LOCO-DIESEL BAD ORDERS	\$36.4
IO_1866	LOCO-DIESEL MODS/CONV/TESTING	\$0.2
IO_1867	LOCO-DIESEL WRECK & ACCIDENT	\$2.4
IO_1875	ENVIRONMENTAL ACTIVTIES	\$4.1
IO_1889	M OF E SPEC PROJ	\$44.8
IO_1988	PSG COMMON-TRAIN RIDERS	\$0.5
IO_1992	M OF E INVENTORY ADJUST	\$5.3
IO_4100	Reimbursable - General	\$134.1
IO_4101	REIMBURSABLE - UNIT	\$1.8
IO_4200	Capital	\$3,714.2
IO_4300	Marketing	\$59.0
10_9901	Profit Center Change - NRPC	\$0.5
10_9903	Unsettled Wage Accrual - NRPC	\$20.0
10_9905	Settled Retro Wages - NRPC	\$0.007
IO_NO_IO	No Function	\$1,211.1
Grand Total		\$9,648.8



U.S. Department of Transportation John A. Volpe National Transportation Systems Center 220 Binney Cambridge, MA 02142-1093

> 617-494-2000 http://www.volpe.dot.gov

> > DOT-VNTSC-FRA-25-02

