

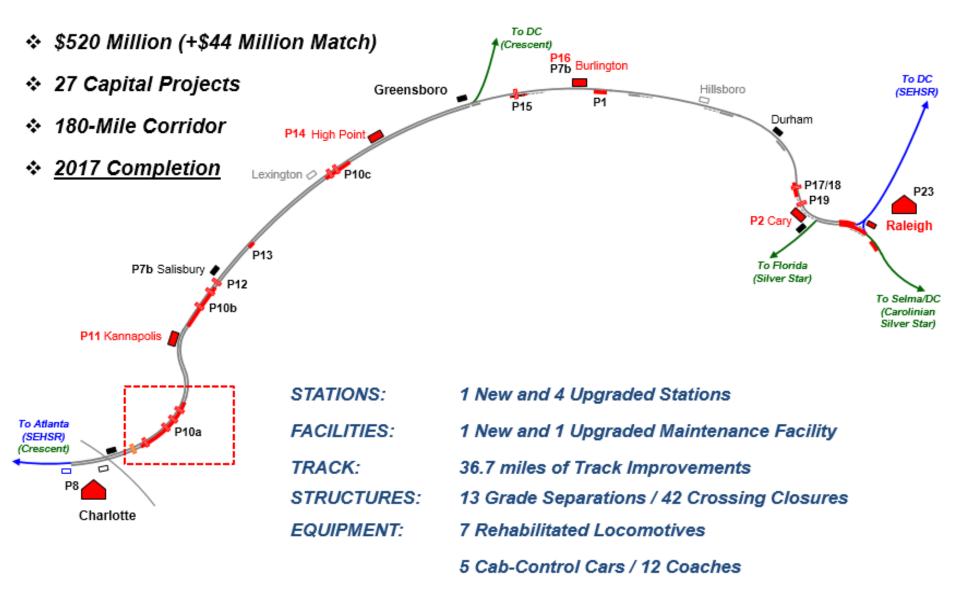
Managing Project Schedule

Randy Brown

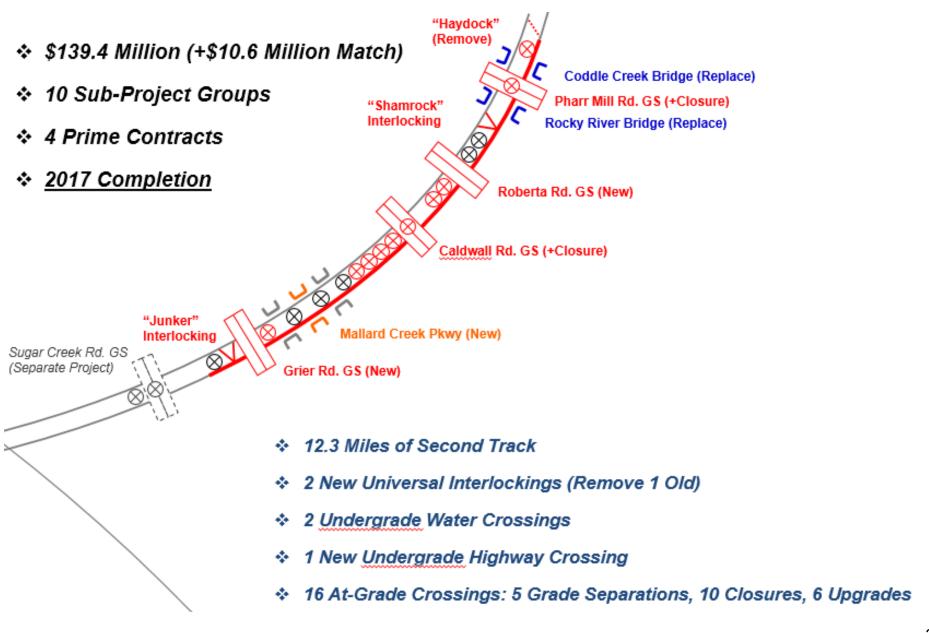
Project Manager, Southeast High-Speed Rail



NCDOT Piedmont Improvement Program



P10a: Haydock to Junker Double Track



Project Schedule

- **❖** 2010-2012: Preliminary Engineering and Environmental Review
- ❖ 2012-2013: Final Design, ROW Acquisition and Utility Relocation
- **❖** 2013: NTP for Railroad Roadbed and Grade Separations
- **❖** 2014: NTP for Track and Signals

	NCDOT Component Program and Project Number		CONSTRUCTION		10-11 CY 2012			CY 2013					CY 2014				CY 2015			^	CY 2016				CY 2017			
			FINISH		Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Hayd	lock to Junker Double Track																											
	Double Track CP Haydock to CP Junker	Jul 2013	Apr 2018			EA	PE		FD		BID						CON	ISTRUC	TION					$oldsymbol{\perp}$				
	boaste track of trayadek to of same.	74. 2013	7.p. 2020							ROW						_												
	Caldwell Road grade separation	May 2013	Aug 2016					FI		BID		(CONSTR	UCTIO	V	\downarrow							FIN					
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P10a	Grier Road grade separation	May 2013	Jul 2016					FI	ס	BID	*	*		(CONSTR	UCTIO	N	↓				FIN						
. 200	one node grade separation		30.2010					ROW																				
	Pharr Mill Road grade separation	Apr 2013	Oct 2015					FI	D	BID	*	*	C	CONSTR	UCTIO	N				FIN								
	Than Will Road grade Separation	Apr 2013	OCT 2013						ROW																			
	Roberta Road Extension grade separation	Apr 2012	Aug 2016					FI	0	BID				(CONSTR	UCTIO	N			L			FIN					
	Roberta Road Extension grade separation	Арі 2013	Aug 2010						ROW										,	<u> </u>								

Initial Completion Date: December 2016

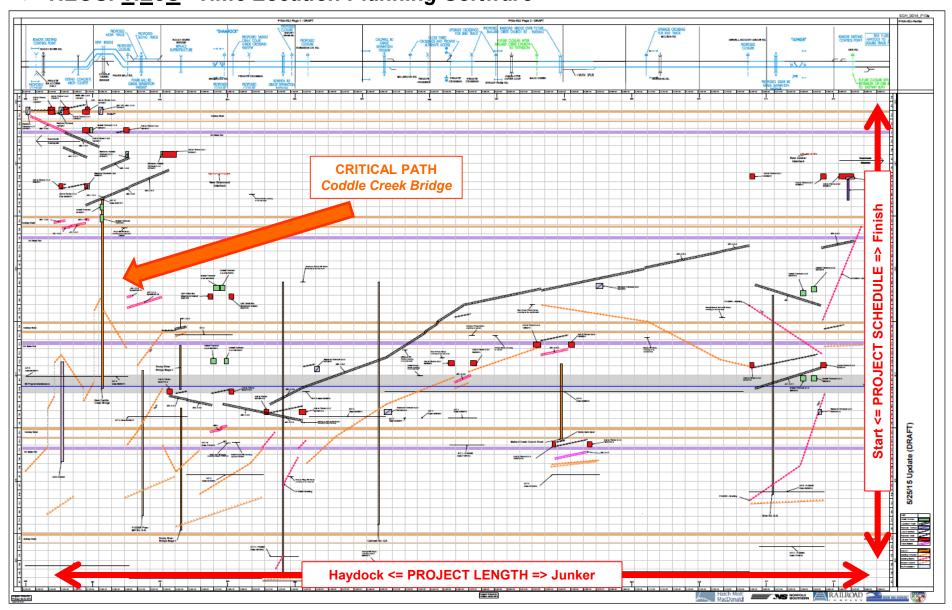
Delayed Completion Date: February 2018 (+ Invoice Processing)

Estimated Financial Risk: Appx. \$5 Million (beyond Sep. 30, 2017)

❖ Contract Risk (NCDOT): NS Track and Signal Components

Project Schedule

❖ TILOS: <u>TiLoS</u> "Time Location Planning Software"



Project Schedule



September 30, 2017

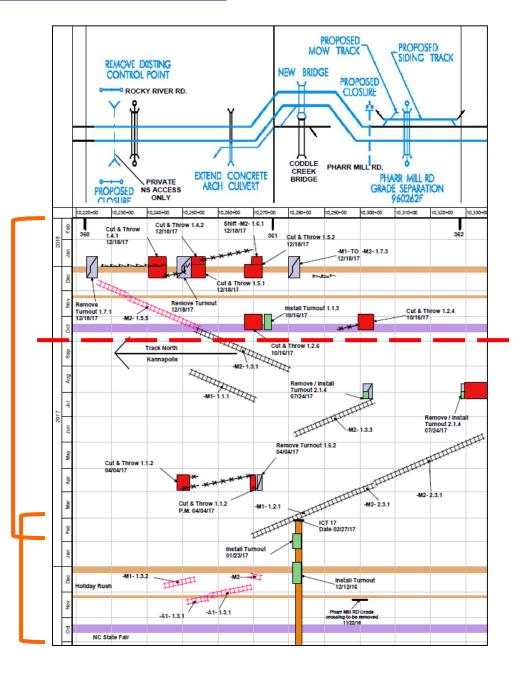
NS: Track & Signal

Start: Feb 2017 Complete: Feb 2018

Coddle Creek Bridge

Start: May 2015 Complete: Feb 2017

*Delayed by 1 Year



What Caused the Delay?

- Bridge Designed too Close to Active Railroad
- Unanticipated Poor Subsurface Conditions
- Final Design Modification
- Extensive Design Review Process
 - NCDOT Rail Division: Issue Design Contract
 - Norfolk Southern (NS): Design Review and Approval
 - North Carolina Railroad (NCRR): Design Review and Approval
- Three-Party Construction (Deferred Responsibility)
 - NCDOT Highway Division: Railroad Roadbed Contractor
 - Norfolk Southern (NS): Railroad Track and Signal Contractor
 - North Carolina Railroad (NCRR): Construction Acceptance

Best Practices

❖ Project Development

- ✓ Early NTP for Preliminary Engineering
- ✓ Early NTP for Environmental Review
- ✓ Early NTP for Final Design
- ✓ Early NTP for Right-of-Way Acquisition
- ✓ Early NTP for Utility Relocation

Construction

- ✓ Accelerated NTP for Railroad Roadbed and Grade Separations
- ✓ Active Grantee Oversight (NCDOT Highway Construction & CEI)
- ✓ Active Communication Among Grantee, Contractor, and Host Railroad(s)
- ✓ Include Contingency in Schedule for <u>Unexpected</u> Conditions
- ✓ Reserve Contingency in Budget for Potential Contract Acceleration

Commitment to Success

November 2014



Thank You

Randy Brown
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